

Appendix A Master Programme

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025 Dec 97	Jan 98	2026 Feb 99	Mar 100
Programme for Design and Construction Works WP7M-M97 - 3 Month														
License/Permit Applications														
DG Licence														
Day Tank & Fuel Oil Storage (Cat 5)														
03-3880(7K)	Application and Issuance of License from Marine Department (MD) for berthing of local oil carrier vessel at IWMF Berth	180	180	0%	01-Jan-26*	29-Jun-26	27-Jul-25	23-Dec-25	-188					
Chemical Stores (all Cat)														
03-1490	DGD and VD Review and Approval of Submission	30	14	53.33%	27-Feb-25 A	13-Jan-26	24-Jul-25	06-Aug-25	-160					
03-1500	DGD Compliance Inspection, Defects Rectification and Re-inspection	30	16	46.67%	16-Jul-25 A	15-Jan-26	22-Jul-25	06-Aug-25	-162					
03-1510	VD Compliance Inspection, Defects Rectification and Re-inspection	30	16	46.67%	16-Jul-25 A	15-Jan-26	22-Jul-25	06-Aug-25	-162					
03-1520	Issuance of DG License	14	14	0%	16-Jan-26	29-Jan-26	07-Aug-25	20-Aug-25	-162					
Fire Services Installations (FSI) Certificate														
Fire Services Installations Certificate Inspection														
FSI Phase 3 (PB M1, EDAS, MT & WTP)														
03-4010(7C)	Complete C&S construction and FSI Installations	0	0	0%		29-Jan-26		20-Oct-25	-101					
03-4020(7C)	Application for FSI inspection (FS314 & FS 501)	7	7	0%	23-Jan-26	29-Jan-26	14-Oct-25	20-Oct-25	-101					
03-4030(7C)	FSD Initial Inspection	14	14	0%	30-Jan-26	12-Feb-26	21-Oct-25	03-Nov-25	-101					
03-4040(7C)	Defect Rectifications	7	7	0%	13-Feb-26	19-Feb-26	08-Dec-25	14-Dec-25	-67					
03-4050(7C)	Request for FSD Reinspection	7	7	0%	13-Feb-26	19-Feb-26	08-Dec-25	14-Dec-25	-67					
03-4060(7C)	FSD Reinspection	1	1	0%	20-Feb-26	20-Feb-26	15-Dec-25	15-Dec-25	-67					
03-4060(7C)10	Hot Smoke Test for PB Module 1 Compartment	4	4	0%	13-Feb-26	16-Feb-26	12-Dec-25	15-Dec-25	-63					
03-4065(7L)	Finalize Documentation with FSD	8	8	0%	21-Feb-26	28-Feb-26	16-Dec-25	23-Dec-25	-67					
03-4067(7L)	Issue Phase 3 FS Certificate	1	1	0%	01-Mar-26	01-Mar-26	24-Dec-25	24-Dec-25	-67					
FSI Phase 4 (PB M2&3, Admin Bld and Reception Pav)														
03-4070(7C)	Complete C&S construction and FSI Installations	0	0	0%		14-Mar-26		19-Nov-25	-114					
03-4080(7C)	Application for FSI inspection (FS314 & FS 501)	7	7	0%	07-Mar-26	14-Mar-26	13-Nov-25	19-Nov-25	-114					
03-4090(7C)	FSD Initial Inspection	9	9	0%	14-Mar-26	23-Mar-26	20-Nov-25	28-Nov-25	-114					
03-4100(7C)	Defect Rectifications	7	7	0%	23-Mar-26	30-Mar-26	04-Dec-25	10-Dec-25	-109					
03-4110(7C)	Request for FSD Reinspection	7	7	0%	23-Mar-26	30-Mar-26	04-Dec-25	10-Dec-25	-109					
03-4120(7C)	FSD Reinspection	5	5	0%	30-Mar-26	04-Apr-26	11-Dec-25	15-Dec-25	-109					
03-4125(7C)	Hot Smoke Test for PB Module 2 & 3 Compartment	1	1	0%	23-Mar-26	24-Mar-26	15-Dec-25	15-Dec-25	-98					
FSI Phase 5 (All Remaining Areas)														
03-4130(7C)	Complete C&S construction and FSI Installations	0	0	0%		19-Feb-26		27-Nov-25	-83					
03-4140(7C)	Application for FSI inspection (FS314 & FS 501)	7	7	0%	07-Mar-26	14-Mar-26	21-Nov-25	27-Nov-25	-106					
03-4150(7C)	FSD Initial Inspection	5	5	0%	23-Mar-26	28-Mar-26	29-Nov-25	03-Dec-25	-114					
03-4160(7C)	Defect Rectifications	7	7	0%	28-Mar-26	04-Apr-26	04-Dec-25	10-Dec-25	-114					
03-4170(7C)	Request for FSD Reinspection	7	7	0%	28-Mar-26	04-Apr-26	04-Dec-25	10-Dec-25	-114					
Boilers and Pressure Vessels License														
03-1930(3)	L1 & L2 Preparation and Submit inspection report and associated document to LD	53	8	85%	10-Dec-24 A	03-Mar-26	16-Jun-25	30-Aug-25	-185					
03-1940(3)	L1 & L2 Issuance of all Boiler License	12	12	0%	07-Jan-26	19-Jan-26	18-Aug-25	30-Aug-25	-142					
03-1960(M83)	L3 & L4 Preparation and Submit inspection report and associated document to LD	30	30	0%	31-Dec-25	29-Jan-26	25-Jun-25	24-Jul-25	-189					
03-1970(M83)	L3 & L4 Issuance of all Boiler License	21	21	0%	30-Jan-26	19-Feb-26	25-Jul-25	14-Aug-25	-189					
03-1980(M83)10	L5 & L6 Preparation and Submit inspection report and associated document to LD	42	42	0%	31-Dec-25	10-Feb-26	16-Jun-25	27-Jul-25	-198					
03-1980(M83)20	L5 & L6 Issuance of all Boiler License	21	21	0%	11-Feb-26	03-Mar-26	28-Jul-25	17-Aug-25	-198					
Lifts or Escalators														
03-1060-1(7C)10	Application for a Use Permit for Lifts at Process Building Stage 1	25	25	0%	17-Feb-26	13-Mar-26	26-Oct-25	19-Nov-25	-114	Update Original Duration from 31d to 25d				
03-1060-1(7C)20	Application for a Use Permit for Lifts at Process Building Stage 2	31	31	0%	11-Feb-26	13-Mar-26	20-Oct-25	19-Nov-25	-114					
Design Submissions														
AIP Design Package Submissions														
AIP Administration Building (2.7)														
05-2050	E&IC AIP Design	60	29	51.67%	17-Nov-25 A	28-Jan-26	26-Sep-25	24-Oct-25	-96	Amend Activity Name				
AIP Auxiliary Plant Systems (2.16)														
05-2780-3(7L)	Onshore Power Supply System Portion 2 (2.16.12)	90	68	25%	04-Aug-25 A	08-Mar-26	11-Mar-26	17-May-26	71	Remove Successors 02-1150(2) FSO and 02-1160(2) FSO; Add Successor 05-4950(M) FSO				
DDA Design Package Submissions														
DDA Ground Treatment, Reclamation, Seawall, Breakwater, Berth (2.2)														
05-3450	Seawall design (2.2.20)	60	2	97%	20-Jan-19 A	01-Jan-26	06-Jun-25	07-Jun-25	-208					
05-3480	Onshore crane Facility (2.2.23)	60	3	95%	01-Feb-24 A	02-Jan-26	17-Jul-25	19-Jul-25	-167					
05-3490	Onshore vessel power supply system (2.2.24)	90	29	67.78%	29-Feb-24 A	28-Jan-26	28-Jul-25	25-Aug-25	-156					
05-3500(M90)	Vehicle Ferry Ramp System (2.2.34)	90	29	67.78%	16-Feb-23 A	28-Jan-26	27-Jul-25	24-Aug-25	-157					
05-3510(7J)	Storm Gate System (2.2.39)	90	27	70%	05-Jul-25 A	26-Jan-26	23-Jun-25	19-Jul-25	-191					
05-7410(7L)	Tide Level Measurement System	30	30	0%	01-Jan-26*	30-Jan-26	11-Oct-25	09-Nov-25	-82					
DDA Administration Building (2.7)														
05-4200	E&IC DDA Design	60	60	0%	29-Jan-26	29-Mar-26	25-Oct-25	23-Dec-25	-96	Amend Activity Name				
DDA IWMF Substation (2.8)														
Electrical and instrumentation works design (2.8.15)														
2.8.15.06		90	6		16-Oct-21 A	06-Jan-26	26-Jun-25	02-Jul-25	-187					
05-4320	Electrical and instrumentation works design (2.8.15.06.01 to 43)	90	6	93.33%	16-Oct-21 A	06-Jan-26	26-Jun-25	02-Jul-25	-187					
DDA Chimney														
05-5540-3(7C)	BMU Design	90	14	84.44%	07-Nov-24 A	13-Jan-26	03-Jul-25	16-Jul-25	-181					
DDA Roads and Utilities (2.10)														

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											Dec 97	Jan 98	Feb 99	Mar 100
Permanent road works layout on the Artificial Island (2.10.13)														
05-4480	Road signage and markings	90	16	82%	08-Aug-22 A	16-Jan-26	10-Jun-25	02-Jul-25	-197					
05-5400	Roads and hardstandings layout	90	16	82%	08-Aug-22 A	16-Jan-26	10-Jun-25	26-Jun-25	-203					
Sewerage design on the Artificial Island (2.10.14)														
05-4430	Foul Sewerage	395	5	92%	13-Jan-21 A	04-Jan-26	10-Jun-25	08-Jul-25	-181					
05-4440	Contaminated Sewerage (Site Wide Sewerage System)	60	5	92%	14-Mar-23 A	04-Jan-26	03-Jul-25	08-Jul-25	-181					
05-4440-2(M55)	Ship-to-shore Sewage Transfer System for Passenger Ferry	90	5	95%	13-Jan-21 A	04-Jan-26	10-Jun-25	14-Jun-25	-204					
Drainage system design on the Artificial Island (2.10.15)														
05-5310	Surface water Drainage System	90	2	98%	22-Feb-23 A	01-Jan-26	06-Jul-25	08-Jul-25	-178					
DDA Miscellaneous Works (2.14)														
05-4870	Process Related CCTV and Existing onshore crane replacement works at Portion 2 (2.14.05)	381	106	0%	02-Jun-25 A	15-Apr-26	25-Sep-25	15-Aug-26	122					
05-4880	Design of visitors and environmental education facilities (2.14.06)	123	16	86.99%	02-Jun-25 A	15-Jan-26	25-Sep-25	10-Oct-25	-97					
DDA Miscellaneous Detailing (2.15)														
05-4890	Covered walkway at passenger berth (2.15.09)	93	18	90%	06-Sep-23 A	17-Jan-26	15-Jun-25	25-Aug-25	-145					
05-4900	Gatehouses (2.15.09)	70	7	90%	06-Sep-23 A	06-Jan-26	19-Aug-25	25-Aug-25	-134					
05-4910	Weighbridge office (2.15.08)	60	18	70%	06-Sep-23 A	17-Jan-26	15-Jun-25	02-Jul-25	-199					
DDA Auxiliary Plant Systems (2.16)														
05-4950-1(7M)	Onshore Power Supply System Portion 2 (2.16.13)	32	2	95%	01-Nov-24 A	01-Jan-26	30-Jul-25	31-Jul-25	-154					
System Commissioning Plan														
05-4830	System Commissioning Test Plan	90	90	0%	08-Mar-26	06-Jun-26	18-May-26	15-Aug-26	71	New Activity				
Procurement of Major Equipment														
Off-site Fabrication of Incineration Modules														
Fabrication of Module (TPU)														
PFab 1- Line 6														
Precommissioning														
06-TPU-6-1020	PFab 1-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	30-Jan-26	12-Jun-25	12-Jul-25	-202					
Fabrication of Module (FGC)														
PFab 2 - Line 6														
Precommissioning														
06-FGC-6-1030	PFab 2-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	30-Jan-26	10-Jun-25	10-Jul-25	-204					
Procurement for Soft Landscape Materials														
06-1790	Material Submission and Approval	169	138	0%	03-Oct-25 A	17-May-26	10-May-25	24-Sep-25	-235					
06-1800	Material Procurement & Nursery	110	77	30%	03-Oct-25 A	17-Mar-26	10-May-25	25-Jul-25	-235	Update Actual Start Date				
06-1810	Delivery to Site	60	60	0%	19-Mar-26	17-May-26	27-Jul-25	24-Sep-25	-235					
Procurement for Truck Wash System														
06-2320(1)	Delivery to Site	20	8	60%	16-Jun-25 A	07-Jan-26	08-Jul-25	16-Jul-25	-176					
Procurement for Hard Landscape Materials (Paving, Greening, Furniture and Lighting)														
06-7000(6)	Material Submission and Approval	423	58	0%	20-Sep-23 A	26-Feb-26	24-Aug-25	20-Oct-25	-129					
06-7010(6)	Material Procurement	60	21	65%	20-Sep-23 A	20-Jan-26	24-Aug-25	13-Sep-25	-129					
06-7030(6)	Delivery to Site	30	30	0%	14-Jan-26	12-Feb-26	07-Sep-25	06-Oct-25	-129					
Procurement for Curtain Wall Materials														
06-8210(6D)	Material & Equipment Procurement	21	21	0%	06-Feb-26	26-Feb-26	30-Sep-25	20-Oct-25	-129					
06-8220(6D)	Factory Acceptance Test (FAT)	295	56	0%	18-Oct-24 A	24-Feb-26	29-May-25	23-Jul-25	-216					
06-8230(6D)	Delivery to Site	90	54	40%	18-Oct-24 A	22-Feb-26	31-May-25	23-Jul-25	-214					
Off-site Precasting of Facade Panels														
Chimney														
06-8280	Steel Claddings Fabrication	60	42	30%	30-Jun-25 A	22-Feb-26	12-Jun-25	23-Jul-25	-214					
06-8290	Factory Acceptance Test (FAT)	70	56	20%	30-Jun-25 A	24-Feb-26	29-May-25	23-Jul-25	-216					
06-8300	Delivery to Site	179	27	10%	20-Nov-25 A	26-Jan-26	10-Aug-25	05-Sep-25	-143					
Procurement for O&M														
Procurement for Mobile Plant														
06-1080(7I)	Material Submission and Approval	1136	142	0%	30-Jun-20 A	21-May-26	05-Aug-25	24-Dec-25	-148					
06-1090(7I)	Procurement	60	85	0%	30-Jun-20 A	25-Mar-26	01-Oct-25	24-Dec-25	-91					
06-1100(7I)	Factory Acceptance Test (FAT)	90	96	0%	02-Jun-25 A	05-Apr-26	20-Sep-25	24-Dec-25	-102					
06-1110(7I)	Delivery to Site	120	126	0%	28-Sep-25 A	05-May-26	21-Aug-25	24-Dec-25	-132					
Procurement for Pilot Electric Vehicle														
06-1120(7I)	Material Submission and Approval	1214	149	0%	29-May-25 A	28-May-26	29-Jul-25	24-Dec-25	-155					
06-1130(7I)	Procurement	60	26	56.67%	29-May-25 A	25-Jan-26	29-Jul-25	23-Aug-25	-155					
06-1140(7I)	Factory Acceptance Test (FAT)	31	31	0%	26-Jan-26	25-Feb-26	24-Aug-25	23-Sep-25	-155					
06-1150(7I)	Delivery to Site	31	31	0%	26-Feb-26	28-Mar-26	24-Sep-25	24-Oct-25	-155					
Procurement for Mobile Equipment for MT Plant														
06-1180(7I)	Factory Acceptance Test (FAT)	61	61	0%	29-Mar-26	28-May-26	25-Oct-25	24-Dec-25	-155					
06-1190(7I)	Delivery to Site	21	21	0%	23-Feb-26	15-Mar-26	03-Dec-25	23-Dec-25	-82					
Procurement for Vehicles for Passenger														
06-1200(7I)	Material Submission and Approval	50	120	0%	13-Aug-25 A	29-Apr-26	06-Jul-25	02-Nov-25	-178					
Procurement for BMU for Chimney														
06-1280(7J)	Material Submission and Approval	80	80	0%	14-Jan-26	03-Apr-26	17-Jul-25	04-Oct-25	-181					
06-1290(7J)	Procurement	30	30	0%	14-Jan-26	12-Feb-26	17-Jul-25	15-Aug-25	-181					
06-1300(7J)	Factory Acceptance Test (FAT)	30	30	0%	13-Feb-26	14-Mar-26	16-Aug-25	14-Sep-25	-181					
Procurement for Storm Gate System														
06-1320(7J)	Material Submission and Approval	20	20	0%	15-Mar-26	03-Apr-26	15-Sep-25	04-Oct-25	-181					
06-1320(7J)	Material Submission and Approval	67	67	0%	27-Jan-26	03-Apr-26	20-Jul-25	24-Sep-25	-191					

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											Dec 97	Jan 98	Feb 99	Mar 100	
06-1330(J)	Procurement	15	15	0%	26-Feb-26	12-Mar-26	19-Aug-25	02-Sep-25	-191						
06-1340(J)	Factory Acceptance Test (FAT)	15	15	0%	13-Mar-26	27-Mar-26	03-Sep-25	17-Sep-25	-191						
06-1350(J)	Delivery to Site	7	7	0%	28-Mar-26	03-Apr-26	18-Sep-25	24-Sep-25	-191						
Maritime Works															
Marine Construction															
Phase I - Construction of Perimeter Seawalls															
Seawall and Berth at DCM Area															
Seawall Structural Works															
Remain Works															
08-1120-4(M55)	Construction of Seawall and Wave Wall Extension from +3mPD to Deck Level for Seawall B No. C73 & C74	60	2	96.51%	01-Dec-23 A	14-Apr-26	24-May-25	24-Oct-25	-172						
08-1175-2(M90)	Construction of Crane Rails for On-Shore Cranes	445	62	86.07%	12-Sep-24 A	02-Mar-26	06-Jun-25	06-Aug-25	-208						
08-1320(6)	Construction of Rear Wall Buttress & Panel for Seawall A	150	15	90.1%	10-Feb-25 A	14-Jan-26	24-May-25	07-Jun-25	-221						
08-1325-2(M90)	Installation of Rubber Fenders at Berth Caissons	30	4	88%	08-Aug-25 A	03-Jan-26	27-Jul-25	30-Jul-25	-157						
08-1325-4(M90)	Construction of Viewing Deck (Sky Pavilion) at +13mPD at Caissons No. 30 to 34	90	90	0%	15-Jan-26*	14-Apr-26	27-Jul-25	24-Oct-25	-172						
Seawall at Dredging Area															
Remain Works															
08-1175-1(M90)	Construction of Front Wave Wall Above the Deck Level (i.e., +6mPD)	60	32	46.67%	08-Aug-24 A	31-Jan-26	23-Sep-25	24-Oct-25	-99	Remove Actual Finish Date					
Phase II - Reclamation, Breakwater and Berth Construction															
Breakwater															
Remain Works															
08-1310(7)	Breakwater Profile Barrier and Pavement Road	60	59	2%	02-Dec-25 A	02-Mar-26	14-Jul-25	11-Sep-25	-171	Update Actual Start Date					
08-1320-1(M90)	Construction of Landing Steps	30	30	0%	12-Feb-26	14-Mar-26	25-Aug-25	23-Sep-25	-171						
08-1320-2(M90)	Construction of Landing Steps and Covered Walkway at Breakwater K	47	47	0%	26-Feb-26	14-Apr-26	08-Sep-25	24-Oct-25	-171						
08-1320-3(M90)	Construction of Navigation Lights	30	30	0%	15-Mar-26	14-Apr-26	25-Sep-25	24-Oct-25	-171						
Foundation Works															
ACC Equipment Foundation															
ACC Pile Cap Construction															
09-1720-1(M58)	On-grade Slab Construction Grid ACA-ACG, AC3-AC4	22	22	0%	31-Dec-25	21-Jan-26	29-Sep-25	20-Oct-25	-93						
Superstructure Works															
Administration & Viewing Gallery Bld Structure															
10-1080(M63)	Facade Structural Frame Installation	50	15	70%	02-Dec-25 A	14-Jan-26	21-Jun-25	05-Jul-25	-193	Update Actual Start Date					
Sky Deck Structure															
10-2310(M55)	Construction of RC Column (16nr, 0.9m Dia x 11m, 3 pours @ 5d/pour with 4 formwork sets)	32	2	92.5%	15-Sep-25 A	02-Jan-26	28-Jun-25	30-Jun-25	-185						
10-2315(7)	Beam & Slab to Deck Level app.+18mPD (appx. 600m3)	30	15	50%	20-Dec-25 A	14-Jan-26	16-Jun-25	30-Jun-25	-198	Update Actual Start Date					
Process Building - Waste Bunker & Tipping Hall Bld Structure															
Waste & Ash Bunker Bld Structure															
Process Building Waste & Ash Bunker Bld Misc. Steel Structure															
10-2370-1(7L)	Installation of Movement Joint at Bunker and Boiler	30	17	45%	04-Oct-25 A	16-Jan-26	01-Aug-25	17-Aug-25	-152	Update Actual Start Date					
10-2370-2(7L)	Wearing layer at Waste Reception, Bottom Ash Storage & Loading and Flue Gas Treatment Area	140	3	98%	16-Jul-25 A	02-Jan-26	20-Jul-25	22-Jul-25	-164						
Process Building - Boiler & Flue Gas Treatment Bld Structure															
Process Building Internal Partition Wall and Staircase															
10-1850	RC Partition and Staircase at Module 1	90	2	98%	09-Nov-24 A	01-Jan-26	01-Jul-25	02-Jul-25	-183						
10-1860	RC Partition and Staircase at Module 2	69	4	94%	08-Mar-25 A	04-Jan-26	15-Jul-25	19-Jul-25	-168						
10-1870	RC Partition and Staircase at Module 3	69	13	65%	31-Mar-25 A	12-Jan-26	06-Aug-25	19-Aug-25	-146						
Mechanical Treatment Plant Bld Structure															
10-2170-1(7K)	Decking Between MT Plant Building and Rear Wavewall	90	90	0%	14-Jan-26	14-Apr-26	08-Jun-25	05-Sep-25	-221						
Elevated Drive Way and Associated Structures															
Elevated Drive Way RSX to RSAB															
10-2440(M81)	Wall & Column to +17.5 Ramp Level	14	2	85%	28-Jan-25 A	02-Jan-26	09-Aug-25	11-Aug-25	-143						
Reception Pavilion Structure															
10-2280	Reception Pavilion RC Structure Construction	24	12	50%	21-Dec-25 A	11-Jan-26	16-Jun-25	27-Jun-25	-198	Update Actual Start Date					
10-2290	Roof	24	24	0%	31-Dec-25	23-Jan-26	04-Jun-25	27-Jun-25	-210						
Vessel Offloading Point															
08-2410(6D)	Construction of Passenger Vessel Berth	91	91	0%	02-Jan-26	03-Apr-26	26-May-25	25-Aug-25	-220						
Architectural Builders Works & Finishes															
Administration & Viewing Gallery Bld ABWF Works															
11-1010	External Door and Windows	90	87	3%	01-Aug-25 A	28-Mar-26	30-May-25	25-Aug-25	-214						
11-1020	Metal Railings, Platforms and Misc. Metal Works Installations	90	87	3%	01-Aug-25 A	28-Mar-26	10-Jun-25	05-Sep-25	-203						
11-1030	Internal Wall, Door and Floor Finishes	150	57	62%	12-Feb-25 A	25-Feb-26	28-May-25	23-Jul-25	-217						
11-1040	False ceiling and Raise Floor installation	90	90	0%	31-Dec-25	30-Mar-26	28-May-25	25-Aug-25	-217						
11-1050	Roof Waterproofing	30	30	0%	31-Dec-25	29-Jan-26	07-Aug-25	05-Sep-25	-146						
11-1050-1(7C)	External Louver Wall, Window Wall and Cladding Wall Erection	90	53	7%	05-Jun-25 A	24-Feb-26	28-Sep-25	19-Nov-25	-97						
11-1050-1(7L)	Installation of Curtain Wall (Admin Building)	54	54	0%	31-Dec-25	22-Feb-26	27-Sep-25	19-Nov-25	-95						
11-1050-1(M63)	Facade Panels Erection (130pcs. @4pc/day)	30	12	60%	11-Dec-25 A	11-Jan-26	14-Aug-25	25-Aug-25	-139	Update Actual Start Date					
11-1060-1(7J)	Link Bridge Between Administration Building and MT Plant Building	60	60	0%	31-Dec-25	28-Feb-26	08-Jul-25	05-Sep-25	-176						
11-1070-1(7K)	Visitors and Environmental Education Facilities	60	60	0%	16-Jan-26	16-Mar-26	11-Oct-25	09-Dec-25	-97						
Sky Deck ABWF Works															
11-1540(M62)	Metal Railings, Platforms and Misc. Metal Works Installations	50	50	0%	15-Jan-26	05-Mar-26	18-Jul-25	05-Sep-25	-181						
11-1570(M62)	External Finishes, Roof Waterproofing	50	50	0%	15-Jan-26	05-Mar-26	18-Jul-25	05-Sep-25	-181						
Process Building - Waste Bunker & Tipping Hall Bld ABWF Works															
11-1060	Door, Roller Shutter, Windows and Louvers Installation	180	15	91.44%	02-Nov-24 A	15-Jan-26	01-Aug-25	16-Aug-25	-152						

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025					
											Dec 97	Jan 98	Feb 99	Mar 100		
12-1020	Fire Service System (Admin building)	120	19	69%	15-Sep-24 A	18-Jan-26	09-Oct-25	27-Oct-25	-83							
12-1030	Electrical and Lighting System	150	24	47%	15-Sep-24 A	23-Jan-26	23-Jun-25	16-Jul-25	-191							
12-1040	CCTV & Surveillance System	150	22	65%	05-Nov-24 A	21-Jan-26	25-Jun-25	16-Jul-25	-189							
12-1050-1(5A)	Installation & Commissioning Test of Education facilities	60	60	0%	30-Jan-26	30-Mar-26	25-Oct-25	23-Dec-25	-97							
Sky Deck BS Works																
12-1580(M62)	Plumbing & Drainage System	30	30	0%	15-Jan-26	13-Feb-26	29-Jul-25	27-Aug-25	-170							
12-1600(M62)	Fire Service System (Sky Deck)	30	30	0%	14-Jan-26	12-Feb-26	21-Oct-25	19-Nov-25	-85							
12-1610(M62)	Electrical and Lighting System	30	30	0%	08-Jan-26	06-Feb-26	24-Jun-25	23-Jul-25	-198							
12-1620(M62)	CCTV & Surveillance System	30	30	0%	08-Jan-26	06-Feb-26	24-Jun-25	23-Jul-25	-198							
Process Building - Waste Bunker & Tipping Hall Bld BS Works																
12-1060	Plumbing & Drainage System	180	19	60%	11-Oct-23 A	18-Jan-26	28-Jun-25	16-Jul-25	-186							
12-1070	MVAC & OCS System	120	16	65%	14-Oct-23 A	15-Jan-26	17-Jun-25	02-Jul-25	-197							
12-1080	Fire Service System (Waste Bunker and Tipping Hall)	180	20	60%	11-Oct-23 A	19-Jan-26	01-Aug-25	20-Aug-25	-152							
12-1090	Electrical and Lighting System	180	20	75%	18-Oct-23 A	19-Jan-26	27-Jun-25	16-Jul-25	-187							
12-1100	Security, Surveillance & Communication System	180	20	60%	25-Apr-24 A	19-Jan-26	28-Jun-25	17-Jul-25	-186							
Process Building - Boiler & Flue Gas Bld BS Works																
12-1110	Plumbing & Drainage System	180	26	85.22%	11-Oct-23 A	25-Jan-26	29-Jun-25	24-Jul-25	-185							
12-1120	MVAC System (Module 1 Area)	180	31	71.56%	14-Oct-23 A	30-Jan-26	02-Jun-25	02-Jul-25	-212							
12-1120-1(7C)	MVAC System (Module 2 & 3 Area)	60	56	7%	22-Oct-25 A	24-Feb-26	21-Oct-25	15-Dec-25	-71							
12-1130	Fire Service System (Module 1 Area)	180	30	50%	11-Oct-23 A	29-Jan-26	01-Aug-25	30-Aug-25	-152	Changed remaining duration to 30d						
12-1130-1(7C)	Fire Service System (Module 2 & 3 Areas)	72	71	1%	01-Oct-25 A	12-Mar-26	21-Oct-25	31-Dec-25	-71							
12-1140	Electrical and Lighting System	180	47	61.22%	18-Oct-23 A	15-Feb-26	31-May-25	16-Jul-25	-214							
12-1150	Security, Surveillance & Communication System	180	20	45.89%	25-Apr-24 A	19-Jan-26	28-Jun-25	17-Jul-25	-186							
12-1160	FS Lift Installation (PB-L1 & L2)	77	31	1%	22-Oct-25 A	30-Jan-26	08-Sep-25	08-Oct-25	-114							
12-1160-1(7C)	FS Lift Installation (PB-L3, L4, L5)	73	21	4%	22-Oct-25 A	20-Jan-26	12-Sep-25	02-Oct-25	-110							
12-1580(6E)	Earthing and Lightning Protection System	180	16	21.11%	20-May-22 A	15-Jan-26	07-Jul-25	22-Jul-25	-177							
12-2140(6D)	Microwave Transmission System	60	12	80%	31-Aug-25 A	11-Jan-26	05-Jul-25	16-Jul-25	-179	Remove Actual Finish Date						
Turbine Hall Bld BS Works																
Electrical Bld BS Works																
12-1270	Plumbing & Drainage System	60	12	80%	11-Oct-23 A	11-Jan-26	30-Jun-25	12-Jul-25	-183							
12-1280	MVAC System	120	2	98%	25-Feb-24 A	02-Jan-26	30-Jun-25	02-Jul-25	-183							
12-1300	Electrical and Lighting System	120	4	97%	11-Oct-23 A	03-Jan-26	09-Jul-25	12-Jul-25	-175							
12-1310	Security, Surveillance & Communication System	90	2	98%	25-Feb-24 A	01-Jan-26	09-Jul-25	10-Jul-25	-175							
Turbine Hall BS Works																
12-1320	Plumbing & Drainage System	30	18	40%	31-Oct-25 A	17-Jan-26	25-Jun-25	12-Jul-25	-189							
12-1330	MVAC System	40	8	80%	08-Oct-25 A	07-Jan-26	25-Jun-25	02-Jul-25	-189							
12-1350	Electrical and Lighting System	30	9	70%	01-Oct-25 A	08-Jan-26	08-Jul-25	16-Jul-25	-176							
12-1360	Security, Surveillance & Communication System	30	12	60%	15-Oct-25 A	11-Jan-26	24-Jul-25	04-Aug-25	-160							
Compressor & CCCW Bld BS Works																
12-1370	Plumbing & Drainage System	60	3	95%	31-Mar-24 A	02-Jan-26	27-Jun-25	29-Jun-25	-187							
12-1380	MVAC System	120	6	95%	15-May-24 A	05-Jan-26	27-Jun-25	02-Jul-25	-187							
12-1400	Electrical and Lighting System	120	6	95%	20-Mar-24 A	05-Jan-26	28-Jun-25	03-Jul-25	-186							
12-1410	Security, Surveillance & Communication System	90	13	50%	20-Mar-24 A	12-Jan-26	28-Jun-25	10-Jul-25	-186	Remove Actual Finish Date						
Chimney BS Works																
12-1520	Plumbing & Drainage System	14	10	30%	16-Sep-25 A	09-Jan-26	04-Aug-25	13-Aug-25	-149							
12-1530	MVAC System	12	12	0%	31-Dec-25 A	11-Jan-26	21-Jun-25	02-Jul-25	-193							
12-1550	Electrical and Lighting System	30	12	60%	08-Oct-25 A	11-Jan-26	05-Jul-25	16-Jul-25	-179							
12-1560	Security, Surveillance & Communication System	30	29	5%	31-Oct-25 A	29-Jan-26	30-Jun-25	28-Jul-25	-185							
12-1570	Lift Installation (Chimney)	77	77	0%	14-Jan-26	31-Mar-26	08-Sep-25	23-Nov-25	-128	Update Original Duration from 151d to 12c						
Mechanical Treatment Plant & Water Treatment Plant Bld BS Works																
Mechanical Treatment BS Works																
12-1420	Plumbing & Drainage System	40	28	24%	31-Mar-25 A	27-Jan-26	19-Jun-25	16-Jul-25	-195							
12-1430	MVAC & OCS System	35	9	74%	31-Mar-25 A	09-Jan-26	23-Jun-25	02-Jul-25	-190							
12-1440	Fire Service System	77	20	61%	26-May-25 A	19-Jan-26	01-Aug-25	20-Aug-25	-152							
12-1450	Electrical and Lighting System	120	36	42%	26-May-25 A	04-Feb-26	11-Jun-25	16-Jul-25	-203							
12-1460	Security, Surveillance & Communication System	80	33	31%	31-Mar-25 A	01-Feb-26	03-Jul-25	04-Aug-25	-181							
Water Treatment Plant BS Works																
12-1580(7)	Plumbing & Drainage System	120	28	66%	30-Jun-24 A	27-Jan-26	19-Jun-25	16-Jul-25	-195							
12-1590(7)	MVAC & OCS System	120	12	90%	27-Jul-24 A	11-Jan-26	21-Jun-25	02-Jul-25	-193							
12-1600(7)	Fire Service System	107	1	90%	28-Jul-24 A	31-Dec-25	20-Oct-25	20-Oct-25	-72							
12-1610(7)	Electrical and Lighting System	120	12	90%	15-Aug-24 A	11-Jan-26	05-Jul-25	16-Jul-25	-179							
12-1620(7)	Security, Surveillance & Communication System	90	12	87%	30-Jul-24 A	11-Jan-26	06-Jul-25	17-Jul-25	-178							
IWMF Substation BS Works																
12-1470	Plumbing & Drainage System	90	6	93%	10-Oct-23 A	06-Jan-26	09-Jul-25	15-Jul-25	-175							
12-1480	MVAC System	90	2	98%	11-Oct-23 A	06-Jan-26	01-Jul-25	02-Jul-25	-187							
12-1500	Electrical and Lighting System	90	2	98%	10-Oct-23 A	06-Jan-26	09-Jul-25	10-Jul-25	-179							
12-1510	Security, Surveillance & Communication System	90	2	98%	20-Nov-23 A	06-Jan-26	09-Jul-25	10-Jul-25	-179							
Elevated Drive Way and Associated Structures Bld BS Works																
Elevated Drive Way RSA to RSG																
12-1170	Plumbing & Drainage System	60	26	50%	10-Apr-25 A	25-Jan-26	21-Jun-25	16-Jul-25	-193							
12-1180	MVAC System	60	6	89.67%	31-May-25 A	06-Jan-26	26-Jun-25	02-Jul-25	-187							
12-1190	Fire Service System (Elevated Driveway)	60	2	80%	10-Apr-25 A	01-Jan-26	01-Aug-25	02-Aug-25	-152							
12-1200	Electrical and Lighting System	60	24	60%	10-Apr-25 A	23-Jan-26	23-Jun-25	16-Jul-25	-191							

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025		
											Dec 97	Jan 98	Feb 99
12-1210	CCTV & Surveillance System	60	28	54%	31-May-25 A	27-Jan-26	13-Jul-25	09-Aug-25	-171				
Elevated Drive Way RSG to RSU		82	33		15-May-25 A	01-Feb-26	06-Jun-25	20-Oct-25	-104				
12-1580	Plumbing & Drainage System	60	33	45%	15-May-25 A	01-Feb-26	14-Jun-25	16-Jul-25	-200				
12-1590	MVAC System	60	26	56%	23-Jun-25 A	26-Jan-26	06-Jun-25	02-Jul-25	-207				
12-1600	Fire Service System (Elevated Driveway)	60	15	75%	15-May-25 A	17-Jan-26	06-Oct-25	20-Oct-25	-88				
12-1610	Electrical and Lighting System	60	28	54%	15-May-25 A	27-Jan-26	19-Jun-25	16-Jul-25	-195				
12-1620	CCTV & Surveillance System	54	20	57%	31-May-25 A	19-Jan-26	28-Jun-25	17-Jul-25	-186				
Elevated Drive Way RSU to RSAF		90	34		01-May-25 A	03-Feb-26	06-Jun-25	20-Oct-25	-105				
12-1630	Plumbing & Drainage System	60	34	43%	01-May-25 A	03-Feb-26	12-Jun-25	16-Jul-25	-201				
12-1640	MVAC System	60	26	56%	07-Jun-25 A	26-Jan-26	06-Jun-25	02-Jul-25	-207				
12-1650	Fire Service System (Elevated Driveway)	60	20	63%	01-May-25 A	19-Jan-26	01-Oct-25	20-Oct-25	-91				
12-1660	Electrical and Lighting System	60	32	47%	01-May-25 A	31-Jan-26	15-Jun-25	16-Jul-25	-199				
12-1670	CCTV & Surveillance System	60	26	57%	07-Jun-25 A	25-Jan-26	21-Jun-25	16-Jul-25	-193				
Reception Pavilion BS Works		51	32		14-Nov-25 A	13-Feb-26	17-Jun-25	23-Jul-25	-205				
12-1220	Plumbing & Drainage System	30	29	5%	14-Nov-25 A	11-Feb-26	18-Jun-25	16-Jul-25	-210				
12-1230	MVAC System	30	30	0%	13-Jan-26	11-Feb-26	17-Jun-25	16-Jul-25	-210				
12-1240	Fire Service System (Reception Pavilion)	30	29	4%	10-Dec-25 A	12-Feb-26	24-Jun-25	22-Jul-25	-205	Update Actual Start Date			
12-1250	Electrical and Lighting System	30	30	0%	14-Jan-26	13-Feb-26	24-Jun-25	23-Jul-25	-205				
12-1260	Security, Surveillance & Communication System	30	30	0%	14-Jan-26	13-Feb-26	24-Jun-25	23-Jul-25	-205				
ACC Equipment Structure BS Works		101	40		17-Oct-25 A	08-Feb-26	24-May-25	28-Oct-25	-103				
12-1580(5a)	Plumbing & Drainage System	40	40	0%	31-Dec-25	08-Feb-26	07-Jun-25	16-Jul-25	-207				
12-1590(5a)	MVAC System	40	40	0%	31-Dec-25	08-Feb-26	24-May-25	02-Jul-25	-221				
12-1600(5a)	Fire Service System (Equipment/Appliance)	40	9	77.5%	01-Dec-25 A	08-Jan-26	20-Oct-25	28-Oct-25	-72	Update Actual Start Date			
12-1610(5a)	Electrical and Lighting System	35	32	10%	17-Oct-25 A	31-Jan-26	01-Aug-25	01-Sep-25	-152				
12-1620(5a)	Security, Surveillance & Communication System	40	36	10%	17-Oct-25 A	04-Feb-26	05-Jul-25	09-Aug-25	-179				
Fire Boat Access BS System		116	60		09-Oct-25 A	28-Feb-26	28-May-25	27-Dec-25	-63				
12-2100(6D)	Plumbing System (Berth)	50	50	0%	31-Dec-25	18-Feb-26	28-May-25	16-Jul-25	-217				
12-2120(6D)	Fire Service System (Berth)	60	27	55%	09-Oct-25 A	26-Jan-26	29-Oct-25	24-Nov-25	-63				
12-2130(6D)	Diesel Generator & Electrical System (Berth)	60	60	0%	31-Dec-25	28-Feb-26	29-Oct-25	27-Dec-25	-63				
Seawater Intake Chamber BS Works		40	40		30-Nov-25 A	08-Feb-26	24-May-25	28-Oct-25	-103				
12-1630(7)	Plumbing & Drainage System	40	40	0%	31-Dec-25	08-Feb-26	24-May-25	02-Jul-25	-221				
12-1640(7)	MVAC System	40	40	0%	31-Dec-25	08-Feb-26	24-May-25	02-Jul-25	-221				
12-1650(7)	Fire Service System (Equipment/Appliance)	40	20	30%	30-Nov-25 A	19-Jan-26	09-Oct-25	28-Oct-25	-83	Update Actual Start Date			
12-1660(7)	Electrical and Lighting System	30	21	30%	30-Nov-25 A	20-Jan-26	08-Jul-25	28-Jul-25	-176	Update Actual Start Date			
12-1670(7)	Security, Surveillance & Communication System	30	30	0%	31-Dec-25	29-Jan-26	29-Jun-25	28-Jul-25	-185				
Process Equipment Installation		615	120		01-Mar-23 A	29-Apr-26	18-May-25	19-Sep-25	-222				
Process Building - Waste Bunker & Tipping Hall Bld Process Equipment Installation		561	66		01-Mar-23 A	06-Mar-26	18-May-25	06-Aug-25	-212				
Equipment, Piping and Instrument Installation and Connection Works		294	30		20-Mar-25 A	29-Jan-26	23-Jun-25	22-Jul-25	-191				
Process Building (Module 1)		32	6		10-May-25 A	05-Jan-26	14-Jul-25	19-Jul-25	-170				
12-3030(6F)	Piping Insulation Works	32	6	81.25%	10-May-25 A	05-Jan-26	14-Jul-25	19-Jul-25	-170	Remove Actual Finish Date			
Process Building (Module 2)		32	3		20-Jul-25 A	03-Jan-26	16-Jul-25	19-Jul-25	-167				
12-3070(6F)	Piping Insulation Works	32	3	90%	20-Jul-25 A	03-Jan-26	16-Jul-25	19-Jul-25	-167				
Process Building (Module 3)		294	30		20-Mar-25 A	29-Jan-26	23-Jun-25	22-Jul-25	-191				
12-3090(6F)	Piping Installation Works	60	3	95%	20-Mar-25 A	02-Jan-26	10-Jul-25	12-Jul-25	-174				
12-3100(6F)	Pipe Testing	50	20	60%	31-Oct-25 A	19-Jan-26	23-Jun-25	12-Jul-25	-191				
12-3110(6F)	Piping Insulation Works	50	30	40%	31-Oct-25 A	29-Jan-26	23-Jun-25	22-Jul-25	-191				
Process Building (Cranes and Shredder)		280	66		21-May-25 A	06-Mar-26	18-May-25	23-Jul-25	-226				
Process Building (Module 1)		249	35		21-May-25 A	03-Feb-26	19-Jun-25	23-Jul-25	-195				
13-1000-4(7M)	50T Hoisting Beam System Installation (Near Grid PB12)	35	35	0%	31-Dec-25	03-Feb-26	19-Jun-25	23-Jul-25	-195	New Activity			
13-1000-6(6B)	EOTC & Monorail Hoist System installation in Ash Crane Control Room (+15.8mPD & +19.9mPD)	33	17	50%	21-May-25 A	16-Jan-26	07-Jul-25	23-Jul-25	-177				
13-1000-8(6B)	Monorail Hoist System installation in CCR Electrical Switch room +13.75mPD	30	21	30%	15-Dec-25 A	20-Jan-26	19-Jun-25	09-Jul-25	-195				
13-1000-9(6B)	Monorail Hoist System installation in CCR Electrical Switch room +23mPD	30	21	30%	15-Dec-25 A	20-Jan-26	03-Jul-25	23-Jul-25	-181				
Process Building (Module 2)		45	45		31-Dec-25	13-Feb-26	18-May-25	01-Jul-25	-227				
13-1004-4(7M)	50T Hoisting Beam System Installation (Near Grid PB21)	45	45	0%	31-Dec-25	13-Feb-26	18-May-25	01-Jul-25	-227	New Activity			
Process Building (Module 3)		45	45		21-Jan-26	06-Mar-26	08-Jun-25	22-Jul-25	-227				
13-1008-4(7M)	40T Hoisting Beam System Installation (Near Grid PB3)	45	45	0%	21-Jan-26	06-Mar-26	08-Jun-25	22-Jul-25	-227	New Activity			
Process Building (WWTP Equipment Installation)		390	7		01-Mar-23 A	06-Jan-26	05-Jun-25	20-Jul-25	-170				
Stage 2 (WWTP Remaining)		390	7		01-Mar-23 A	06-Jan-26	05-Jun-25	20-Jul-25	-170				
13-1010-1(6)	WWTP Piping and instrument installation	120	4	97%	01-Mar-23 A	03-Jan-26	05-Jun-25	08-Jun-25	-209				
13-1010-11(M63)	Cooling Tower installation @+17.5 mPd	48	7	85.83%	21-Jul-25 A	06-Jan-26	14-Jul-25	20-Jul-25	-170				
13-1010-2(6)	WWTP Electrical Equipment installation & Cable pulling and termination	54	4	93%	02-Apr-25 A	03-Jan-26	05-Jun-25	08-Jun-25	-209				
Process Building (Central Control System Installation)		276	31		31-Mar-25 A	30-Jan-26	07-Jul-25	06-Aug-25	-177				
13-1980	Control Systems Installation at CCR	30	3	90%	31-Mar-25 A	02-Jan-26	07-Jul-25	09-Jul-25	-177				
13-2160(6B)	DCS Installation	30	3	90%	31-Mar-25 A	02-Jan-26	29-Jul-25	31-Jul-25	-155				
13-2210(6B)	CMMS Installation	30	15	50%	31-Mar-25 A	14-Jan-26	17-Jul-25	31-Jul-25	-167				
13-2260(6B)	IDMS installation	30	15	50%	31-Mar-25 A	14-Jan-26	17-Jul-25	31-Jul-25	-167				
13-2270(6B)	OMS Installation	30	15	50%	31-Mar-25 A	14-Jan-26	17-Jul-25	31-Jul-25	-167				
13-2285(7L)	AMDAC Installation	30	30	0%	01-Jan-26*	30-Jan-26	08-Jul-25	06-Aug-25	-177				
Process Building (Waste Tipping Door)		45	18		15-Aug-25 A	17-Jan-26	21-Jun-25	08-Jul-25	-193				
13-2290-3(7J)	Installation of Waste Tipping Door (Module 3)	45	18	60%	15-Aug-25 A	17-Jan-26	21-Jun-25	08-Jul-25	-193				
Process Building - Boiler House & Flue Gas Treatment Bld Process Equipment Installation		31	22		31-Oct-25 A	21-Jan-26	10-Jun-25	22-Jul-25	-183				
Process Building (Installation TPU Module)		31	22		31-Oct-25 A	21-Jan-26	10-Jun-25	22-Jul-25	-183				

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025			
											Dec 97	Jan 98	Feb 99	Mar 100
TPU Train 5														
13-1520	Pipe Insulation Works	30	12	60%	31-Oct-25 A	11-Jan-26	11-Jul-25	22-Jul-25	-173					
13-1530	Electrical Instrument and Cabling Works	31	19	40%	31-Oct-25 A	18-Jan-26	13-Jun-25	01-Jul-25	-201					
TPU Train 6														
13-1430	Pipe Insulation Works	30	18	40%	31-Oct-25 A	17-Jan-26	05-Jul-25	22-Jul-25	-179					
13-1440	Electrical Instrument and Cabling Works	31	22	30%	31-Oct-25 A	21-Jan-26	10-Jun-25	01-Jul-25	-204					
Process Building (Installation of Flue Gas Module)														
FGC Train 5														
13-1890	Pipe Insulation Works	31	17	60%	31-Oct-25 A	16-Jan-26	15-Jun-25	22-Jul-25	-178					
13-1900	Electrical Instrument and Cabling Works	24	17	30%	31-Oct-25 A	16-Jan-26	15-Jun-25	01-Jul-25	-199					
FGC Train 6														
13-1960	Pipe Insulation Works	31	22	40%	31-Oct-25 A	21-Jan-26	01-Jul-25	22-Jul-25	-183					
13-1970	Electrical Instrument and Cabling Works	24	17	30%	31-Oct-25 A	16-Jan-26	15-Jun-25	01-Jul-25	-199					
ACC Equipment Installation														
ACC Equipment 2 Installation														
13-2060	Pipe Insulation Works	30	2	95%	31-Oct-25 A	01-Jan-26	09-Jul-25	10-Jul-25	-175					
ACC Equipment 3 Installation														
13-2090	Piping and Instrument Installation and Connection Works	37	4	90%	20-Jul-25 A	03-Jan-26	25-Jun-25	28-Jun-25	-189					
13-2090-1(6E)	Air Tight Test	14	10	30%	05-Nov-25 A	09-Jan-26	04-Jul-25	13-Jul-25	-180					
13-2100	Pipe Insulation Works	52	36	30%	31-Oct-25 A	05-Feb-26	07-Jun-25	13-Jul-25	-206					
13-2110	Cable Laying and Termination Works	52	26	50%	31-Oct-25 A	25-Jan-26	18-Jun-25	13-Jul-25	-196					
Turbine Hall Bld Equipment Installation														
Turbine Hall Module 2 Installation														
13-2180	Equipment, Piping and Instrument Installation and Connection Works	60	3	95%	07-Oct-24 A	02-Jan-26	24-Jun-25	27-Jun-25	-189					
13-2190	Turbine Hall Piping Insulation Works	31	3	90%	02-Jun-25 A	03-Jan-26	24-Jun-25	27-Jun-25	-189					
13-2200	Turbine Electrical Installation and Instrumentation Works	46	5	90%	02-Jan-25 A	04-Jan-26	23-Jun-25	27-Jun-25	-191					
Turbine Hall Module 3 Installation														
13-2230	Equipment, Piping and Instrument Installation and Connection Works	60	9	85%	13-Nov-24 A	08-Jan-26	02-Jun-25	10-Jun-25	-212					
13-2240	Turbine Hall Piping Insulation Works	30	6	80%	01-Oct-25 A	08-Jan-26	13-Jun-25	18-Jun-25	-204					
13-2250	Turbine Electrical Installation and Instrumentation Works	77	15	70%	31-Dec-24 A	14-Jan-26	27-May-25	10-Jun-25	-218					
Turbine Hall Electrical Room Equipment Installation														
13-2730(7)	Cable Laying and Termination for Module 2	32	2	95%	06-Sep-25 A	04-Jan-26	26-Jun-25	27-Jun-25	-191					
13-2740(7)	Cable Laying and Termination for Module 3	32	10	70%	06-Sep-25 A	14-Jan-26	01-Jun-25	10-Jun-25	-218					
Turbine Hall Electrical Room @+15.00mPD														
13-2290-5(6B)	Monorail Hoist System installation in Turbine Hall (1st Floor @+15)	16	16	0%	31-Dec-25*	15-Jan-26	24-Jun-25	09-Jul-25	-190					
13-2470-1(7M)	IS Limiter No. 1 Cabling and Termination	72	16	77.78%	05-Nov-25 A	15-Jan-26	05-Jul-25	20-Jul-25	-179	New Activity				
13-2730-2(7M)	IS Limiter No. 2 Cabling and Termination	12	12	0%	26-Jan-26*	06-Feb-26	20-Jul-25	31-Jul-25	-190	New Activity				
Turbine Hall Electrical Room @+19.50mPD														
13-2740-2(7M)	IS Limiter No. 3 Cabling and Termination	29	29	0%	23-Feb-26*	23-Mar-26	06-Jul-25	03-Aug-25	-232	New Activity				
Turbine Hall Electrical Room @+23.50mPD														
13-2290-6(6B)	Monorail Hoist System installation in Turbine Hall (3rd Floor @+23.5)	16	16	0%	31-Dec-25	15-Jan-26	24-Jun-25	09-Jul-25	-190					
Independent Redundancy Electrical System (IRES)														
13-2300-1(7K)	Installation of Independent Redundancy Electrical System (IRES)	30	21	30%	15-Dec-25 A	20-Jan-26	07-Jun-25	27-Jun-25	-207	Update Actual Start Date				
Mechanical Treatment Plant Bld Process Equipment Installation														
13-2370	MT Plant Process Mechanical Equipment Installation	61	61	0%	31-Dec-25	01-Mar-26	24-May-25	23-Jul-25	-221					
13-2370-1(6A)	Installation 5 nos. of Transformers @+6.5mPD	50	19	62%	30-Jun-25 A	18-Jan-26	28-Jun-25	16-Jul-25	-186					
13-2380	MT Plant Process Electrical Installation	61	61	0%	31-Dec-25	01-Mar-26	24-May-25	23-Jul-25	-221					
13-2650(6D)	Transformers & MT Plant Bldg. Switchroom+6.5mPD	80	49	38.75%	30-Jun-25 A	17-Feb-26	29-May-25	16-Jul-25	-216					
Water Treatment Bld Process Equipment Installation														
Stage 2 (WTP Remaining)														
13-2410-2(6D)	Laboratory furniture installation @ WTP Bldg @+13.5mPD	120	120	0%	31-Dec-25	29-Apr-26	23-May-25	19-Sep-25	-222					
13-2410-3(6E)	Laboratory Equipment installation @ WTP Bldg @+13.5mPD	76	76	0%	31-Dec-25	16-Mar-26	23-May-25	06-Aug-25	-222					
IWMF Substation Bld Equipment Installation														
13-2650-1(7K)	Installation of Power Management and Control System (PMCS)	60	15	75%	15-Sep-25 A	14-Jan-26	23-Jul-25	06-Aug-25	-161					
Elevated Drive Way & Storage Bld Equipment Installation														
13-2490	Vehicle Washing Facilities	21	11	50%	31-Oct-25 A	10-Jan-26	08-Jul-25	18-Jul-25	-176					
13-2500	Workshop Equipment	21	11	50%	31-Oct-25 A	10-Jan-26	08-Jul-25	18-Jul-25	-176					
13-2630(7)	Electrical Cable laying and termination	30	15	50%	31-Oct-25 A	14-Jan-26	21-Aug-25	04-Sep-25	-132					
13-2630-2(6D)	EOTC Hoist System installation in Vehicle Workshop +6.5mPD	30	30	0%	31-Dec-25	29-Jan-26	16-Jun-25	15-Jul-25	-198	Remove Actual Start Date				
Seawater Intake Chamber														
13-2540-1(6B)	Monorail Hoist System installation in Sea Water Intake Pump Area	15	8	50%	19-Nov-25 A	07-Jan-26	02-Jul-25	09-Jul-25	-182					
Equipment Installation at External Area														
13-2515(7L)	Installation and SAT of Onshore Vessel Power Supply System	50	50	0%	01-Jan-26*	19-Feb-26	02-Jul-25	20-Aug-25	-183					
13-2540	Traffic Control System Installation & Testing	59	12	80%	15-Sep-25 A	11-Jan-26	01-Aug-25	12-Aug-25	-152					
External Process Pipe Works														
Process and Non-process Piping Works														
Pipe Bridge C Piping from Turbine Bld to ACC 3														
13-2750(M64)	Piping Insulation Works	30	6	80%	25-Oct-25 A	05-Jan-26	08-Jul-25	13-Jul-25	-176					
Chimney Flue Gas Ducting Works														
13-2620	Line 1 & 2 Flue Gas Duct Insulation Works	12	1	90%	22-Jan-25 A	01-Jan-26	13-Aug-25	14-Aug-25	-139					
13-2625-0(M81)	Line 3 & 4 Flue Gas Duct Insulation Works	12	2	80%	01-May-25 A	02-Jan-26	17-Jul-25	19-Jul-25	-166					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025				
											Dec 97	Jan 98	Feb 99	Mar 100	
13-2625-1(M81)	Line 5 & 6 Flue Gas Duct Insulation Works	14	3	80%	30-Jul-25 A	02-Jan-26	20-Jul-25	22-Jul-25	-164						
13-2700(6F)	Flue Gas Duct Instrumentation Works	30	17	43%	06-May-25 A	17-Jan-26	21-Jun-25	08-Jul-25	-192	Consolidation of Progress Percentage					
13-2710(6F)	Equipment Installation	26	12	55%	06-Sep-25 A	17-Jan-26	27-Jun-25	08-Jul-25	-192						
Landscaping, External Road and Drains Works															
Site Wide/External BS System															
14-1000(M81)	BS Works for Weighbridge	38	8	80%	14-Aug-25 A	09-Jan-26	07-Aug-25	14-Aug-25	-147	Remove Actual Finish Date					
14-1005(7L)	ABWF Works for Weighbridge Office	78	30	61.03%	15-Oct-25 A	31-Jan-26	10-Sep-25	10-Oct-25	-113						
14-1100(6D)	Site Wide and External BS System	79	79	0%	31-Dec-25	19-Mar-26	24-Jul-25	10-Oct-25	-160						
14-3030(7)	Electrical Services Installation at Berth Area	40	16	60%	15-Aug-25 A	15-Jan-26	02-Jul-25	17-Jul-25	-182						
14-3035(7L)	Installation of Tide Level Measurement System	30	30	0%	31-Jan-26	01-Mar-26	10-Nov-25	09-Dec-25	-82						
External Utilities Works															
External Utilities C&S Works															
14-1055(7)	Cable Duct and Drawpit	138	90	35%	15-Sep-25 A	30-Mar-26	24-May-25	21-Aug-25	-221						
14-4060(7)	Utility Trench Construction Section UT7	62	12	80%	08-Oct-24 A	12-Jan-26	17-Jul-25	29-Jul-25	-167						
External Power & Signal Cable Laying in Utility Trench															
14-4100(7)	External Power & Signal Cable Laying - Substation to Electrical Building and ACC	30	15	50%	15-Jul-25 A	14-Jan-26	01-Jul-25	15-Jul-25	-183						
14-4110(7)	External Power & Signal Cable - Electrical Building to PB Module 1 & 2 and CCCW	30	11	65%	10-Jun-25 A	10-Jan-26	14-Jun-25	24-Jun-25	-200						
14-4120(7)	External Power & Signal Cable Laying - Electrical Building to PB Module 3	30	18	40%	15-Jun-25 A	17-Jan-26	14-Jun-25	01-Jul-25	-200						
14-4130(7)	External Power & Signal Cable Laying - Electrical Building to MT & WTP, Process Building Module 1	30	8	75%	31-May-25 A	07-Jan-26	08-Jul-25	15-Jul-25	-176						
14-4140(7)	External Power & Signal Cable Laying - Electrical Building to Elevated Driveway	32	8	75%	15-Jun-25 A	07-Jan-26	29-Jul-25	05-Aug-25	-155						
14-4150(7)	External Power & Signal Cable Laying - Electrical Building to Administration Building	30	8	75%	15-Jun-25 A	07-Jan-26	09-Aug-25	16-Aug-25	-144						
14-4160(7)	External Power & Signal Cable Laying - Electrical Building to Reception Pavilion	30	30	0%	31-Dec-25	29-Jan-26	22-Jul-25	20-Aug-25	-162						
14-4170(7)	External Power & Signal Cable Laying - Elevated Driveway to Berth Area	30	30	0%	31-Dec-25	29-Jan-26	03-Jul-25	01-Aug-25	-181						
External Watermains Laying															
14-4200(7)	Watermain Laying - WTP to Water Tanks adj to Elevated Driveway (Appx. 190m @6m/3d)	30	5	85%	30-Jun-25 A	04-Jan-26	12-Jul-25	16-Jul-25	-172						
Drainage Works															
Overtopping Drain System															
East Culvert (3.5m x 2.5m x 118m)															
14-2020	Rectangular Section (69m @10m/5d)	40	36	10%	03-Jun-25 A	04-Feb-26	03-Sep-25	09-Oct-25	-119						
14-2030	Trapezoidal Section (159m @10m/5d)	80	46	42.5%	10-Jun-25 A	14-Feb-26	24-Aug-25	09-Oct-25	-129						
West Culvert (2.5m x 2.5m x 102m)															
14-3010	Pipe Section (69m @5m/d)	100	85	15%	17-Feb-25 A	25-Mar-26	21-May-25	13-Aug-25	-224						
14-3020	Rectangular Section (184m @10m/5d)	100	90	10%	27-Jun-25 A	30-Mar-26	16-May-25	13-Aug-25	-229						
U/G Drainage System (Storm & Sewerage)															
14-1000(6D)	External Drainage System Construction Works (Zone OF1)	220	45	45%	23-Dec-24 A	13-Feb-26	24-May-25	08-Jul-25	-221						
14-1000(7J)10	External Drainage System Construction Works (Zone OF2)	220	47	40%	17-Apr-25 A	15-Feb-26	28-Jun-25	13-Aug-25	-186						
14-1000(7J)20	External Drainage System Construction Works (Zone OF3)	220	96	45%	14-Aug-25 A	05-Apr-26	10-May-25	13-Aug-25	-235						
14-1000(7J)30	External Drainage System Construction Works (Zone OF4)	220	76	45%	07-Jan-25 A	16-Mar-26	30-May-25	13-Aug-25	-215						
14-1000(7J)40	External Drainage System Construction Works (Zone OF5)	220	71	55%	18-Mar-25 A	11-Mar-26	04-Jun-25	13-Aug-25	-210						
14-1000(7J)50	External Drainage System Construction Works (Zone VSW)	75	75	0%	31-Dec-25	15-Mar-26	31-May-25	13-Aug-25	-214	Remove Actual Start Date					
U/G Storm Drainage System															
14-1020(M81)	Construction of Outfall-02	60	9	91%	30-Dec-24 A	08-Jan-26	05-Aug-25	13-Aug-25	-148						
14-1030(M81)	Construction of Outfall-03	60	65	35%	01-Dec-24 A	05-Mar-26	10-Jun-25	13-Aug-25	-204	Remove Successor 14-1000(6D) FF0. Add Successor 16-1910 FS0					
14-1050(7C)	Construction of Outfall-05	60	47	55%	10-Jun-25 A	15-Feb-26	28-Jun-25	13-Aug-25	-186						
U/G Wastewater Drainage System															
14-1000-1(M55)	Sewage Transfer System for W/MF Vessels (Caisson 13)	60	60	0%	04-Jan-26	05-Mar-26	15-Jun-25	13-Aug-25	-204						
Earthing System															
16-1900-2(6)	Installation of Ground Earthing Mesh	180	16	61.74%	28-Apr-22 A	15-Jan-26	02-Jul-25	18-Jul-25	-181						
External Road Works															
14-1010-2(6D)	Road Works (including high mast lighting)	152	92	13%	03-Oct-25 A	04-Apr-26	14-Jul-25	15-Oct-25	-171						
14-1020	Road Paving and Hard Landscape Works	110	110	0%	18-Jan-26	07-May-26	03-Jul-25	20-Oct-25	-199						
14-1030	Street Furniture Including Furniture at Bunker and Boiler	110	110	0%	18-Jan-26	07-May-26	03-Jul-25	20-Oct-25	-199	Activity Name Amended					
14-1040-1(7K)	East Overtopping Channel Bridge	120	120	0%	16-Jan-26	16-May-26	27-Jun-25	24-Oct-25	-203						
14-1040-2(7K)	Retaining Wall (Southwest of Vehicle Ferry Ramp)	90	90	0%	16-Jan-26	16-Apr-26	27-Jul-25	24-Oct-25	-173						
Landscaping Works															
14-1050(7L)	Construction of Sky Bridge	60	60	0%	15-Feb-26*	15-Apr-26	25-Oct-25	23-Dec-25	-113						
14-1060(7L)	Construction of Tree Canopy Walk	90	90	0%	01-Mar-26*	29-May-26	25-Sep-25	23-Dec-25	-157						
14-1070(7L)	Construction of East and West Courtyard	120	120	0%	01-Mar-26*	28-Jun-26	26-Aug-25	23-Dec-25	-187						
Metering & Energization															
Energization of W/MF Substation															
15-1035(7)	Connection to Grid for STG1 testing	0	0	0%		15-Jan-26		20-Jul-25	-179						
15-1035-1(7M)	Connection to Grid for STG2 testing	0	0	0%		06-Feb-26		31-Jul-25	-190	New Activity					
15-1035-2(7M)	Connection to Grid for STG3 testing	0	0	0%		23-Mar-26		03-Aug-25	-232	New Activity					
15-1050	Export Power System Final Inspection and Metering works	30	27	10%	01-Sep-25 A	26-Jan-26	28-Oct-25	23-Nov-25	-64	Remove Actual Finish Date					
15-1060	Power Export System Grid Synchronization test	30	30	0%	01-Mar-26	30-Mar-26	24-Nov-25	23-Dec-25	-97						
Energization of Submain															
15-1040-9(7)	Energization of Incoming Power Supply Sub System - Administration Building Area	4	4	0%	07-Jan-26	11-Jan-26	17-Aug-25	20-Aug-25	-144						
15-1042-10(7)	Energization of Incoming Power Supply Sub System - Reception Pavilion Area	4	4	0%	13-Feb-26	17-Feb-26	21-Aug-25	24-Aug-25	-177						
15-1042-11(7)	Energization of Incoming Power Supply Sub System - Berth Area	4	4	0%	15-Feb-26	18-Feb-26	17-Aug-25	20-Aug-25	-182						
Testing & Commissioning															
SAT & System Commissioning Tests															
11KV Electrical System T&C		38	38		08-Jan-26	14-Feb-26	02-Jul-25	04-Sep-25	-163						

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025											
											Dec 97	Jan 98	Feb 99	Mar 100								
Process Building Module 3 11kV T&C																						
16-1910(1)	Systemwise Construction Completion Inspection	7	7	0%	21-Jan-26	28-Jan-26	02-Jul-25	08-Jul-25	-204													
16-1910(7)	Conduct Site Acceptance Tests (SAT)	7	7	0%	28-Jan-26	04-Feb-26	09-Jul-25	15-Jul-25	-204													
16-2000(7)	Conduct System Commissioning Tests	7	7	0%	04-Feb-26	11-Feb-26	16-Jul-25	22-Jul-25	-204													
Elevated Driveway and WWTP 11kV T&C																						
16-2230(7)	Systemwise Construction Completion Inspection and T&C	30	30	0%	08-Jan-26	06-Feb-26	06-Aug-25	04-Sep-25	-155													
Berth Area																						
16-2240(7)	Systemwise Construction Completion Inspection and T&C	30	30	0%	16-Jan-26	14-Feb-26	18-Jul-25	16-Aug-25	-182													
Power Management and Control System (PMCS)																						
16-2240	Conduct Site Acceptance Tests	14	14	0%	15-Jan-26	28-Jan-26	07-Aug-25	20-Aug-25	-161													
Waste Tipping Door T&C																						
16-2260-2(7L)	Waste Tipping Door (Module 2) Conduct System Commissioning Tests	14	11	20%	23-Dec-25 A	11-Jan-26	03-Aug-25	14-Aug-25	-149	Update Actual Start Date												
16-2260-3(7L)	Waste Tipping Door (Module 3) Conduct System Commissioning Tests	14	14	0%	18-Jan-26	31-Jan-26	09-Jul-25	22-Jul-25	-193													
Building Services Electrical System T&C																						
16-1030	Systemwise Construction Completion Inspection	7	7	0%	16-Feb-26	22-Feb-26	17-Jul-25	23-Jul-25	-214													
16-1040	Conduct Site Acceptance Tests	7	7	0%	23-Feb-26	01-Mar-26	24-Jul-25	30-Jul-25	-214													
16-1050	Conduct System Commissioning Tests	21	21	0%	02-Mar-26	22-Mar-26	31-Jul-25	20-Aug-25	-214													
Tide Level Measurement System																						
16-2250(7L)	Conduct Site Acceptance Tests	14	14	0%	02-Mar-26	15-Mar-26	10-Dec-25	23-Dec-25	-82													
Water Supply System T&C																						
Process Water Supply Pipe System T&C																						
16-1060	Systemwise Construction Completion Inspection	7	7	0%	21-Jan-26	27-Jan-26	18-Jul-25	24-Jul-25	-187													
16-1070	Conduct Site Acceptance Tests	7	7	0%	28-Jan-26	03-Feb-26	25-Jul-25	31-Jul-25	-187													
16-1080	Conduct System Commissioning Tests	14	14	0%	04-Feb-26	17-Feb-26	01-Aug-25	14-Aug-25	-187													
Building Services Water Supply Pipe System T&C																						
16-1090	Systemwise Construction Completion Inspection	7	7	0%	19-Feb-26	25-Feb-26	17-Jul-25	23-Jul-25	-217													
16-1100	Conduct Site Acceptance Tests	14	14	0%	26-Feb-26	11-Mar-26	24-Jul-25	06-Aug-25	-217													
16-1110	Conduct System Commissioning Tests	14	14	0%	12-Mar-26	25-Mar-26	07-Aug-25	20-Aug-25	-217													
MVAC & OCS System T&C																						
Building Service AC System T&C (Excluded FS MVAC)																						
16-1120	Systemwise Construction Completion Inspection	14	14	0%	09-Feb-26	22-Feb-26	03-Jul-25	16-Jul-25	-221													
16-1130	Conduct Site Acceptance Tests	21	21	0%	23-Feb-26	15-Mar-26	17-Jul-25	06-Aug-25	-221													
16-1140	Conduct System Commissioning Tests	14	14	0%	16-Mar-26	29-Mar-26	07-Aug-25	20-Aug-25	-221													
OCS System T&C																						
16-1150	Systemwise Construction Completion Inspection	7	7	0%	09-Jan-26	15-Jan-26	18-Jul-25	24-Jul-25	-175													
16-1160	Conduct Site Acceptance Tests	14	14	0%	16-Jan-26	29-Jan-26	25-Jul-25	07-Aug-25	-175													
16-1170	Conduct System Commissioning Tests	7	7	0%	30-Jan-26	05-Feb-26	08-Aug-25	14-Aug-25	-175													
Security, Surveillance & Communication System T&C																						
Process related CCTV & Communication System T&C																						
16-1180	Systemwise Construction Completion Inspection	7	7	0%	13-Jan-26	19-Jan-26	11-Jul-25	17-Jul-25	-186													
16-1190	Conduct Site Acceptance Tests	14	14	0%	20-Jan-26	02-Feb-26	18-Jul-25	31-Jul-25	-186													
16-1200	Conduct System Commissioning Tests	14	14	0%	03-Feb-26	16-Feb-26	01-Aug-25	14-Aug-25	-186													
Non Process related Security, Surveillance & Communication System T&C																						
16-2060	Systemwise Construction Completion Inspection	7	7	0%	06-Feb-26	13-Feb-26	17-Jul-25	23-Jul-25	-205													
16-2070	Conduct Site Acceptance Tests	7	7	0%	13-Feb-26	20-Feb-26	24-Jul-25	30-Jul-25	-205													
16-2080	Conduct System Commissioning Tests	21	21	0%	20-Feb-26	13-Mar-26	31-Jul-25	20-Aug-25	-205													
Fuel Oil System T&C																						
16-1260(7)	Conduct System Commissioning Tests	7	4	50%	12-Oct-25 A	03-Jan-26	28-Jul-25	31-Jul-25	-156													
CCCW System T&C																						
16-1280(7)	Conduct Site Acceptance Tests	14	7	50%	31-Jul-25 A	06-Jan-26	09-Jul-25	16-Jul-25	-175													
16-1290(7)	Conduct System Commissioning Tests	7	4	50%	12-Oct-25 A	10-Jan-26	16-Jul-25	19-Jul-25	-175													
ACC Equipment T&C																						
ACC Equipment 2 T&C																						
16-2030(M62)	Systemwise Construction Completion Inspection	14	14	0%	31-Dec-25	13-Jan-26	27-Jun-25	10-Jul-25	-187													
16-2040(7)	Conduct Site Acceptance Tests	14	14	0%	14-Jan-26	27-Jan-26	11-Jul-25	24-Jul-25	-187													
16-2050(7)	Conduct System Commissioning Tests	21	21	0%	28-Jan-26	17-Feb-26	25-Jul-25	14-Aug-25	-187													
ACC Equipment 3 T&C																						
16-2060(M62)	Systemwise Construction Completion Inspection	14	14	0%	22-Jan-26	12-Mar-26	30-Jun-25	17-Aug-25	-206													
16-2070(7)	Conduct Site Acceptance Tests	14	14	0%	05-Feb-26	19-Feb-26	14-Jul-25	27-Jul-25	-206													
16-2080(7)	Conduct System Commissioning Tests	21	21	0%	19-Feb-26	12-Mar-26	28-Jul-25	17-Aug-25	-206													
Lift System T&C																						
Process Building Lift T&C																						
Process Building Lift T&C Stage 1																						
16-2120	Systemwise Construction Completion Inspection	3	3	0%	31-Jan-26	02-Feb-26	09-Oct-25	11-Oct-25	-114													
16-2130	Conduct Site Acceptance Tests	7	7	0%	03-Feb-26	09-Feb-26	12-Oct-25	18-Oct-25	-114													
16-2140	Conduct System Commissioning Tests Stage 1	7	7	0%	10-Feb-26	16-Feb-26	19-Oct-25	25-Oct-25	-114													
Process Building Lift T&C Stage 2																						
16-2210	Systemwise Construction Completion Inspection	3	3	0%	21-Jan-26	23-Jan-26	03-Oct-25	05-Oct-25	-110													
16-2220	Conduct Site Acceptance Tests	7	7	0%	24-Jan-26	30-Jan-26	06-Oct-25	12-Oct-25	-110													
16-2230	Conduct System Commissioning Tests Stage 2	7	7	0%	31-Jan-26	06-Feb-26	13-Oct-25	19-Oct-25	-110													
FS & FS MVAC System T&C																						

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025				
											Dec 97	Jan 98	Feb 99	Mar 100	
16-1520	FS System T&C for Stage 3 FS Inspection	30	20	33.33%	21-Dec-25 A	29-Jan-26	01-Oct-25	20-Oct-25	-101	Update Actual Start Date					
16-1530	FS System T&C for Stage 4 FS Inspection	30	30	0%	12-Feb-26	14-Mar-26	21-Oct-25	19-Nov-25	-114					FS System T&C for Stage 4	
16-1630	FS System T&C for Stage 5 FS Inspection	30	30	0%	20-Jan-26	19-Feb-26	29-Oct-25	27-Nov-25	-83					FS System T&C for Stage 5 FS Inspection	
Turbine Hall Process T&C															
Turbine Hall Module 1															
16-1320(7)	Turbine Module 1 Conduct System Commissioning Tests	19	19	0%	01-Jan-26	19-Jan-26	02-Jul-25	20-Jul-25	-183					Turbine Module 1 Conduct System Commissioning Tests	
Turbine Hall Module 2															
16-1330(7)	Turbine Module 2 Systemwise Construction Completion Inspection	20	20	0%	31-Dec-25	19-Jan-26	08-Jun-25	27-Jun-25	-206					Turbine Module 2 Systemwise Construction Completion Inspection	
16-1340(7)	Turbine Module 2 Conduct Site Acceptance Tests	30	30	0%	12-Jan-26	10-Feb-26	20-Jun-25	19-Jul-25	-206					Turbine Module 2 Conduct Site Acceptance Tests	
16-1350(7)	Turbine Module 2 Conduct System Commissioning Tests	29	29	0%	25-Jan-26	22-Feb-26	03-Jul-25	31-Jul-25	-206					Turbine Module 2 Conduct System Commissioning Tests	
Turbine Hall Module 3															
16-1360(7)	Turbine Module 3 Systemwise Construction Completion Inspection	20	20	0%	15-Jan-26	03-Feb-26	11-Jun-25	30-Jun-25	-218					Turbine Module 3 Systemwise Construction Completion Inspection	
16-1370(7)	Turbine Module 3 Conduct Site Acceptance Tests	30	30	0%	27-Jan-26	25-Feb-26	23-Jun-25	22-Jul-25	-218					Turbine Module 3 Conduct Site Acceptance Tests	
16-1380(7)	Turbine Module 3 Conduct System Commissioning Tests	29	29	0%	09-Feb-26	09-Mar-26	06-Jul-25	03-Aug-25	-218					Turbine Module 3 Conduct System Commissioning Tests	
Independent Redundancy Electrical System (IRES)															
16-1390(7K)	Conduct Site Acceptance Tests	40	40	0%	21-Jan-26	01-Mar-26	28-Jun-25	06-Aug-25	-207					Conduct Site Acceptance Tests	
Desalination & Demineralization Process T&C															
Stage 2 (WTP Remaining)															
16-1300	Systemwise Construction Completion Inspection	13	3	80.03%	27-Apr-25 A	02-Jan-26	29-Jul-25	31-Jul-25	-155					Systemwise Construction Completion Inspection	
16-1310	Conduct Site Acceptance Tests	30	12	60%	01-May-25 A	11-Jan-26	05-Jul-25	16-Jul-25	-179					Conduct Site Acceptance Tests	
16-1320	Conduct System Commissioning Tests	21	19	10%	19-Oct-25 A	18-Jan-26	28-Jun-25	16-Jul-25	-186					Conduct System Commissioning Tests	
WWTP Process T&C															
Stage 2 (WWTP Remaining)															
16-1330	Systemwise Construction Completion Inspection	32	13	60%	30-Oct-25 A	12-Jan-26	27-May-25	08-Jun-25	-218					Systemwise Construction Completion Inspection	
16-1340	Conduct Site Acceptance Tests (SAT)	31	31	0%	31-Dec-25	30-Jan-26	27-May-25	26-Jun-25	-218					Conduct Site Acceptance Tests (SAT)	
16-1350	Conduct System Commissioning Tests	47	47	0%	08-Jan-26	23-Feb-26	04-Jun-25	20-Jul-25	-218					Conduct System Commissioning Tests	
16-1690	WWTP System Commissioning (Phase 2)	14	14	0%	24-Feb-26	09-Mar-26	21-Jul-25	03-Aug-25	-218					WWTP System Commissioning (Phase 2)	
16-1700	WWTP Performance Test	17	17	0%	10-Mar-26	26-Mar-26	04-Aug-25	20-Aug-25	-218					WWTP Performance Test	
Mechanical Treatment Plant Process T&C															
16-1360	Systemwise Construction Completion Inspection	7	7	0%	23-Feb-26	01-Mar-26	17-Jul-25	23-Jul-25	-221					Systemwise Construction Completion Inspection	
16-1370	Conduct Site Acceptance Tests	14	14	0%	03-Mar-26	16-Mar-26	24-Jul-25	06-Aug-25	-222					Conduct Site Acceptance Tests	
16-1380	Conduct System Commissioning Tests	14	14	0%	17-Mar-26	30-Mar-26	07-Aug-25	20-Aug-25	-222					Conduct System Commissioning Tests	
Ash Treatment Equipments T&C															
Ash Treatment Equipments Module 2															
16-2280(7M)	Conduct System Commissioning Tests	14	14	0%	16-Dec-25 A	13-Jan-26	06-Jul-25	19-Jul-25	-178	New Activity				Conduct System Commissioning Tests	
Ash Treatment Equipments Module 3															
16-1970-2(M68)	Systemwise Construction Completion Inspection - Module 3	30	30	0%	31-Dec-25	29-Jan-26	18-Jun-25	17-Jul-25	-196	Remove Actual Start and Actual Finish Date				Systemwise Construction Completion Inspection - Module 3	
16-2290(7M)	Conduct Site Acceptance Tests	14	14	0%	30-Jan-26	12-Feb-26	18-Jul-25	31-Jul-25	-196	New Activity				Conduct Site Acceptance Tests	
16-2300(7M)	Conduct System Commissioning Tests	14	14	0%	13-Feb-26	26-Feb-26	01-Aug-25	14-Aug-25	-196	New Activity				Conduct System Commissioning Tests	
Crane System T&C															
Crane System T&C for Module 1 Hot Commissioning															
Ash Crane System T&C															
16-1980	Conduct Site Acceptance Tests	15	8	50%	09-Oct-25 A	07-Feb-26	23-Jul-25	14-Aug-25	-177					Conduct Site Acceptance Tests	
16-1990	Conduct System Commissioning Tests	15	15	0%	24-Jan-26	07-Feb-26	31-Jul-25	14-Aug-25	-177					Conduct System Commissioning Tests	
Crane System T&C for Module 2 & 3 Hot Commissioning															
Waste Crane System T&C															
16-2010	Conduct Site Acceptance Tests	14	7	50%	15-Oct-25 A	21-Jan-26	01-Jul-25	22-Jul-25	-183					Conduct Site Acceptance Tests	
16-2020	Conduct System Commissioning Tests	15	15	0%	07-Jan-26	21-Jan-26	08-Jul-25	22-Jul-25	-183					Conduct System Commissioning Tests	
Ash Crane System T&C															
16-2030	Systemwise Construction Completion Inspection	7	7	0%	23-Jan-26	29-Jan-26	09-Jul-25	15-Jul-25	-198					Systemwise Construction Completion Inspection	
16-2040	Conduct Site Acceptance Tests	15	15	0%	30-Jan-26	13-Feb-26	16-Jul-25	30-Jul-25	-198					Conduct Site Acceptance Tests	
16-2050	Conduct System Commissioning Tests	15	15	0%	14-Feb-26	28-Feb-26	31-Jul-25	14-Aug-25	-198					Conduct System Commissioning Tests	
On-shore Crane System T&C															
16-2040(M58)	Conduct Site Acceptance Tests	15	8	50%	01-Sep-25 A	07-Jan-26	17-Jul-25	24-Jul-25	-167					Conduct Site Acceptance Tests	
16-2050(M58)	Conduct System Commissioning Tests	15	8	50%	01-Sep-25 A	14-Jan-26	24-Jul-25	31-Jul-25	-167					Conduct System Commissioning Tests	
Weighbridge System T&C															
16-1430	Conduct Site Acceptance Tests	7	4	50%	15-Oct-25 A	05-Jan-26	01-Aug-25	04-Aug-25	-154					Conduct Site Acceptance Tests	
16-1440	Conduct System Commissioning Tests	21	11	50%	30-Oct-25 A	15-Jan-26	04-Aug-25	14-Aug-25	-154					Conduct System Commissioning Tests	
Truck Washing System T&C															
16-1450	Systemwise Construction Completion Inspection	7	7	0%	03-Jan-26	10-Jan-26	12-Jul-25	18-Jul-25	-176					Systemwise Construction Completion Inspection	
16-1460	Conduct Site Acceptance Tests	7	7	0%	03-Jan-26	10-Jan-26	12-Jul-25	18-Jul-25	-176					Conduct Site Acceptance Tests	
16-1470	Conduct System Commissioning Tests	13	13	0%	10-Jan-26	23-Jan-26	19-Jul-25	31-Jul-25	-176					Conduct System Commissioning Tests	
AMDAC System															
16-2255(7L)	Conduct Site Acceptance Tests	14	14	0%	31-Jan-26	13-Feb-26	07-Aug-25	20-Aug-25	-177					Conduct Site Acceptance Tests	
CEMS Systems T&C															
Module 2															
16-1970-1(7H)	Systemwise Construction Completion Inspection	3	3	0%	31-Dec-25	02-Jan-26	06-Jul-25	08-Jul-25	-178					Systemwise Construction Completion Inspection	
16-1980-2(7H)	Conduct Site Acceptance Tests	7	7	0%	31-Dec-25	06-Jan-26	06-Jul-25	12-Jul-25	-178					Conduct Site Acceptance Tests	
16-1990-3(7H)	Conduct System Commissioning Tests	7	7	0%	07-Jan-26	13-Jan-26	13-Jul-25	19-Jul-25	-178					Conduct System Commissioning Tests	
Module 3															
16-1970-4(7H)	Systemwise Construction Completion Inspection	3	3	0%	17-Jan-26	20-Jan-26	09-Jul-25	11-Jul-25	-192					Systemwise Construction Completion Inspection	
16-1980-5(7H)	Conduct Site Acceptance Tests	7	7	0%	17-Jan-26	24-Jan-26	09-Jul-25	15-Jul-25	-192					Conduct Site Acceptance Tests	

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M97 Remarks	2025			
											Dec 97	Jan 98	Feb 99	Mar 100
16-1990-6(7H)	Conduct System Commissioning Tests	7	7	0%	24-Jan-26	31-Jan-26	16-Jul-25	22-Jul-25	-192					
Monorail Hoist System T&C		42	42		21-Jan-26	03-Mar-26	10-Jul-25	20-Aug-25	-195					
16-2030(M61)	Systemwise Construction Completion Inspection	14	14	0%	21-Jan-26	03-Feb-26	10-Jul-25	23-Jul-25	-195					
16-2040(M61)	Conduct Site Acceptance Tests	14	14	0%	04-Feb-26	17-Feb-26	24-Jul-25	06-Aug-25	-195					
16-2050(M61)	Conduct System Commissioning Tests	14	14	0%	18-Feb-26	03-Mar-26	07-Aug-25	20-Aug-25	-195					
Earthing & Lightning Protection System T&C		31	31		31-Dec-25	30-Jan-26	10-Aug-25	09-Sep-25	-143					
16-1970(6D)	Systemwise Construction Completion Inspection	10	10	0%	31-Dec-25	09-Jan-26	10-Aug-25	19-Aug-25	-143					
16-1980(6D)	Conduct Site Acceptance Tests (SAT)	14	14	0%	10-Jan-26	23-Jan-26	20-Aug-25	02-Sep-25	-143					
16-1990(6D)	Conduct System Commissioning Tests	7	7	0%	24-Jan-26	30-Jan-26	03-Sep-25	09-Sep-25	-143					
Vehicle Ferry Ramp T&C		15	15		31-Dec-25	14-Jan-26	16-Aug-25	30-Aug-25	-137					
16-1560(7)	Conduct System Commissioning Tests	15	15	0%	31-Dec-25	14-Jan-26	16-Aug-25	30-Aug-25	-137					
Civil and Builder Works Completion Inspections		120	120		28-Mar-26	26-Jul-26	26-Aug-25	23-Dec-25	-214					
16-1880	Windows, Louvers, Doors and Roller Shutters inspections	120	120	0%	28-Mar-26	26-Jul-26	26-Aug-25	23-Dec-25	-214					
Incineration Processing T&C		501	100		30-Oct-24 A	09-Apr-26	10-May-25	17-Aug-25	-235					
Module 1 & Equipments (Train 1 & 2)		14	14		20-Jan-26	02-Feb-26	21-Jul-25	03-Aug-25	-183					
16-1670-1(7L)	Remaining Module Function and Operation Test	14	14	0%	20-Jan-26	02-Feb-26	21-Jul-25	03-Aug-25	-183					
Module 2 & Equipments (Train 3 & 4)		471	75		30-Oct-24 A	15-Mar-26	04-Jun-25	17-Aug-25	-210					
16-1560	Site Acceptance Test (Systemwise Construction Completion Inspection)	120	4	96.67%	30-Oct-24 A	05-Jan-26	16-Jul-25	19-Jul-25	-170					
16-1570	Site Acceptance Test (Pre-commissioning Test)	90	5	94.44%	17-Feb-25 A	05-Jan-26	15-Jul-25	19-Jul-25	-170					
16-1720	System Commissioning Test (Hot Commissioning Phase 1)	71	46	35.21%	08-Aug-25 A	14-Feb-26	04-Jun-25	19-Jul-25	-210					
16-1725(5a)	System Commissioning Test (Hot Commissioning Phase 2)	26	26	0%	15-Feb-26	12-Mar-26	20-Jul-25	14-Aug-25	-210					
16-1730	Module Function and Operation Test	14	14	0%	27-Feb-26	12-Mar-26	01-Aug-25	14-Aug-25	-210					
16-1740	72 Hrs Test	3	3	0%	13-Mar-26	15-Mar-26	15-Aug-25	17-Aug-25	-210					
Module 3 & Equipments (Train 5 & 6)		380	100		01-Mar-25 A	09-Apr-26	10-May-25	17-Aug-25	-235					
16-1580	Site Acceptance Test (Systemwise Construction Completion Inspection)	92	22	76.09%	01-Mar-25 A	21-Jan-26	01-Jul-25	22-Jul-25	-183					
16-1590	Site Acceptance Test (Pre-commissioning Test)	90	23	74.44%	23-Mar-25 A	22-Jan-26	13-Jul-25	04-Aug-25	-171					
16-1750	System Commissioning Test (Hot Commissioning Phase 1)	95	74	22.11%	10-Dec-25 A	14-Mar-26	10-May-25	22-Jul-25	-235	Update Actual Start Date				
16-1755(5a)	System Commissioning Test (Hot Commissioning Phase 2)	26	26	0%	15-Mar-26	09-Apr-26	23-Jul-25	17-Aug-25	-235					
16-1760	Module Function and Operation Test	14	14	0%	27-Mar-26	09-Apr-26	04-Aug-25	17-Aug-25	-235					
Plant Commissioning Test of Facility		14	14		30-Mar-26	12-Apr-26	07-Aug-25	20-Aug-25	-235					
16-1820	Preparation for Plant Commissioning Test	14	14	0%	30-Mar-26	12-Apr-26	07-Aug-25	20-Aug-25	-235					