

Appendix A Master Programme

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
Programme for Design and Construction Works WP7M-M98 - 3 Month														
License/Permit Applications														
DG Licence														
Day Tank & Fuel Oil Storage (Cat 5)														
03-3880(7K)	Application and Issuance of License from Marine Department (MD) for berthing of local oil carrier vessel at WMF Berth	214	214	0%	01-Mar-26*	30-Sep-26*	01-Mar-26	30-Sep-26	0	Remove Successor 01-1110(3)(M15) F50				
Chemical Stores (all Cat)														
03-1490	DGD and VD Review and Approval of Submission	30	28	53.33%	27-Feb-25 A	27-Feb-26	02-Jul-25	29-Jul-25	-213					
03-1500	DGD Compliance Inspection, Defects Rectification and Re-inspection	30	30	46.67%	16-Jul-25 A	01-Mar-26	30-Jun-25	29-Jul-25	-215					
03-1510	VD Compliance Inspection, Defects Rectification and Re-inspection	30	38	46.67%	16-Jul-25 A	09-Mar-26	30-Jun-25	06-Aug-25	-215					
03-1520	Issuance of DG License	14	14	0%	10-Mar-26	23-Mar-26	07-Aug-25	20-Aug-25	-215	Added successor 03-4030(7C)				
Fire Services Installations (FSI) Certificate														
Fire Services Installations Certificate Inspection														
FSI Phase 3 (PB M1, EDAS, MT & WTP)														
03-4010(7C)	Complete C&S construction and FSI Installations	0	0	0%		16-Mar-26		13-Oct-25	-154					
03-4020(7C)	Application for FSI inspection (FS314 & FS 501)	7	7	0%	17-Mar-26	23-Mar-26	14-Oct-25	20-Oct-25	-154	Updated start date to 17 Mar 2026				
03-4030(7C)	FSD Initial Inspection	14	14	0%	24-Mar-26	06-Apr-26	21-Oct-25	03-Nov-25	-154					
03-4040(7C)	Defect Rectifications	7	7	0%	07-Apr-26	13-Apr-26	08-Dec-25	14-Dec-25	-120					
03-4050(7C)	Request for FSD Reinspection	7	7	0%	07-Apr-26	13-Apr-26	08-Dec-25	14-Dec-25	-120					
03-4060(7C)	FSD Reinspection	1	1	0%	14-Apr-26	14-Apr-26	15-Dec-25	15-Dec-25	-120					
03-4060(7C)10	Hot Smoke Test for PB Module 1 Compartment	4	4	0%	07-Apr-26	10-Apr-26	12-Dec-25	15-Dec-25	-116					
03-4065(7L)	Finalize Documentation with FSD	8	8	0%	15-Apr-26	22-Apr-26	16-Dec-25	23-Dec-25	-120					
03-4067(7L)	Issue Phase 3 FS Certificate	1	1	0%	23-Apr-26	23-Apr-26	24-Dec-25	24-Dec-25	-120					
FSI Phase 4 (PB M2&3, Admin Bld and Reception Pav)														
03-4070(7C)	Complete C&S construction and FSI Installations	0	0	0%		11-Apr-26		19-Nov-25	-142					
03-4080(7C)	Application for FSI inspection (FS314 & FS 501)	7	7	0%	04-Apr-26	11-Apr-26	13-Nov-25	19-Nov-25	-142					
03-4090(7C)	FSD Initial Inspection	9	9	0%	23-Apr-26	01-May-26	20-Nov-25	28-Nov-25	-154					
FSI Phase 5 (All Remaining Areas)														
03-4130(7C)	Complete C&S construction and FSI Installations	0	0	0%		12-Mar-26		27-Nov-25	-104					
03-4140(7C)	Application for FSI inspection (FS314 & FS 501)	7	7	0%	04-Apr-26	11-Apr-26	21-Nov-25	27-Nov-25	-134					
Boilers and Pressure Vessels License														
03-1940(3)	L1 & L2 Issuance of all Boiler License	28	28	0%	31-Jan-26	27-Feb-26	03-Aug-25	30-Aug-25	-181	Update Original Duration from 12d to 28d				
03-1960(M83)	L3 & L4 Preparation and Submit inspection report and associated document to LD	30	28	6.67%	04-Sep-25 A	27-Feb-26	16-Jul-25	12-Aug-25	-199	Update Actual Start Date				
03-1970(M83)	L3 & L4 Issuance of all Boiler License	32	32	0%	28-Feb-26	31-Mar-26	13-Aug-25	13-Sep-25	-199	Update Original Duration from 21d to 32d				
03-1980(M83)10	L5 & L6 Preparation and Submit inspection report and associated document to LD	42	39	7.14%	10-Sep-25 A	10-Mar-26	10-Jun-25	18-Jul-25	-235	Update Actual Start Date				
03-1980(M83)20	L5 & L6 Issuance of all Boiler License	30	30	0%	11-Mar-26	09-Apr-26	19-Jul-25	17-Aug-25	-235					
Lifts or Escalators														
03-1060-1(7C)	Application for a Use Permit for Lifts at Administration Building	15	15	0%	06-Feb-26	20-Feb-26	05-Nov-25	19-Nov-25	-93	Remove Actual Start and Actual Finish Da				
03-1060-1(7C)10	Application for a Use Permit for Lifts at Process Building Stage 1	25	25	0%	18-Feb-26	15-Mar-26	26-Oct-25	19-Nov-25	-116					
03-1060-1(7C)20	Application for a Use Permit for Lifts at Process Building Stage 2	31	31	0%	02-Mar-26	01-Apr-26	20-Oct-25	19-Nov-25	-133					
03-1060-1(7C)30	Application for a Use Permit for Lifts at MTP & WTP	30	30	0%	14-Feb-26	15-Mar-26	14-Sep-25	13-Oct-25	-153	Remove Actual Start and Actual Finish Da				
03-1060-1(7C)40	Application for a Use Permit for Lifts at Chimney	30	30	0%	01-Apr-26	30-Apr-26	24-Nov-25	23-Dec-25	-128					
Design Submissions														
AIP Design Package Submissions														
AIP Administration Building (2.7)														
05-2050	E&I AIP Design	60	60	0%	20-Feb-26*	20-Apr-26	26-Aug-25	24-Oct-25	-178	Remove Actual Start Date				
AIP Auxiliary Plant Systems (2.16)														
05-2780-3(7L)	Onshore Power Supply System Portion 2 (2.16.12)	90	68	25%	04-Aug-25 A	08-Apr-26	14-May-26	20-Jul-26	104					
DDA Design Package Submissions														
DDA Ground Treatment, Reclamation, Seawall, Breakwater, Berth (2.2)														
05-3450	Seawall design (2.2.20)	60	2	97%	20-Jan-19 A	01-Feb-26	06-Jun-25	07-Jun-25	-239					
05-3480	Onshore crane Facility (2.2.23)	60	3	95%	01-Feb-24 A	02-Feb-26	17-Jul-25	19-Jul-25	-198					
05-3490	Onshore vessel power supply system (2.2.24)	90	29	67.78%	29-Feb-24 A	28-Feb-26	28-Jul-25	25-Aug-25	-187					
05-3500(M90)	Vehicle Ferry Ramp System (2.2.34)	90	29	67.78%	16-Feb-23 A	28-Feb-26	27-Jul-25	24-Aug-25	-188					
05-3510(7J)	Storm Gate System (2.2.39)	90	27	70%	05-Jul-25 A	26-Feb-26	23-Jun-25	19-Jul-25	-222					
05-7410(7L)	Tide Level Measurement System	30	30	0%	31-Jan-26*	01-Mar-26	11-Oct-25	09-Nov-25	-112					
DDA Administration Building (2.7)														
05-4200	E&I DDA Design	60	60	0%	21-Apr-26	19-Jun-26	25-Oct-25	23-Dec-25	-178	Remove Successor 12-1050-1(5A) FF0; Add Successor 01-1110(3)(M15) F50				
DDA IWMF Substation (2.8)														
Electrical and instrumentation works design (2.8.15)														
2.8.15.06														
05-4320	Electrical and instrumentation works design (2.8.15.06.01 to 43)	90	6	93.33%	16-Oct-21 A	06-Feb-26	03-Jul-25	09-Jul-25	-212					
DDA Roads and Utilities (2.10)														
Permanent road works layout on the Artificial Island (2.10.13)														
05-4480	Road signage and markings	90	14	84%	08-Aug-22 A	14-Feb-26	18-Jun-25	02-Jul-25	-226					
05-5400	Roads and hardstandings layout	90	14	84%	08-Aug-22 A	14-Feb-26	12-Jun-25	26-Jun-25	-232					
Sewerage design on the Artificial Island (2.10.14)														
05-4430	Foul Sewerage	60	4	94%	14-Mar-23 A	03-Feb-26	07-Jul-25	11-Jul-25	-207					
05-4440	Contaminated Sewerage (Site Wide Sewerage System)	60	4	94%	14-Mar-23 A	03-Feb-26	07-Jul-25	11-Jul-25	-207					
05-4440-2(M55)	Ship-to-shore Sewage Transfer System for Passenger Ferry	90	5	95%	13-Jan-21 A	04-Feb-26	10-Jun-25	14-Jun-25	-235					
Drainage system design on the Artificial Island (2.10.15)														
90 2 22-Feb-23 A 01-Feb-26 09-Jul-25 11-Jul-25 -206														

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
05-5310	Surface water Drainage System	90	2	98%	22-Feb-23 A	01-Feb-26	09-Jul-25	11-Jul-25	-206					
DDA Miscellaneous Works (2.14)		353	47		02-Jun-25 A	18-Mar-26	25-Sep-25	18-Oct-26	214					
05-4870	Process Related CCTV and Existing onshore crane replacement works at Portion 2 (2.14.05)	31	31	0%	16-Feb-26	18-Mar-26	18-Sep-26	18-Oct-26	214	Add Predecessor 05-4880 FSO: Update Original Duration from 106d to 31d				
05-4880	Design of visitors and environmental education facilities (2.14.06)	123	16	86.99%	02-Jun-25 A	15-Feb-26	25-Sep-25	10-Oct-25	-128					
DDA Miscellaneous Detailing (2.15)		93	18		06-Sep-23 A	17-Feb-26	15-Jun-25	25-Aug-25	-176					
05-4890	Covered walkway at passenger berth (2.15.09)	70	7	90%	06-Sep-23 A	06-Feb-26	19-Aug-25	25-Aug-25	-165					
05-4900	Gatehouses (2.15.09)	60	18	70%	06-Sep-23 A	17-Feb-26	15-Jun-25	02-Jul-25	-230					
05-4910	Weighbridge office (2.15.08)	32	2	95%	01-Nov-24 A	01-Feb-26	05-Aug-25	07-Aug-25	-178					
DDA Auxiliary Plant Systems (2.16)		90	90		08-Apr-26	07-Jul-26	21-Jul-26	18-Oct-26	104					
05-4950-1(7M)	Onshore Power Supply System Portion 2 (2.16.13)	90	90	0%	08-Apr-26	07-Jul-26	21-Jul-26	18-Oct-26	104					
System Commissioning Plan		90	29		08-Jan-25 A	28-Feb-26	24-Jun-25	22-Jul-25	-221					
05-4830	System Commissioning Test Plan	90	29	67.78%	08-Jan-25 A	28-Feb-26	24-Jun-25	22-Jul-25	-221					
Procurement of Major Equipment		2000	149		30-Jun-20 A	28-Jun-26	15-May-25	24-Dec-25	-186					
Off-site Fabrication of Incineration Modules		66	31		31-Aug-25 A	02-Mar-26	10-Jun-25	12-Jul-25	-233					
Fabrication of Module (TPU)		66	31		31-Aug-25 A	02-Mar-26	12-Jun-25	12-Jul-25	-233					
PFab 1- Line 6		66	31		31-Aug-25 A	02-Mar-26	12-Jun-25	12-Jul-25	-233					
Precommissioning		66	31		31-Aug-25 A	02-Mar-26	12-Jun-25	12-Jul-25	-233					
06-TPU-6-1020	PFab 1-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	02-Mar-26	12-Jun-25	12-Jul-25	-233					
Fabrication of Module (FGC)		66	31		31-Aug-25 A	02-Mar-26	10-Jun-25	10-Jul-25	-235					
PFab 2 - Line 6		66	31		31-Aug-25 A	02-Mar-26	10-Jun-25	10-Jul-25	-235					
Precommissioning		66	31		31-Aug-25 A	02-Mar-26	10-Jun-25	10-Jul-25	-235					
06-FGC-6-1030	PFab 2-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	02-Mar-26	10-Jun-25	10-Jul-25	-235					
Procurement for Soft Landscape Materials		195	133		03-Oct-25 A	12-Jun-26	15-May-25	24-Sep-25	-261					
06-1790	Material Submission and Approval	110	77	30%	03-Oct-25 A	17-Apr-26	15-May-25	31-Jul-25	-261					
06-1800	Material Procurement & Nursery	110	83	25%	30-Oct-25 A	23-Apr-26	15-May-25	05-Aug-25	-261					
06-1810	Delivery to Site	60	60	0%	13-Apr-26	12-Jun-26	27-Jul-25	24-Sep-25	-261					
Procurement for Truck Wash System		30	3		15-May-25 A	02-Feb-26	13-Jul-25	16-Jul-25	-202					
06-2310(1)	Factory Acceptance Test (FAT)	30	3	90%	15-May-25 A	02-Feb-26	13-Jul-25	16-Jul-25	-202	Remove Actual Finish Date				
Procurement for Hard Landscape Materials (Paving, Greening, Furniture and Lighting)		454	58		20-Sep-23 A	29-Mar-26	24-Aug-25	20-Oct-25	-160					
06-7000(6)	Material Submission and Approval	60	21	65%	20-Sep-23 A	20-Feb-26	24-Aug-25	13-Sep-25	-160					
06-7010(6)	Material Procurement	30	30	0%	14-Feb-26	15-Mar-26	07-Sep-25	06-Oct-25	-160					
06-7030(6)	Delivery to Site	21	21	0%	09-Mar-26	29-Mar-26	30-Sep-25	20-Oct-25	-160					
Procurement for Curtain Wall Materials		315	54		18-Oct-24 A	25-Mar-26	31-May-25	23-Jul-25	-245					
06-8210(6D)	Material & Equipment Procurement	90	45	50%	18-Oct-24 A	16-Mar-26	09-Jun-25	23-Jul-25	-236					
06-8220(6D)	Factory Acceptance Test (FAT)	90	50	45%	30-Jun-25 A	21-Mar-26	04-Jun-25	23-Jul-25	-241					
06-8230(6D)	Delivery to Site	90	54	40%	30-Jun-25 A	25-Mar-26	31-May-25	23-Jul-25	-245					
Off-site Precasting of Facade Panels		179	27		30-Jun-25 A	26-Feb-26	10-Aug-25	05-Sep-25	-174					
Chimney		179	27		30-Jun-25 A	26-Feb-26	10-Aug-25	05-Sep-25	-174					
06-8280	Steel Claddings Fabrication	67	27	60%	30-Jun-25 A	26-Feb-26	10-Aug-25	05-Sep-25	-174					
06-8290	Factory Acceptance Test (FAT)	60	24	60%	22-Jul-25 A	26-Feb-26	13-Aug-25	05-Sep-25	-174					
06-8300	Delivery to Site	30	27	10%	20-Nov-25 A	26-Feb-26	10-Aug-25	05-Sep-25	-174					
Procurement for O&M		2000	149		30-Jun-20 A	28-Jun-26	29-Jul-25	24-Dec-25	-186					
Procurement for Mobile Plant		2000	142		30-Jun-20 A	21-Jun-26	05-Aug-25	24-Dec-25	-179					
06-1080(7I)	Material Submission and Approval	2000	85	95.75%	30-Jun-20 A	25-Apr-26	01-Oct-25	24-Dec-25	-122					
06-1090(7I)	Procurement	300	96	68%	02-Jun-25 A	06-May-26	20-Sep-25	24-Dec-25	-133					
06-1100(7I)	Factory Acceptance Test (FAT)	200	126	37%	28-Sep-25 A	05-Jun-26	21-Aug-25	24-Dec-25	-163					
06-1110(7I)	Delivery to Site	350	142	59.43%	21-Apr-25 A	21-Jun-26	05-Aug-25	24-Dec-25	-179					
Procurement for Pilot Electric Vehicle		1245	149		29-May-25 A	28-Jun-26	29-Jul-25	24-Dec-25	-186					
06-1120(7I)	Material Submission and Approval	60	26	56.67%	29-May-25 A	25-Feb-26	29-Jul-25	23-Aug-25	-186					
06-1130(7I)	Procurement	31	31	0%	26-Feb-26	28-Mar-26	24-Aug-25	23-Sep-25	-186					
06-1140(7I)	Factory Acceptance Test (FAT)	31	31	0%	29-Mar-26	28-Apr-26	24-Sep-25	24-Oct-25	-186					
06-1150(7I)	Delivery to Site	61	61	0%	29-Apr-26	28-Jun-26	25-Oct-25	24-Dec-25	-186					
Procurement for Mobile Equipment for MT Plant		21	21		23-Feb-26	15-Mar-26	03-Dec-25	23-Dec-25	-82					
06-1180(7I)	Factory Acceptance Test (FAT)	8	8	0%	23-Feb-26	02-Mar-26	03-Dec-25	10-Dec-25	-82					
06-1190(7I)	Delivery to Site	13	13	0%	03-Mar-26	15-Mar-26	11-Dec-25	23-Dec-25	-82					
Procurement for Vehicles for Passenger		90	120		27-Nov-25 A	30-May-26	06-Aug-25	03-Dec-25	-178					
06-1210(7I)	Procurement	90	120	0%	27-Nov-25 A	30-May-26	06-Aug-25	03-Dec-25	-178	Update Actual Start Date				
Procurement for BMU for Chimney		90	90		31-Jan-26	30-Apr-26	17-Jul-25	14-Oct-25	-198					
06-1280(7J)	Material Submission and Approval	30	30	0%	31-Jan-26	01-Mar-26	17-Jul-25	15-Aug-25	-198					
06-1290(7J)	Procurement	30	30	0%	02-Mar-26	31-Mar-26	16-Aug-25	14-Sep-25	-198					
06-1300(7J)	Factory Acceptance Test (FAT)	20	20	0%	01-Apr-26	20-Apr-26	15-Sep-25	04-Oct-25	-198					
06-1310(7J)	Delivery to Site	10	10	0%	21-Apr-26	30-Apr-26	05-Oct-25	14-Oct-25	-198					
Procurement for Storm Gate System		67	67		27-Feb-26	04-May-26	20-Jul-25	24-Sep-25	-222					
06-1320(7J)	Material Submission and Approval	30	30	0%	27-Feb-26	28-Mar-26	20-Jul-25	18-Aug-25	-222					
06-1330(7J)	Procurement	15	15	0%	29-Mar-26	12-Apr-26	19-Aug-25	02-Sep-25	-222					
06-1340(7J)	Factory Acceptance Test (FAT)	15	15	0%	13-Apr-26	27-Apr-26	03-Sep-25	17-Sep-25	-222					
06-1350(7J)	Delivery to Site	7	7	0%	28-Apr-26	04-May-26	18-Sep-25	24-Sep-25	-222					
Maritime Works		2356	102		08-Aug-24 A	12-May-26	27-May-25	24-Oct-25	-200					
Marine Construction		2356	102		08-Aug-24 A	12-May-26	27-May-25	24-Oct-25	-200					
Phase I - Construction of Perimeter Seawalls		2356	102		08-Aug-24 A	12-May-26	27-May-25	24-Oct-25	-200					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
Seawall and Berth at DCM Area														
		2356	102		12-Sep-24 A	12-May-26	27-May-25	24-Oct-25	-200					
Seawall Structural Works														
		2356	102		12-Sep-24 A	12-May-26	27-May-25	24-Oct-25	-200					
Remain Works														
08-1175-2(M90)	Construction of Crane Rails for On-Shore Cranes	445	45	90%	12-Sep-24 A	12-May-26	23-Jun-25	06-Aug-25	-222					
08-1320(6)	Construction of Rear Wall Buttress & Panel for Seawall A	150	12	92.1%	10-Feb-25 A	11-Feb-26	27-May-25	07-Jun-25	-249					
08-1325-2(M90)	Installation of Rubber Fenders at Berth Caissons	30	4	88%	08-Aug-25 A	03-Feb-26	27-Jul-25	30-Jul-25	-188					
08-1325-4(M90)	Construction of Viewing Deck (Sky Pavilion) at +13mPD at Caissons No. 30 to 34	90	90	0%	11-Feb-26*	12-May-26	27-Jul-25	24-Oct-25	-200					
Seawall at Dredging Area														
		60	60		08-Aug-24 A	31-Mar-26	26-Aug-25	24-Oct-25	-158					
Remain Works														
08-1175-1(M90)	Construction of Front Wave Wall Above the Deck Level (i.e., +6mPD)	60	60	0%	08-Aug-24 A	31-Mar-26	26-Aug-25	24-Oct-25	-158	Update Finish date to 31 Mar 2026				
Phase II - Reclamation, Breakwater and Berth Construction														
		129	101		02-Dec-25 A	11-May-26	16-Jul-25	24-Oct-25	-199					
Breakwater														
Remain Works														
08-1310(7)	Breakwater Profile Barrier and Pavement Road	129	101		02-Dec-25 A	11-May-26	16-Jul-25	24-Oct-25	-199					
08-1320-1(M90)	Construction of Landing Steps	30	30	0%	11-Mar-26	10-Apr-26	25-Aug-25	23-Sep-25	-199					
08-1320-2(M90)	Construction of Landing Steps and Covered Walkway at Breakwater K	47	47	0%	25-Mar-26	11-May-26	08-Sep-25	24-Oct-25	-199					
08-1320-3(M90)	Construction of Navigation Lights	30	30	0%	11-Apr-26	11-May-26	25-Sep-25	24-Oct-25	-199					
Foundation Works														
		22	22		31-Jan-26	21-Feb-26	29-Sep-25	20-Oct-25	-124					
ACC Equipment Foundation														
		22	22		31-Jan-26	21-Feb-26	29-Sep-25	20-Oct-25	-124					
ACC Pile Cap Construction														
09-1720-1(M58)	On-grade Slab Construction Grid ACA-ACG, AC3-AC4	22	22	0%	31-Jan-26	21-Feb-26	29-Sep-25	20-Oct-25	-124					
Superstructure Works														
		537	102		09-Nov-24 A	12-May-26	26-May-25	05-Sep-25	-249					
Process Building - Waste Bunker & Tipping Hall Bld Structure														
		140	15		16-Jul-25 A	14-Feb-26	20-Jul-25	17-Aug-25	-181					
Waste & Ash Bunker Bld Structure														
		140	15		16-Jul-25 A	14-Feb-26	20-Jul-25	17-Aug-25	-181					
Process Building Waste & Ash Bunker Bld Misc. Steel Structure														
10-2370-1(7L)	Installation of Movement Joint at Bunker and Boiler	30	15	50%	04-Oct-25 A	14-Feb-26	03-Aug-25	17-Aug-25	-181					
10-2370-2(7L)	Wearing layer at Waste Reception, Bottom Ash Storage & Loading and Flue Gas Treatment Area	140	3	98%	16-Jul-25 A	02-Feb-26	20-Jul-25	22-Jul-25	-195					
Process Building - Boiler & Flue Gas Treatment Bld Structure														
		220	13		09-Nov-24 A	12-Feb-26	07-Jul-25	17-Aug-25	-179					
Process Building Internal Partition Wall and Staircase														
		220	13		09-Nov-24 A	12-Feb-26	07-Jul-25	17-Aug-25	-179					
10-1850	RC Partition and Staircase at Module 1	90	2	98%	09-Nov-24 A	01-Feb-26	07-Jul-25	09-Jul-25	-208					
10-1860	RC Partition and Staircase at Module 2	69	4	94%	08-Mar-25 A	04-Feb-26	15-Jul-25	19-Jul-25	-199					
10-1870	RC Partition and Staircase at Module 3	69	13	70%	31-Mar-25 A	12-Feb-26	05-Aug-25	17-Aug-25	-179					
Mechanical Treatment Plant Bld Structure														
10-2170-1(7K)	Decking Between MT Plant Building and Rear Wavewall	90	90	0%	11-Feb-26	12-May-26	08-Jun-25	05-Sep-25	-249					
Elevated Drive Way and Associated Structures														
Elevated Drive Way RSX to RSAB														
10-2440(M81)	Wall & Column to +17.5 Ramp Level	14	2	85%	28-Jan-25 A	02-Feb-26	28-Aug-25	30-Aug-25	-156					
Reception Pavilion Structure														
10-2290	Roof	24	11	54.17%	24-Jan-26 A	10-Feb-26	10-Jun-25	21-Jun-25	-235	Update Actual Start Date				
Vessel Offloading Point														
08-2410(6D)	Construction of Passenger Vessel Berth	91	91	0%	31-Jan-26	02-May-26	26-May-25	25-Aug-25	-249					
Architectural Builders Works & Finishes														
		801	99		20-Nov-23 A	09-May-26	21-May-25	09-Dec-25	-151					
Administration & Viewing Gallery Bld ABWF Works														
		427	90		12-Feb-25 A	30-Apr-26	28-May-25	09-Dec-25	-142					
11-1010	External Door and Windows	90	82	3%	01-Aug-25 A	22-Apr-26	05-Jun-25	25-Aug-25	-240					
11-1020	Metal Railings, Platforms and Misc. Metal Works Installations	90	82	3%	01-Aug-25 A	22-Apr-26	16-Jun-25	05-Sep-25	-229					
11-1030	Internal Wall, Door and Floor Finishes	150	53	65%	12-Feb-25 A	24-Mar-26	28-May-25	19-Jul-25	-248					
11-1040	False ceiling and Raise Floor installation	90	90	0%	31-Jan-26	30-Apr-26	28-May-25	25-Aug-25	-248					
11-1050	Roof Waterproofing	30	30	0%	31-Jan-26	01-Mar-26	07-Aug-25	05-Sep-25	-177					
11-1050-1(7C)	External Louver Wall, Window Wall and Cladding Wall Erection	90	53	7%	05-Jun-25 A	25-Mar-26	28-Sep-25	19-Nov-25	-126					
11-1050-1(7L)	Installation of Curtain Wall (Admin Building)	54	54	0%	31-Jan-26	25-Mar-26	27-Sep-25	19-Nov-25	-126					
11-1060-1(7J)	Link Bridge Between Administration Building and MT Plant Building	60	60	0%	31-Jan-26	31-Mar-26	08-Jul-25	05-Sep-25	-207					
11-1070-1(7K)	Visitors and Environmental Education Facilities	60	60	0%	16-Feb-26	16-Apr-26	11-Oct-25	09-Dec-25	-128					
Sky Deck ABWF Works														
11-1540(M62)	Metal Railings, Platforms and Misc. Metal Works Installations	50	50	0%	31-Jan-26	21-Mar-26	18-Jul-25	05-Sep-25	-197					
11-1570(M62)	External Finishes, Roof Waterproofing	50	50	0%	31-Jan-26	21-Mar-26	18-Jul-25	05-Sep-25	-197					
Process Building - Waste Bunker & Tipping Hall Bld ABWF Works														
		547	51		20-Nov-23 A	23-Mar-26	10-Jul-25	05-Sep-25	-198					
11-1060	Door, Roller Shutter, Windows and Louvers Installation	180	12	93.44%	02-Nov-24 A	11-Feb-26	01-Aug-25	12-Aug-25	-183					
11-1070	Metal Railings, Staircase, Platforms, Gratings, Cable trench covers Installations	90	51	43%	10-May-25 A	23-Mar-26	16-Jul-25	05-Sep-25	-198					
11-1080	Internal Wall and Floor Finishes	230	23	90%	20-Nov-23 A	22-Feb-26	10-Jul-25	01-Aug-25	-205					
11-1090	False ceiling and Raise Floor installation (in CCR)	45	29	80%	17-Dec-24 A	28-Feb-26	10-Jul-25	07-Aug-25	-205	Remove Actual Finish Date				
11-1100	External Finishes and Roof Waterproofing	90	14	85%	20-Feb-24 A	13-Feb-26	01-Aug-25	14-Aug-25	-183					
11-1100-1(7L)	Installation of Curtain Walls	90	42	53.33%	11-Nov-25 A	14-Mar-26	25-Jul-25	05-Sep-25	-189					
Process Building - Boiler & Flue Gas Bld ABWF Works														
		531	39		25-Jul-24 A	10-Mar-26	01-Jul-25	04-Sep-25	-187					
11-1110	Door, Roller Shutter, Windows and Louvers Installation (Module 1)	60	16	95%	25-Feb-25 A	15-Feb-26	01-Aug-25	16-Aug-25	-183					
11-1110-1(7C)	Door, Roller Shutter, Windows and Louvers Installation (Module 2 & 3)	90	21	83.86%	05-May-25 A	20-Feb-26	05-Aug-25	25-Aug-25	-179					
11-1120	Metal Railings, Staircase Access Platforms & Gratings Installations (ST-5 to ST-9)	60	6	90%	09-Nov-25 A	05-Feb-26	23-Aug-25	28-Aug-25	-161					
11-1120-1(7C)	Metal Railings, Staircase Access Platforms & Gratings Installations (ST-1 to ST-4)	60	3	95%	09-Nov-25 A	02-Feb-26	23-Aug-25	25-Aug-25	-161					
11-1130	Wall and Floor Finishes (Module 1)	180	28	84.67%	01-Aug-24 A	27-Feb-26	18-Jul-25	14-Aug-25	-197					
11-1130-1(7C)	Wall and Floor Finishes (Module 2&3)	60	39	35%	01-Jun-25 A	10-Mar-26	18-Jul-25	25-Aug-25	-197	Change Relationship from Predecessor 11-1130 from FSO to FFO				
11-1140	Curtain Walls and Roof at Viewing Gallery	35	14	61%	02-Jul-25 A	13-Feb-26	22-Aug-25	04-Sep-25	-162					
11-1570(7)	Transformer Room 3 & 4 Blockwork and Finishes	30	6	80%	27-Aug-24 A	05-Feb-26	01-Jul-25	07-Jul-25	-213	Remove Actual Finish Date				

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026				
											Jan 98	Feb 99	Mar 100	Apr 101	
11-1580(7)	Transformer Room 5 & 6 Blockwork and Finishes	30	6	80%	25-Jul-24 A	05-Feb-26	01-Jul-25	07-Jul-25	-213	Remove Actual Finish Date					
11-1590-3(7K)	Fire Protection Coating Application (Module 3)	90	23	75%	01-Apr-25 A	22-Feb-26	03-Aug-25	25-Aug-25	-181						
Turbine Hall Bld ABWF Works															
Electrical Bld ABWF Works															
11-1190	Roof Waterproofing	60	30	50%	17-Jan-25 A	01-Mar-26	07-Aug-25	05-Sep-25	-177						
Turbine Hall ABWF Works															
11-1200	Door, Roller Shutter, Windows and Louvers Installation	60	3	95%	07-Mar-25 A	02-Feb-26	23-Aug-25	25-Aug-25	-161						
11-1240	Roof Waterproofing	60	36	40%	22-May-25 A	07-Mar-26	01-Aug-25	05-Sep-25	-183						
Compressor & CCCW Bld ABWF Works															
11-1260	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	40	0%	31-Jan-26	11-Mar-26	28-Jul-25	05-Sep-25	-187						
11-1290	External Finishes and Roof Waterproofing	40	34	15%	14-Oct-25 A	05-Mar-26	03-Aug-25	05-Sep-25	-181						
Chimney ABWF Works															
11-1000	Installation of Metal Staircase, Railings, Lift Shaft	350	14	96%	13-Jan-25 A	13-Feb-26	12-Aug-25	25-Aug-25	-172						
11-1490	Door and Windows Installation	30	30	0%	31-Jan-26	01-Mar-26	27-Jul-25	25-Aug-25	-188						
11-1500	Internal Wall and Floor Finishes	30	30	0%	31-Jan-26	01-Mar-26	27-Jul-25	27-Jul-25	-218						
11-1520	External Steel Cladding and Waterproofing	83	75	10%	25-Aug-25 A	15-Apr-26	23-Jun-25	05-Sep-25	-222						
Mechanical Treatment Plant & Water Treatment Plant Bld ABWF Works															
Mechanical Treatment Plant ABWF Works															
11-1300	Door, Roller Shutter, Windows and Louvers Installation	90	12	87%	27-Feb-25 A	22-Feb-26	12-Jul-25	23-Jul-25	-214						
11-1310	Metal Railings, Platforms, Gratings, Cable trench covers Installations	120	52	43%	28-Jun-25 A	23-Mar-26	02-Jun-25	23-Jul-25	-243						
11-1320	Internal Wall and Floor Finishes	120	24	80%	26-Feb-25 A	23-Feb-26	23-May-25	15-Jun-25	-253						
11-1330	External Finishes and Roof Waterproofing	90	43	25%	06-Jan-25 A	25-Mar-26	11-Jun-25	23-Jul-25	-245						
11-1330-0(7L)	Installation of Curtain Walls (MT Plant)	51	39	24%	22-Dec-25 A	10-Mar-26	29-Jul-25	05-Sep-25	-186						
Water Treatment Plant ABWF Works															
11-1600(7)	Door, Roller Shutter, Windows and Louvers Installation	60	3	95%	27-Feb-25 A	02-Feb-26	14-Jul-25	17-Jul-25	-200						
11-1610(7)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	16	43%	02-Oct-25 A	15-Feb-26	11-Jul-25	27-Jul-25	-204						
11-1620(7)	Internal Wall and Floor Finishes	62	12	80%	20-May-25 A	12-Feb-26	11-Jul-25	23-Jul-25	-204						
11-1630(7)	External Finishes, and Roof Waterproofing	40	16	20%	20-Oct-25 A	15-Feb-26	11-Jul-25	27-Jul-25	-204						
IWMF Substation ABWF Works															
11-1380-1(7C)	External Paint Finish	60	60	0%	31-Jan-26	31-Mar-26	30-May-25	28-Jul-25	-246						
11-1380-2(7C)	Green Wall Planter Installation	60	60	0%	11-Mar-26	09-May-26	08-Jul-25	05-Sep-25	-246						
Elevated Drive Way and Associated Structures ABWF Works															
11-1430	External Finishes and Roof Waterproofing	132	73	45%	01-Aug-25 A	13-Apr-26	25-Jun-25	05-Sep-25	-220						
Elevated Drive Way RSA to RSG															
11-1390	Door, Roller Shutter, Windows and Louvers Installation	30	5	85%	09-Apr-25 A	04-Feb-26	03-Jul-25	07-Jul-25	-212						
11-1400	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	18	40%	01-Nov-25 A	17-Feb-26	13-Aug-25	30-Aug-25	-171						
11-1410	Internal Wall and Floor Finishes	60	6	90%	08-Mar-25 A	05-Feb-26	05-Jul-25	11-Jul-25	-210						
11-1420	False ceiling and Raise Floor installation	60	60	0%	31-Jan-26	31-Mar-26	27-Jun-25	25-Aug-25	-218						
Elevated Drive Way RSG to RSU															
11-1390-1(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	3	91%	08-Jun-25 A	02-Feb-26	03-Sep-25	05-Sep-25	-150						
11-1400-1(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	39	35%	01-Nov-25 A	10-Mar-26	29-Jul-25	05-Sep-25	-186						
11-1410-1(M76)	Internal Wall and Floor Finishes	57	11	80%	01-Apr-25 A	11-Feb-26	27-Jun-25	09-Jul-25	-217						
11-1420-1(M76)	False ceiling and Raise Floor installation	60	60	0%	31-Jan-26	31-Mar-26	27-Jun-25	25-Aug-25	-218						
Elevated Drive Way RSU to RSAF															
11-1390-2(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	5	85%	01-Jul-25 A	04-Feb-26	01-Sep-25	05-Sep-25	-152						
11-1400-2(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	60	0%	31-Jan-26	31-Mar-26	08-Jul-25	05-Sep-25	-207						
11-1410-2(M76)	Internal Wall and Floor Finishes	60	8	40%	08-Mar-25 A	07-Feb-26	01-Jul-25	09-Jul-25	-214						
11-1420-2(M76)	False ceiling and Raise Floor installation	60	60	0%	31-Jan-26	31-Mar-26	27-Jun-25	25-Aug-25	-218						
Reception Pavilion ABWF Works															
11-1440	Door, Roller Shutter, Windows and Louvers Installation	30	30	0%	09-Feb-26	10-Mar-26	19-Jun-25	19-Jul-25	-235						
11-1450	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	30	0%	09-Feb-26	10-Mar-26	19-Jun-25	19-Jul-25	-235						
11-1460	Internal Wall and Floor Finishes	30	30	0%	09-Feb-26	10-Mar-26	19-Jun-25	19-Jul-25	-235						
11-1470	False ceiling and Raise Floor installation	31	31	0%	09-Feb-26	11-Mar-26	19-Jun-25	20-Jul-25	-235						
11-1480	External Finishes, Curtain Walls and Roof Waterproofing	45	45	0%	09-Feb-26	25-Mar-26	23-Jul-25	05-Sep-25	-201						
Seawater Intake Chamber ABWF Works															
11-1670(7)	Floor, wall and ceiling finishes	26	19	26.92%	24-Jul-25 A	18-Feb-26	28-May-25	16-Jun-25	-248						
11-1680(7)	Steel platforms, metal covers, cat ladder and staircase	24	7	70%	06-May-25 A	07-Feb-26	21-May-25	28-May-25	-255						
11-1690(7)	Roller Shutter installation	30	30	0%	31-Jan-26	01-Mar-26	21-May-25	19-Jun-25	-255						
Building Services Installation															
Administration & Viewing Gallery Bld BS Works															
12-1000	Plumbing & Drainage System	120	22	56%	21-Oct-24 A	21-Feb-26	25-Jun-25	17-Jul-25	-219						
12-1010	MVAC System	120	12	28%	28-Jan-25 A	11-Feb-26	27-Jun-25	09-Jul-25	-218						
12-1020	Fire Service System (Admin building)	120	19	71%	15-Sep-24 A	18-Feb-26	09-Oct-25	27-Oct-25	-114						
12-1030	Electrical and Lighting System	150	24	47%	15-Sep-24 A	23-Feb-26	27-Jun-25	21-Jul-25	-218						
12-1040	CCTV & Surveillance System	150	22	67%	05-Nov-24 A	21-Feb-26	29-Jun-25	21-Jul-25	-216						
12-1050-1(5A)	Installation & Commissioning Test of Education facilities	60	60	0%	02-Mar-26	30-Apr-26	25-Oct-25	23-Dec-25	-128						
Sky Deck BS Works															
12-1580(M62)	Plumbing & Drainage System	30	30	0%	31-Jan-26	01-Mar-26	29-Jul-25	27-Aug-25	-186						
12-1600(M62)	Fire Service System (Sky Deck)	30	30	0%	31-Jan-26	01-Mar-26	21-Oct-25	19-Nov-25	-102						
12-1610(M62)	Electrical and Lighting System	30	30	0%	31-Jan-26	01-Mar-26	26-Jun-25	26-Jul-25	-218						
12-1620(M62)	CCTV & Surveillance System	30	30	0%	31-Jan-26	01-Mar-26	26-Jun-25	26-Jul-25	-218						
Process Building - Waste Bunker & Tipping Hall Bld BS Works															

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026				
											Jan 98	Feb 99	Mar 100	Apr 101	
12-1060	Plumbing & Drainage System	180	19	65%	11-Oct-23 A	18-Feb-26	28-Jun-25	17-Jul-25	-216						
12-1070	MVAC & OCS System	120	16	70%	14-Oct-23 A	15-Feb-26	23-Jun-25	09-Jul-25	-222						
12-1080	Fire Service System (Waste Bunker and Tipping Hall)	180	8	65%	11-Oct-23 A	07-Feb-26	01-Aug-25	08-Aug-25	-183						
12-1090	Electrical and Lighting System	180	20	75%	18-Oct-23 A	19-Feb-26	01-Jul-25	21-Jul-25	-214						
12-1100	Security, Surveillance & Communication System	180	20	60%	25-Apr-24 A	19-Feb-26	26-Jul-25	14-Aug-25	-189						
Process Building - Boiler & Flue Gas Bld BS Works															
12-1110	Plumbing & Drainage System	180	20	85.22%	11-Oct-23 A	19-Feb-26	05-Jul-25	24-Jul-25	-210						
12-1120	MVAC System (Module 1 Area)	180	26	75.56%	14-Oct-23 A	25-Feb-26	13-Jun-25	09-Jul-25	-232						
12-1120-1(7C)	MVAC System (Module 2 & 3 Area)	60	54	10%	22-Oct-25 A	25-Mar-26	21-Oct-25	13-Dec-25	-102						
12-1130	Fire Service System (Module 1 Area)	180	45	60%	11-Oct-23 A	16-Mar-26	01-Aug-25	14-Sep-25	-183	Updated finish date to 16 Mar 2026					
12-1130-1(7C)	Fire Service System (Module 2 & 3 Areas)	72	41	4%	01-Oct-25 A	12-Mar-26	21-Oct-25	30-Nov-25	-102						
12-1140	Electrical and Lighting System	180	39	61.22%	18-Oct-23 A	10-Mar-26	12-Jun-25	21-Jul-25	-233						
12-1150	Security, Surveillance & Communication System	180	20	45.89%	25-Apr-24 A	19-Feb-26	26-Jul-25	14-Aug-25	-189						
12-1580(6E)	Earthing and Lightning Protection System	180	16	31.11%	20-May-22 A	15-Feb-26	07-Jul-25	22-Jul-25	-208						
12-2140(6D)	Microwave Transmission System	60	12	80%	31-Aug-25 A	11-Feb-26	09-Jul-25	21-Jul-25	-206						
Turbine Hall Bld BS Works															
Electrical Bld BS Works															
12-1270	Plumbing & Drainage System	60	12	80%	11-Oct-23 A	11-Feb-26	05-Jul-25	17-Jul-25	-209						
12-1280	MVAC System	120	2	98%	25-Feb-24 A	02-Feb-26	06-Jul-25	09-Jul-25	-208						
12-1300	Electrical and Lighting System	120	4	97%	11-Oct-23 A	03-Feb-26	17-Jul-25	21-Jul-25	-197						
12-1310	Security, Surveillance & Communication System	90	2	98%	25-Feb-24 A	01-Feb-26	07-Aug-25	09-Aug-25	-176						
Turbine Hall BS Works															
12-1320	Plumbing & Drainage System	30	18	40%	31-Oct-25 A	17-Feb-26	29-Jun-25	17-Jul-25	-215						
12-1330	MVAC System	40	8	80%	08-Oct-25 A	07-Feb-26	01-Jul-25	09-Jul-25	-214						
12-1350	Electrical and Lighting System	30	9	70%	01-Oct-25 A	08-Feb-26	12-Jul-25	21-Jul-25	-203						
12-1360	Security, Surveillance & Communication System	30	12	60%	15-Oct-25 A	11-Feb-26	22-Aug-25	03-Sep-25	-162						
Compressor & CCCW Bld BS Works															
12-1370	Plumbing & Drainage System	60	3	95%	31-Mar-24 A	02-Feb-26	03-Jul-25	06-Jul-25	-212						
12-1380	MVAC System	120	6	95%	15-May-24 A	05-Feb-26	03-Jul-25	09-Jul-25	-212						
12-1400	Electrical and Lighting System	120	6	95%	20-Mar-24 A	05-Feb-26	15-Jul-25	21-Jul-25	-200						
12-1410	Security, Surveillance & Communication System	90	13	50%	20-Mar-24 A	12-Feb-26	27-Jul-25	09-Aug-25	-188						
Chimney BS Works															
12-1520	Plumbing & Drainage System	14	9	35%	16-Sep-25 A	09-Feb-26	04-Aug-25	13-Aug-25	-179						
12-1530	MVAC System	12	12	0%	31-Jan-26	11-Feb-26	27-Jun-25	09-Jul-25	-218						
12-1550	Electrical and Lighting System	30	12	60%	08-Oct-25 A	11-Feb-26	09-Jul-25	21-Jul-25	-206						
12-1560	Security, Surveillance & Communication System	30	29	5%	31-Oct-25 A	01-Mar-26	28-Jul-25	25-Aug-25	-188						
12-1570	Lift Installation (Chimney)	77	60	22.08%	26-Jan-26 A	31-Mar-26	25-Sep-25	23-Nov-25	-128	Update Actual Start Date					
Mechanical Treatment Plant & Water Treatment Plant Bld BS Works															
Mechanical Treatment BS Works															
12-1420	Plumbing & Drainage System	40	18	29%	31-Mar-25 A	17-Feb-26	29-Jun-25	17-Jul-25	-215						
12-1430	MVAC & OCS System	35	7	79%	31-Mar-25 A	07-Feb-26	01-Jul-25	09-Jul-25	-213						
12-1440	Fire Service System	77	8	81%	26-May-25 A	07-Feb-26	01-Aug-25	08-Aug-25	-183						
12-1450	Electrical and Lighting System	120	36	47%	26-May-25 A	07-Mar-26	15-Jun-25	21-Jul-25	-230						
12-1460	Security, Surveillance & Communication System	80	33	41%	31-Mar-25 A	04-Mar-26	01-Aug-25	03-Sep-25	-183						
Water Treatment Plant BS Works															
12-1580(7)	Plumbing & Drainage System	120	18	71%	30-Jun-24 A	17-Feb-26	27-Jun-25	15-Jul-25	-218						
12-1590(7)	MVAC & OCS System	120	12	90%	27-Jul-24 A	11-Feb-26	27-Jun-25	09-Jul-25	-218						
12-1600(7)	Fire Service System	107	1	95%	28-Jul-24 A	31-Jan-26	13-Oct-25	13-Oct-25	-110						
12-1610(7)	Electrical and Lighting System	120	12	90%	15-Aug-24 A	11-Feb-26	09-Jul-25	21-Jul-25	-206						
12-1620(7)	Security, Surveillance & Communication System	90	10	89%	30-Jul-24 A	09-Feb-26	05-Aug-25	14-Aug-25	-179						
IWMF Substation BS Works															
12-1470	Plumbing & Drainage System	90	6	93%	10-Oct-23 A	06-Feb-26	11-Jul-25	17-Jul-25	-204						
12-1480	MVAC System	90	2	98%	11-Oct-23 A	06-Feb-26	07-Jul-25	09-Jul-25	-212						
12-1500	Electrical and Lighting System	90	2	98%	10-Oct-23 A	06-Feb-26	19-Jul-25	21-Jul-25	-200						
12-1510	Security, Surveillance & Communication System	90	2	98%	20-Nov-23 A	06-Feb-26	07-Aug-25	09-Aug-25	-181						
Elevated Drive Way and Associated Structures Bld BS Works															
Elevated Drive Way RSA to RSG															
12-1170	Plumbing & Drainage System	60	20	60%	10-Apr-25 A	19-Feb-26	27-Jun-25	17-Jul-25	-217						
12-1180	MVAC System	60	4	93%	31-May-25 A	04-Feb-26	05-Jul-25	09-Jul-25	-210						
12-1190	Fire Service System (Elevated Driveway)	60	2	85%	10-Apr-25 A	01-Feb-26	01-Aug-25	02-Aug-25	-183						
12-1200	Electrical and Lighting System	60	23	62%	10-Apr-25 A	22-Feb-26	28-Jun-25	21-Jul-25	-217						
12-1210	CCTV & Surveillance System	60	25	59%	31-May-25 A	24-Feb-26	14-Aug-25	08-Sep-25	-169						
Elevated Drive Way RSG to RSU															
12-1580	Plumbing & Drainage System	60	27	55%	15-May-25 A	26-Feb-26	20-Jun-25	17-Jul-25	-224						
12-1590	MVAC System	60	17	71%	23-Jun-25 A	17-Feb-26	21-Jun-25	09-Jul-25	-223						
12-1600	Fire Service System (Elevated Driveway)	60	9	85%	15-May-25 A	11-Feb-26	05-Oct-25	13-Oct-25	-120						
12-1610	Electrical and Lighting System	60	26	56%	15-May-25 A	26-Feb-26	24-Jun-25	21-Jul-25	-220						
12-1620	CCTV & Surveillance System	54	20	62%	31-May-25 A	19-Feb-26	26-Jul-25	14-Aug-25	-189						
Elevated Drive Way RSU to RSAF															
12-1630	Plumbing & Drainage System	60	28	53%	01-May-25 A	28-Feb-26	19-Jun-25	17-Jul-25	-226						
12-1640	MVAC System	60	20	66%	07-Jun-25 A	20-Feb-26	18-Jun-25	09-Jul-25	-226						
12-1650	Fire Service System (Elevated Driveway)	60	8	73%	01-May-25 A	07-Feb-26	06-Oct-25	13-Oct-25	-117						
12-1660	Electrical and Lighting System	60	32	47%	01-May-25 A	03-Mar-26	19-Jun-25	21-Jul-25	-226						

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
12-1670	CCTV & Surveillance System	60	23	62%	07-Jun-25 A	22-Feb-26	28-Jun-25	21-Jul-25	-217					
Reception Pavilion BS Works														
12-1220	Plumbing & Drainage System	30	29	5%	14-Nov-25 A	11-Mar-26	22-Jun-25	20-Jul-25	-235					
12-1230	MVAC System	30	30	0%	10-Feb-26	11-Mar-26	20-Jun-25	20-Jul-25	-235					
12-1240	Fire Service System (Reception Pavilion)	30	29	4%	10-Dec-25 A	12-Mar-26	26-Jun-25	25-Jul-25	-230					
12-1250	Electrical and Lighting System	30	30	0%	11-Feb-26	13-Mar-26	26-Jun-25	26-Jul-25	-230					
12-1260	Security, Surveillance & Communication System	30	30	0%	11-Feb-26	13-Mar-26	26-Jun-25	26-Jul-25	-230					
ACC Equipment Structure BS Works														
12-1580(5a)	Plumbing & Drainage System	40	40	0%	31-Jan-26	11-Mar-26	07-Jun-25	17-Jul-25	-237					
12-1590(5a)	MVAC System	40	40	0%	31-Jan-26	11-Mar-26	10-Jun-25	20-Jul-25	-235					
12-1600(5a)	Fire Service System (Equipment/Appliance)	40	9	77.5%	01-Dec-25 A	08-Feb-26	20-Oct-25	28-Oct-25	-103					
12-1610(5a)	Electrical and Lighting System	35	32	10%	17-Oct-25 A	03-Mar-26	01-Aug-25	01-Sep-25	-183					
12-1620(5a)	Security, Surveillance & Communication System	40	36	10%	17-Oct-25 A	07-Mar-26	03-Aug-25	08-Sep-25	-181					
Fire Boat Access BS System														
12-2100(6D)	Plumbing System (Berth)	50	50	0%	31-Jan-26	21-Mar-26	04-Jun-25	23-Jul-25	-241					
12-2120(6D)	Fire Service System (Berth)	60	27	55%	09-Oct-25 A	26-Feb-26	29-Oct-25	24-Nov-25	-94					
12-2130(6D)	Diesel Generator & Electrical System (Berth)	60	60	0%	31-Jan-26	31-Mar-26	29-Oct-25	27-Dec-25	-94					
Seawater Intake Chamber BS Works														
12-1630(7)	Plumbing & Drainage System	40	20	50%	31-Dec-25 A	19-Feb-26	19-Jun-25	09-Jul-25	-226	Update Actual Start Date				
12-1640(7)	MVAC System	40	20	50%	31-Dec-25 A	19-Feb-26	19-Jun-25	09-Jul-25	-226	Update Actual Start Date				
12-1650(7)	Fire Service System (Equipment/Appliance)	40	8	80%	30-Nov-25 A	07-Feb-26	21-Oct-25	28-Oct-25	-102					
12-1660(7)	Electrical and Lighting System	30	12	60%	30-Nov-25 A	11-Feb-26	14-Aug-25	25-Aug-25	-170					
12-1670(7)	Security, Surveillance & Communication System	30	21	30%	31-Dec-25 A	20-Feb-26	05-Aug-25	25-Aug-25	-179	Update Actual Start Date				
Process Equipment Installation														
Process Building - Waste Bunker & Tipping Hall Bid Process Equipment Installation														
Equipment, Piping and Instrument Installation and Connection Works														
Process Building (Module 3)														
12-3090(6F)	Piping Installation Works	60	1	98%	20-Mar-25 A	04-Feb-26	18-Jul-25	22-Jul-25	-197					
12-3100(6F)	Pipe Testing	50	5	90%	31-Oct-25 A	04-Feb-26	18-Jul-25	22-Jul-25	-197					
12-3110(6F)	Piping Insulation Works	50	5	90%	31-Oct-25 A	04-Feb-26	18-Jul-25	22-Jul-25	-197					
Process Building (Cranes and Shredder)														
Process Building (Module 1)														
13-1000-4(7M)	50T Hoisting Beam System Installation (Near Grid PB12)	35	35	0%	17-Mar-26*	20-Apr-26	19-Jun-25	23-Jul-25	-271					
13-1000-6(6B)	EOTC & Monorail Hoist System installation in Ash Crane Control Room (+15.8mPD & +19.9mPD)	33	3	90.91%	21-May-25 A	02-Feb-26	20-Jul-25	23-Jul-25	-195					
13-1000-8(6B)	Monorail Hoist System installation in CCR Electrical Switch room +13.75mPD	30	30	0%	08-Mar-26*	06-Apr-26	10-Jun-25	09-Jul-25	-271	Remove Actual Start Date				
13-1000-9(6B)	Monorail Hoist System installation in CCR Electrical Switch room +23mPD	30	30	0%	08-Mar-26*	06-Apr-26	24-Jun-25	23-Jul-25	-257	Remove Actual Start Date				
Process Building (Module 2)														
13-1004-4(7M)	50T Hoisting Beam System Installation (Near Grid PB21)	45	45	0%	18-Feb-26*	03-Apr-26	08-Jun-25	22-Jul-25	-255	Remove Successor 16-1720 FFO; Add Successor 16-1725(5a) FFO				
Process Building (Module 3)														
13-1008-4(7M)	40T Hoisting Beam System Installation (Near Grid PBG)	45	45	0%	18-Feb-26	03-Apr-26	08-Jun-25	22-Jul-25	-255					
Process Building (WWTP Equipment Installation)														
Stage 2 (WWTP Remaining)														
13-1010-1(6)	WWTP Piping and instrument installation	120	17	97.5%	01-Mar-23 A	16-Feb-26	22-Apr-25	08-May-25	-284					
13-1010-11(M63)	Cooling Tower installation @+17.5 mPd	48	17	93%	21-Jul-25 A	16-Feb-26	04-Jul-25	20-Jul-25	-211					
13-1010-2(6)	WWTP Electrical Equipment installation & Cable pulling and termination	54	17	98%	02-Apr-25 A	16-Feb-26	04-May-25	20-May-25	-272					
Process Building (Central Control System Installation)														
13-2210(6B)	CMMS Installation	30	3	90%	31-Mar-25 A	02-Feb-26	29-Jul-25	31-Jul-25	-186					
13-2260(6B)	IDMS Installation	30	3	90%	31-Mar-25 A	02-Feb-26	29-Jul-25	31-Jul-25	-186					
13-2270(6B)	OMS Installation	30	3	90%	31-Mar-25 A	02-Feb-26	29-Jul-25	31-Jul-25	-186					
13-2285(7L)	AMDAC Installation	30	21	30%	15-Jan-26 A	20-Feb-26	17-Jul-25	06-Aug-25	-198	Update Actual Start Date				
Process Building (Waste Tipping Door)														
13-2290-3(7J)	Installation of Waste Tipping Door (Module 3)	45	18	60%	15-Aug-25 A	17-Feb-26	21-Jun-25	08-Jul-25	-224					
Process Building - Boiler House & Flue Gas Treatment Bid Process Equipment Installation														
Process Building (Installation TPU Module)														
TPU Train 5														
13-1520	Pipe Insulation Works	30	6	80%	31-Oct-25 A	05-Feb-26	17-Jul-25	22-Jul-25	-198					
TPU Train 6														
13-1430	Pipe Insulation Works	30	9	70%	31-Oct-25 A	08-Feb-26	28-Jun-25	22-Jul-25	-201					
13-1440	Electrical instrument and Cabling Works	31	3	90%	31-Oct-25 A	03-Feb-26	28-Jun-25	01-Jul-25	-216					
Process Building (Installation of Flue Gas Module)														
FGC Train 5														
13-1890	Pipe Insulation Works	31	6	80%	31-Oct-25 A	06-Feb-26	16-Jul-25	22-Jul-25	-198					
FGC Train 6														
13-1960	Pipe Insulation Works	31	22	70%	31-Oct-25 A	21-Feb-26	29-Jun-25	22-Jul-25	-214					
13-1970	Electrical instrument and Cabling Works	24	2	90%	31-Oct-25 A	02-Feb-26	29-Jun-25	01-Jul-25	-215					
ACC Equipment Installation														
ACC Equipment 3 Installation														
13-2090-1(6E)	Air Tight Test	14	1	90%	05-Nov-25 A	01-Feb-26	12-Jul-25	13-Jul-25	-202					
13-2100	Pipe Insulation Works	52	21	60%	31-Oct-25 A	20-Feb-26	23-Jun-25	13-Jul-25	-222					
13-2110	Cable Laying and Termination Works	52	5	90%	31-Oct-25 A	05-Feb-26	08-Jul-25	13-Jul-25	-206					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
Turbine Hall Bld Equipment Installation														
		493	66		13-Nov-24 A	06-Apr-26	11-Jun-25	31-Jul-25	-249					
Turbine Hall Module 2 Installation														
		31	2		02-Jun-25 A	01-Feb-26	18-Jul-25	19-Jul-25	-197					
13-2190	Turbine Hall Piping Insulation Works	31	2	95%	02-Jun-25 A	01-Feb-26	18-Jul-25	19-Jul-25	-197					
Turbine Hall Module 3 Installation														
		365	8		13-Nov-24 A	07-Feb-26	17-Jun-25	24-Jun-25	-228					
13-2230	Equipment, Piping and Instrument Installation and Connection Works	60	3	95%	13-Nov-24 A	02-Feb-26	18-Jun-25	21-Jun-25	-227					
13-2240	Turbine Hall Piping Insulation Works	30	5	85%	01-Oct-25 A	04-Feb-26	18-Jun-25	22-Jun-25	-227					
13-2250	Turbine Electrical Installation and Instrumentation Works	77	8	90%	31-Dec-24 A	07-Feb-26	17-Jun-25	24-Jun-25	-228					
Turbine Hall Electrical Room Equipment Installation														
		249	66		06-Sep-25 A	06-Apr-26	21-Jun-25	31-Jul-25	-249					
13-2740(7)	Cable Laying and Termination for Module 3	32	3	90%	06-Sep-25 A	07-Feb-26	21-Jun-25	24-Jun-25	-228					
Turbine Hall Electrical Room @+15.00mPD														
		249	66		05-Nov-25 A	06-Apr-26	24-Jun-25	31-Jul-25	-249					
13-2290-5(6B)	Monorail Hoist System installation in Turbine Hall (1st Floor @+15)	16	16	0%	22-Mar-26*	06-Apr-26	24-Jun-25	09-Jul-25	-271					
13-2470-1(7M)	IS Limiter No. 1 Cabling and Termination	72	16	77.78%	05-Nov-25 A	15-Feb-26	05-Jul-25	20-Jul-25	-210					
13-2730-2(7M)	IS Limiter No. 2 Cabling and Termination	12	11	10%	26-Jan-26 A	10-Feb-26	21-Jul-25	31-Jul-25	-194	Update Actual Start Date				
Turbine Hall Electrical Room @+23.50mPD														
		16	16		22-Mar-26	06-Apr-26	24-Jun-25	09-Jul-25	-271					
13-2290-6(6B)	Monorail Hoist System installation in Turbine Hall (3rd Floor @+23.5)	16	16	0%	22-Mar-26*	06-Apr-26	24-Jun-25	09-Jul-25	-271					
Independent Redundancy Electrical System (IRES)														
		30	27		15-Dec-25 A	26-Feb-26	11-Jun-25	07-Jul-25	-234					
13-2300-1(7K)	Installation of Independent Redundancy Electrical System (IRES)	30	27	30%	15-Dec-25 A	26-Feb-26	11-Jun-25	07-Jul-25	-234					
Mechanical Treatment Plant Bld Process Equipment Installation														
		274	90		30-Jun-25 A	30-Apr-26	24-May-25	23-Jul-25	-281					
13-2370	MT Plant Process Mechanical Equipment Installation	61	61	0%	01-Mar-26*	30-Apr-26	24-May-25	23-Jul-25	-281					
13-2370-1(6A)	Installation 5 nos. of Transformers @+6.5mPD	50	19	62%	30-Jun-25 A	18-Feb-26	28-Jun-25	16-Jul-25	-217					
13-2380	MT Plant Process Electrical Installation	61	61	0%	01-Mar-26	30-Apr-26	24-May-25	23-Jul-25	-281					
13-2650(6D)	Transformers & MT Plant Bldg. Switchroom+6.5mPD	80	49	38.75%	30-Jun-25 A	20-Mar-26	05-Jun-25	23-Jul-25	-240					
Water Treatment Bld Process Equipment Installation														
		120	120		31-Jan-26	30-May-26	23-May-25	19-Sep-25	-253					
Stage 2 (WTP Remaining)														
		120	120		31-Jan-26	30-May-26	23-May-25	19-Sep-25	-253					
13-2410-2(6D)	Laboratory furniture installation @ WTP Bldg @+13.5mPD	120	120	0%	31-Jan-26	30-May-26	23-May-25	19-Sep-25	-253					
13-2410-3(6E)	Laboratory Equipment installation @ WTP Bldg @+13.5mPD	76	76	0%	31-Jan-26	16-Apr-26	23-May-25	06-Aug-25	-253					
IWMF Substation Bld Equipment Installation														
		60	12		15-Sep-25 A	11-Feb-26	26-Jul-25	06-Aug-25	-189					
13-2650-1(7K)	Installation of Power Management and Control System (PMCS)	60	12	80%	15-Sep-25 A	11-Feb-26	26-Jul-25	06-Aug-25	-189					
Elevated Drive Way & Storage Bld Equipment Installation														
		92	33		31-Oct-25 A	04-Mar-26	13-Jun-25	04-Sep-25	-181					
13-2490	Vehicle Washing Facilities	21	2	90%	31-Oct-25 A	02-Feb-26	13-Jul-25	15-Jul-25	-202					
13-2500	Workshop Equipment	21	4	80%	31-Oct-25 A	04-Feb-26	11-Jul-25	15-Jul-25	-204					
13-2630(7)	Electrical Cable laying and termination	30	6	80%	31-Oct-25 A	05-Feb-26	30-Aug-25	04-Sep-25	-154					
13-2630-2(6D)	EOTC Hoist System installation in Vehicle Workshop +6.5mPD	30	33	50%	03-Jan-26 A	04-Mar-26	13-Jun-25	15-Jul-25	-232	Update Actual Start Date				
Seawater Intake Chamber														
		15	8		19-Nov-25 A	07-Feb-26	02-Jul-25	09-Jul-25	-213					
13-2540-1(6B)	Monorail Hoist System installation in Sea Water Intake Pump Area	15	8	50%	19-Nov-25 A	07-Feb-26	02-Jul-25	09-Jul-25	-213					
Equipment Installation at External Area														
		173	50		15-Sep-25 A	21-Mar-26	02-Jul-25	20-Aug-25	-213					
13-2515(7L)	Installation and SAT of Onshore Vessel Power Supply System	50	50	0%	31-Jan-26*	21-Mar-26	02-Jul-25	20-Aug-25	-213					
13-2540	Traffic Control System Installation & Testing	59	6	90%	15-Sep-25 A	05-Feb-26	01-Aug-25	06-Aug-25	-183					
External Process Pipe Works														
		201	65		22-Jan-25 A	05-Apr-26	05-May-25	14-Aug-25	-234					
Chimney Flue Gas Ducting Works														
		201	65		22-Jan-25 A	05-Apr-26	05-May-25	14-Aug-25	-234					
13-2620	Line 1 & 2 Flue Gas Duct Insulation Works	12	1	90%	22-Jan-25 A	01-Feb-26	13-Aug-25	14-Aug-25	-170					
13-2625-0(M81)	Line 3 & 4 Flue Gas Duct Insulation Works	12	12	85%	01-May-25 A	11-Feb-26	29-Jun-25	19-Jul-25	-216					
13-2625-1(M81)	Line 5 & 6 Flue Gas Duct Insulation Works	14	14	0%	30-Jul-25 A	13-Feb-26	14-Jun-25	22-Jul-25	-231					
13-2700 (6F)	Flue Gas Duct Instrumentation Works	30	60	66%	06-May-25 A	31-Mar-26	10-May-25	08-Jul-25	-266					
13-2710 (6F)	Equipment installation	26	65	60%	06-Sep-25 A	05-Apr-26	05-May-25	08-Jul-25	-271					
Landscape, External Road and Drains Works														
		1429	149		28-Apr-22 A	28-Jun-26	10-May-25	23-Dec-25	-187					
Site Wide/External BS System														
		232	79		14-Aug-25 A	19-Apr-26	02-Jul-25	09-Dec-25	-131					
14-1000(M81)	BS Works for Weighbridge	38	8	80%	14-Aug-25 A	09-Feb-26	07-Aug-25	14-Aug-25	-178					
14-1005(7L)	ABWF Works for Weighbridge Office	78	30	61.03%	15-Oct-25 A	03-Mar-26	10-Sep-25	10-Oct-25	-144					
14-1100(6D)	Site Wide and External BS System	79	79	0%	31-Jan-26	19-Apr-26	24-Jul-25	10-Oct-25	-191					
14-3030(7)	Electrical Services Installation at Berth Area	40	16	60%	15-Aug-25 A	15-Feb-26	02-Jul-25	17-Jul-25	-213					
14-3035(7L)	Installation of Tide Level Measurement System	30	30	0%	02-Mar-26	31-Mar-26	10-Nov-25	09-Dec-25	-112					
External Utilities Works														
		1356	96		28-Apr-22 A	06-May-26	10-May-25	09-Oct-25	-210					
External Utilities C&S Works														
		533	62		08-Oct-24 A	03-Apr-26	27-May-25	15-Sep-25	-199					
14-1055(7)	Cable Duct and Drawpit	138	62	55%	15-Sep-25 A	03-Apr-26	27-May-25	28-Jul-25	-249					
14-4060(7)	Utility Trench Construction Section UT7	62	60	80%	08-Oct-24 A	31-Mar-26	17-Jul-25	15-Sep-25	-197					
External Power & Signal Cable Laying in Utility Trench														
		214	21		31-May-25 A	20-Feb-26	14-Jun-25	20-Aug-25	-184					
14-4100(7)	External Power & Signal Cable Laying - Substation to Electrical Building and ACC	30	15	50%	15-Jul-25 A	14-Feb-26	01-Jul-25	15-Jul-25	-214					
14-4110(7)	External Power & Signal Cable - Electrical Building to PB Module 1 & 2 and CCCW	30	11	65%	10-Jun-25 A	10-Feb-26	14-Jun-25	24-Jun-25	-231					
14-4120(7)	External Power & Signal Cable Laying - Electrical Building to PB Module 3	30	18	40%	15-Jun-25 A	17-Feb-26	14-Jun-25	01-Jul-25	-231					
14-4130(7)	External Power & Signal Cable Laying - Electrical Building to MT & WTP, Process Building Module 1	30	8	75%	31-May-25 A	07-Feb-26	08-Jul-25	15-Jul-25	-207					
14-4140(7)	External Power & Signal Cable Laying - Electrical Building to Elevated Driveway	32	8	75%	15-Jun-25 A	07-Feb-26	29-Jul-25	05-Aug-25	-186					
14-4150(7)	External Power & Signal Cable Laying - Electrical Building to Administration Building	30	8	75%	15-Jun-25 A	07-Feb-26	09-Aug-25	16-Aug-25	-175					
14-4160(7)	External Power & Signal Cable Laying - Electrical Building to Reception Pavilion	30	21	30%	05-Jan-26 A	20-Feb-26	31-Jul-25	20-Aug-25	-184	Update Actual Start Date				
14-4170(7)	External Power & Signal Cable Laying - Elevated Driveway to Berth Area	30	21	30%	05-Jan-26 A	20-Feb-26	12-Jul-25	01-Aug-25	-203	Update Actual Start Date				
Drainage Works														
		484	96		01-Dec-24 A	06-May-26	10-May-25	09-Oct-25	-210					
Overtopping Drain System														
		222	85		17-Feb-25 A	25-Apr-26	15-Jun-25	09-Oct-25	-199					
East Culvert (3.5m x 2.5m x 118m)														
		80	46		03-Jun-25 A	17-Mar-26	24-Aug-25	09-Oct-25	-160					
14-2020	Rectangular Section (69m @10m/5d)	40	23	43%	03-Jun-25 A	22-Feb-26	16-Sep-25	09-Oct-25	-136					
14-2030	Trapezoidal Section (159m @10m/5d)	80	46	42.5%	10-Jun-25 A	17-Mar-26	24-Aug-25	09-Oct-25	-160					
West Culvert (2.5m x 2.5m x 102m)														
		222	85		17-Feb-25 A	25-Apr-26	15-Jun-25	07-Sep-25	-230					
14-3010	Pipe Section (69m @5m/d)	100	85	15%	17-Feb-25 A	25-Apr-26	15-Jun-25	07-Sep-25	-230					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
OCS System T&C														
16-1150	Systemwise Construction Completion Inspection	7	6	20%	05-Jan-26 A	06-Mar-26	21-Jul-25	14-Aug-25	-204					
16-1160	Conduct Site Acceptance Tests	14	13	10%	12-Jan-26 A	28-Feb-26	27-Jul-25	08-Aug-25	-204					
16-1170	Conduct System Commissioning Tests	7	6	10%	19-Jan-26 A	06-Mar-26	08-Aug-25	14-Aug-25	-204					
Security, Surveillance & Communication System T&C														
Process related CCTV & Communication System T&C														
16-1180	Systemwise Construction Completion Inspection	7	6	20%	05-Jan-26 A	19-Feb-26	09-Aug-25	14-Aug-25	-189					
16-1190	Conduct Site Acceptance Tests	14	13	10%	12-Jan-26 A	19-Feb-26	02-Aug-25	14-Aug-25	-189					
16-1200	Conduct System Commissioning Tests	14	13	10%	19-Jan-26 A	19-Feb-26	02-Aug-25	14-Aug-25	-189					
Non Process related Security, Surveillance & Communication System T&C														
16-2060	Systemwise Construction Completion Inspection	7	6	20%	05-Jan-26 A	13-Mar-26	21-Jul-25	26-Jul-25	-230					
16-2070	Conduct Site Acceptance Tests	7	6	10%	12-Jan-26 A	19-Mar-26	26-Jul-25	02-Aug-25	-230					
16-2080	Conduct System Commissioning Tests	21	19	10%	19-Jan-26 A	07-Apr-26	02-Aug-25	20-Aug-25	-230					
Fuel Oil System T&C														
16-1250(7)	Conduct Site Acceptance Tests	14	14	0%	16-Feb-26*	01-Mar-26	29-Jun-25	12-Jul-25	-232	Remove Actual Start and Actual Finish Da				
16-1260(7)	Conduct System Commissioning Tests	7	7	0%	02-Mar-26	08-Mar-26	13-Jul-25	19-Jul-25	-232	Remove Successor 16-1660 FFO; Add Successor 16-1725(5a) FFO; Remove Actual Start Date				
CCCW System T&C														
16-1280(7)	Conduct Site Acceptance Tests	14	7	50%	31-Jul-25 A	06-Feb-26	09-Jul-25	16-Jul-25	-206					
16-1290(7)	Conduct System Commissioning Tests	7	4	50%	12-Oct-25 A	10-Feb-26	16-Jul-25	19-Jul-25	-206					
ACC Equipment T&C														
ACC Equipment 2 T&C														
16-2030(M62)	Systemwise Construction Completion Inspection	14	14	0%	31-Jan-26	20-Mar-26	27-Jun-25	14-Aug-25	-218					
16-2040(7)	Conduct Site Acceptance Tests	14	14	0%	14-Feb-26	27-Feb-26	11-Jul-25	24-Jul-25	-218					
16-2050(7)	Conduct System Commissioning Tests	21	21	0%	28-Feb-26	20-Mar-26	25-Jul-25	14-Aug-25	-218					
ACC Equipment 3 T&C														
16-2060(M62)	Systemwise Construction Completion Inspection	14	14	0%	06-Feb-26	20-Feb-26	30-Jun-25	13-Jul-25	-222					
16-2070(7)	Conduct Site Acceptance Tests	14	14	0%	20-Feb-26	06-Mar-26	14-Jul-25	27-Jul-25	-222					
16-2080(7)	Conduct System Commissioning Tests	21	21	0%	06-Mar-26	27-Mar-26	28-Jul-25	17-Aug-25	-222					
Lift System T&C														
Administration Building Lift T&C														
16-2110	Conduct System Commissioning Tests	7	7	0%	07-Feb-26	13-Feb-26	06-Nov-25	12-Nov-25	-93					
Process Building Lift T&C														
Process Building Lift T&C Stage 1														
16-2120	Systemwise Construction Completion Inspection	3	3	0%	01-Feb-26	18-Feb-26	09-Oct-25	25-Oct-25	-116					
16-2130	Conduct Site Acceptance Tests	7	7	0%	04-Feb-26	11-Feb-26	12-Oct-25	18-Oct-25	-116					
16-2140	Conduct System Commissioning Tests Stage 1	7	7	0%	11-Feb-26	18-Feb-26	19-Oct-25	25-Oct-25	-116					
Process Building Lift T&C Stage 2														
16-2210	Systemwise Construction Completion Inspection	3	3	0%	13-Feb-26	15-Feb-26	03-Oct-25	05-Oct-25	-133					
16-2220	Conduct Site Acceptance Tests	7	7	0%	16-Feb-26	22-Feb-26	06-Oct-25	12-Oct-25	-133					
16-2230	Conduct System Commissioning Tests Stage 2	7	7	0%	23-Feb-26	01-Mar-26	13-Oct-25	19-Oct-25	-133					
MT & WTP Lift T&C														
16-2170	Conduct System Commissioning Tests	7	7	0%	09-Mar-26*	15-Mar-26	07-Oct-25	13-Oct-25	-153	Remove Actual Start and Actual Finish Da				
Chimney Lift T&C														
16-2180	Systemwise Construction Completion Inspection	7	7	0%	01-Apr-26	07-Apr-26	24-Nov-25	30-Nov-25	-128					
16-2190	Conduct Site Acceptance Tests	11	11	0%	08-Apr-26	18-Apr-26	01-Dec-25	11-Dec-25	-128					
16-2200	Conduct System Commissioning Tests	12	12	0%	19-Apr-26	30-Apr-26	12-Dec-25	23-Dec-25	-128					
FS & FS MVAC System T&C														
16-1520	FS System T&C for Stage 3 FS Inspection	30	8	73.33%	21-Dec-25 A	16-Mar-26	06-Oct-25	13-Oct-25	-154					
16-1530	FS System T&C for Stage 4 FS Inspection	30	30	0%	12-Mar-26	11-Apr-26	21-Oct-25	19-Nov-25	-142					
16-1630	FS System T&C for Stage 5 FS Inspection	30	30	0%	10-Feb-26	12-Mar-26	29-Oct-25	27-Nov-25	-104					
Turbine Hall Process T&C														
Turbine Hall Module 1														
16-1320(7)	Turbine Module 1 Conduct System Commissioning Tests	19	19	0%	01-Feb-26	19-Feb-26	02-Jul-25	20-Jul-25	-214					
Turbine Hall Module 2														
16-1330(7)	Turbine Module 2 Systemwise Construction Completion Inspection	20	20	0%	31-Jan-26	19-Feb-26	05-Jul-25	24-Jul-25	-210					
16-1340(7)	Turbine Module 2 Conduct Site Acceptance Tests	30	30	0%	12-Feb-26	13-Mar-26	17-Jul-25	15-Aug-25	-210					
16-1350(7)	Turbine Module 2 Conduct System Commissioning Tests	29	29	0%	25-Feb-26	25-Mar-26	30-Jul-25	27-Aug-25	-210	Remove Successor 16-1725(5a) FFO				
Turbine Hall Module 3														
16-1360(7)	Turbine Module 3 Systemwise Construction Completion Inspection	20	20	0%	07-Feb-26	27-Feb-26	25-Jun-25	14-Jul-25	-228					
16-1370(7)	Turbine Module 3 Conduct Site Acceptance Tests	30	30	0%	19-Feb-26	21-Mar-26	07-Jul-25	05-Aug-25	-228					
16-1380(7)	Turbine Module 3 Conduct System Commissioning Tests	29	29	0%	04-Mar-26	02-Apr-26	20-Jul-25	17-Aug-25	-228					
Independent Redundancy Electrical System (IRES)														
16-1390(7K)	Conduct Site Acceptance Tests	30	30	0%	27-Feb-26	28-Mar-26	08-Jul-25	06-Aug-25	-234					
IS Limiter														
16-1480(M98)	Conduct Site Acceptance Tests (IS Limiter No. 1)	7	7	0%	09-Feb-26	15-Feb-26	14-Jul-25	20-Jul-25	-210	New Activity				
16-1490(M98)	Conduct Site Acceptance Tests (IS Limiter No. 2)	7	7	0%	03-Feb-26	10-Feb-26	25-Jul-25	31-Jul-25	-194	New Activity				
Desalination & Demineralization Process T&C														
Stage 2 (WTP Remaining)														
16-1310	Conduct Site Acceptance Tests	30	3	90%	01-May-25 A	02-Feb-26	14-Jul-25	17-Jul-25	-200					
16-1320	Conduct System Commissioning Tests	21	6	70%	19-Oct-25 A	06-Feb-26	11-Jul-25	17-Jul-25	-204					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M98 Remarks	2026			
											Jan 98	Feb 99	Mar 100	Apr 101
WWTP Process T&C														
Stage 2 (WWTP Remaining)														
16-1330	Systemwise Construction Completion Inspection	89	89	0%	01-Feb-26	30-Apr-26	23-Apr-25	20-Jul-25	-284	Remove Actual Start Date				
16-1340	Conduct Site Acceptance Tests (SAT)	28	28	0%	01-Feb-26	28-Feb-26	23-Apr-25	20-May-25	-284					
16-1350	Conduct System Commissioning Tests	61	61	0%	01-Mar-26	30-Apr-26	21-May-25	20-Jul-25	-284					
Mechanical Treatment Plant Process T&C														
16-1360	Systemwise Construction Completion Inspection	7	7	0%	24-Apr-26	30-Apr-26	17-Jul-25	23-Jul-25	-281					
Ash Treatment Equipments T&C														
Ash Treatment Equipments Module 2														
16-2280(7M)	Conduct System Commissioning Tests	14	14	0%	16-Dec-25 A	13-Feb-26	06-Jul-25	19-Jul-25	-209					
Ash Treatment Equipments Module 3														
16-1970-2(M68)	Systemwise Construction Completion Inspection - Module 3	30	30	0%	31-Jan-26	01-Mar-26	21-Jun-25	20-Jul-25	-224					
16-2290(7M)	Conduct Site Acceptance Tests	14	14	0%	02-Mar-26	15-Mar-26	21-Jul-25	03-Aug-25	-224					
16-2300(7M)	Conduct System Commissioning Tests	14	14	0%	16-Mar-26	29-Mar-26	04-Aug-25	17-Aug-25	-224	Remove Successor 16-1725(5a) FF0; Add Successor 16-1755(5a) FF0				
Crane System T&C														
Crane System T&C for Module 1 Hot Commissioning														
Ash Crane System T&C														
16-1980	Conduct Site Acceptance Tests	15	8	50%	09-Oct-25 A	10-Feb-26	23-Jul-25	30-Jul-25	-195					
16-1990	Conduct System Commissioning Tests	15	15	0%	10-Feb-26	25-Feb-26	31-Jul-25	14-Aug-25	-195					
Crane System T&C for Module 2 & 3 Hot Commissioning														
Waste Crane System T&C														
16-2010	Conduct Site Acceptance Tests	14	7	50%	15-Oct-25 A	06-Feb-26	01-Jul-25	07-Jul-25	-214					
16-2020	Conduct System Commissioning Tests	15	15	0%	07-Feb-26	21-Feb-26	08-Jul-25	22-Jul-25	-214					
Ash Crane System T&C														
16-2030	Systemwise Construction Completion Inspection	7	7	0%	26-Feb-26	04-Mar-26	09-Jul-25	15-Jul-25	-232					
16-2040	Conduct Site Acceptance Tests	15	15	0%	05-Mar-26	19-Mar-26	16-Jul-25	30-Jul-25	-232					
16-2050	Conduct System Commissioning Tests	15	15	0%	20-Mar-26	03-Apr-26	31-Jul-25	14-Aug-25	-232					
On-shore Crane System T&C														
16-2040(M58)	Conduct Site Acceptance Tests	15	8	50%	01-Sep-25 A	07-Feb-26	17-Jul-25	24-Jul-25	-198					
16-2050(M58)	Conduct System Commissioning Tests	15	8	50%	01-Sep-25 A	14-Feb-26	24-Jul-25	31-Jul-25	-198					
Weighbridge System T&C														
16-1430	Conduct Site Acceptance Tests	7	4	50%	15-Oct-25 A	05-Feb-26	11-Aug-25	14-Aug-25	-174					
16-1440	Conduct System Commissioning Tests	21	11	50%	30-Oct-25 A	10-Feb-26	04-Aug-25	14-Aug-25	-180					
Truck Washing System T&C														
16-1450	Systemwise Construction Completion Inspection	7	4	50%	03-Jan-26 A	04-Feb-26	12-Jul-25	15-Jul-25	-204	Update Actual Start Date				
16-1460	Conduct Site Acceptance Tests	7	7	0%	31-Jan-26	07-Feb-26	12-Jul-25	18-Jul-25	-204					
16-1470	Conduct System Commissioning Tests	13	13	0%	07-Feb-26	20-Feb-26	19-Jul-25	31-Jul-25	-204					
AMDAC System														
16-2255(7L)	Conduct Site Acceptance Tests	14	14	0%	21-Feb-26	06-Mar-26	07-Aug-25	20-Aug-25	-198					
CEMS Systems T&C														
Module 2														
16-1970-1(7H)	Systemwise Construction Completion Inspection	3	3	0%	31-Jan-26	02-Feb-26	06-Jul-25	08-Jul-25	-209					
16-1980-2(7H)	Conduct Site Acceptance Tests	7	7	0%	31-Jan-26	06-Feb-26	06-Jul-25	12-Jul-25	-209					
16-1990-3(7H)	Conduct System Commissioning Tests	7	7	0%	07-Feb-26	13-Feb-26	13-Jul-25	19-Jul-25	-209					
Module 3														
16-1970-4(7H)	Systemwise Construction Completion Inspection	3	3	0%	06-Apr-26	08-Apr-26	09-Jul-25	11-Jul-25	-271					
16-1980-5(7H)	Conduct Site Acceptance Tests	7	7	0%	06-Apr-26	12-Apr-26	09-Jul-25	15-Jul-25	-271					
16-1990-6(7H)	Conduct System Commissioning Tests	7	7	0%	13-Apr-26	19-Apr-26	16-Jul-25	22-Jul-25	-271					
Monorail Hoist System T&C														
16-2030(M61)	Systemwise Construction Completion Inspection	14	14	0%	07-Apr-26	20-Apr-26	10-Jul-25	23-Jul-25	-271					
16-2040(M61)	Conduct Site Acceptance Tests	14	14	0%	21-Apr-26	04-May-26	24-Jul-25	06-Aug-25	-271					
Earthing & Lightning Protection System T&C														
16-1970(6D)	Systemwise Construction Completion Inspection	10	10	0%	31-Jan-26	09-Feb-26	10-Aug-25	19-Aug-25	-174					
16-1980(6D)	Conduct Site Acceptance Tests (SAT)	14	14	0%	10-Feb-26	23-Feb-26	20-Aug-25	02-Sep-25	-174					
16-1990(6D)	Conduct System Commissioning Tests	7	7	0%	24-Feb-26	02-Mar-26	03-Sep-25	09-Sep-25	-174					
Vehicle Ferry Ramp T&C														
16-1560(7)	Conduct System Commissioning Tests	15	15	0%	31-Jan-26	14-Feb-26	16-Aug-25	30-Aug-25	-168					
Civil and Builder Works Completion Inspections														
16-1880	Windows, Louvers, Doors and Roller Shutters inspections	120	120	0%	23-Apr-26	20-Aug-26	26-Aug-25	23-Dec-25	-240					
Incineration Processing T&C														
Module 1 & Equipments (Train 1 & 2)														
16-1670-1(7L)	Remaining Module Function and Operation Test	14	14	0%	20-Feb-26	05-Mar-26	21-Jul-25	03-Aug-25	-214					
Module 2 & Equipments (Train 3 & 4)														
16-1720	System Commissioning Test (Hot Commissioning Phase 1)	71	51	28.17%	08-Aug-25 A	22-Mar-26	30-May-25	19-Jul-25	-246					
16-1725(5a)	System Commissioning Test (Hot Commissioning Phase 2)	26	26	0%	23-Mar-26	17-Apr-26	20-Jul-25	14-Aug-25	-246					
16-1730	Module Function and Operation Test	14	14	0%	04-Apr-26	17-Apr-26	01-Aug-25	14-Aug-25	-246					
16-1740	72 Hrs Test	3	3	0%	18-Apr-26	20-Apr-26	15-Aug-25	17-Aug-25	-246					
Module 3 & Equipments (Train 5 & 6)														
16-1580	Site Acceptance Test (Systemwise Construction Completion Inspection)	92	22	76.09%	01-Mar-25 A	21-Feb-26	01-Jul-25	22-Jul-25	-214					
16-1590	Site Acceptance Test (Pre-commissioning Test)	90	23	74.44%	23-Mar-25 A	22-Feb-26	13-Jul-25	04-Aug-25	-202					
16-1750	System Commissioning Test (Hot Commissioning Phase 1)	95	107	0%	10-Dec-25 A	17-May-26	07-Apr-25	22-Jul-25	-299					