

Appendix A Master Programme

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025			
											Oct 95	Nov 96	Dec 97	Jan 98
Programme for Design and Construction Works WP7K-M95 - 3-Month														
Key Dates														
Contractual Key Dates														
01-1020(7A)	Extension of Time (EOT) Granted (in working days)	376	44	88.3%	28-Jul-24 A	20-Dec-25	30-Oct-25	19-Dec-25	-1		Extension of Time (EOT) Granted (in working days)			
01-1070(7A)	Extended Date of Substantial Completion of the Works incorporated EOT granted update to Programme Data Date	0	0	0%		20-Dec-25*		19-Dec-25	0		Extended Date of Substantial Completion of the Works incorporated EC			
License/Permit Applications														
DG Licence														
Day Tank & Fuel Oil Storage (Cat 5)														
03-3880(7K)	Application and Issuance of License from Marine Department (MD) for berthing of local oil carrier vessel at IWMF Berth	180	180	0%	01-Jan-26*	29-Jun-26	23-Jun-25	19-Dec-25	-192					
Chemical Stores (all Cat)														
03-1490	DGD and VD Review and Approval of Submission	30	14	53.33%	27-Feb-25 A	13-Nov-25	20-Jul-25	02-Aug-25	-103		DGD and VD Review and Approval of Submission			
03-1500	DGD Compliance Inspection, Defects Rectification and Re-inspection	30	16	46.67%	16-Jul-25 A	15-Nov-25	18-Jul-25	02-Aug-25	-105		DGD Compliance Inspection, Defects Rectification and Re-inspection			
03-1510	VD Compliance Inspection, Defects Rectification and Re-inspection	30	16	46.67%	16-Jul-25 A	15-Nov-25	18-Jul-25	02-Aug-25	-105		VD Compliance Inspection, Defects Rectification and Re-inspection			
03-1520	Issuance of DG License	14	14	0%	16-Nov-25	29-Nov-25	03-Aug-25	16-Aug-25	-105		Issuance of DG License			
Fire Services Installations (FSI) Certificate														
Fire Services Installations Certificate Inspection														
FSI Phase 1 (Bunker and IWMF Substation with associated Pump Rms)														
03-3920(7C)	Defect Rectifications	30	30	0%	31-Oct-25	30-Nov-25	07-Nov-25	06-Dec-25	7		Defect Rectifications			
03-3930(7C)	Request for FSD Reinspection	15	15	0%	15-Nov-25	30-Nov-25	22-Nov-25	06-Dec-25	7		Request for FSD Reinspection			
03-3940(7C)	FSD Reinspection	14	14	0%	30-Nov-25	14-Dec-25	07-Dec-25	20-Dec-25	7		FSD Reinspection			
FSI Phase 2 (TH, CCCW and Chimney)														
03-3950(7C)	Complete C&S construction and FSI Installations	0	0	0%		11-Nov-25		21-Sep-25	-51		Complete C&S construction and FSI Installations			
03-3960(7C)	Application for FSI Inspection (FS314 & FS 501)	6	6	0%	12-Nov-25	17-Nov-25	22-Sep-25	27-Sep-25	-51		Application for FSI Inspection (FS314 & FS 501)			
03-3970(7C)	FSD Initial Inspection	5	5	0%	18-Nov-25	22-Nov-25	28-Sep-25	02-Oct-25	-51		FSD Initial Inspection			
03-3980(7C)	Defect Rectifications	30	30	0%	23-Nov-25	22-Dec-25	16-Nov-25	15-Dec-25	-7		Defect Rectifications			
03-3990(7C)	Request for FSD Reinspection	15	15	0%	08-Dec-25	22-Dec-25	01-Dec-25	15-Dec-25	-7		Request for FSD Reinspection			
03-4000(7C)	FSD Reinspection	5	5	0%	23-Dec-25	27-Dec-25	16-Dec-25	20-Dec-25	-7		FSD Reinspection			
FSI Phase 3 (PB M1, Tipping Hall, EDAS, MT&WTP)														
03-4010(7C)	Complete C&S construction and FSI Installations	0	0	0%		19-Jan-26		27-Sep-25	-114		Complete C&S co			
03-4020(7C)	Application for FSI Inspection	15	15	0%	05-Jan-26	19-Jan-26	13-Sep-25	27-Sep-25	-114		Application for FS			
03-4030(7C)	FSD Initial Inspection	5	5	0%	20-Jan-26	24-Jan-26	28-Sep-25	02-Oct-25	-114		FSD Initial			
03-4040(7C)	Defect Rectifications	30	30	0%	25-Jan-26	23-Feb-26	07-Nov-25	06-Dec-25	-79		Defect Rectifications			
03-4060(7C)10	Hot Smoke Test for PB Module 1 Compartment	4	4	0%	25-Jan-26	28-Jan-26	17-Dec-25	20-Dec-25	-39		Hot Smoke Test for PB Module 1 Compartment			
Air Pollution Control (Specified Processes) License														
03-1790(3)	Review and approval of Trial Plan by EPD Licensing Department	90	32	31.11%	19-Mar-25 A	01-Dec-25	07-Jul-25	07-Aug-25	-116		Review and approval of Trial Plan by EPD Licensing Department			
Boilers and Pressure Vessels License														
03-1930(3)	L1 & L2 Preparation and Submit inspection report and associated document to LD	53	11	25%	10-Dec-24 A	10-Nov-25	11-Aug-25	21-Aug-25	-81		L1 & L2 Preparation and Submit inspection report and associated document to LD			
03-1940(3)	L1 & L2 Issuance of all Boiler License	21	21	0%	11-Nov-25	01-Dec-25	22-Aug-25	11-Sep-25	-81		L1 & L2 Issuance of all Boiler License			
03-1960(M83)	L3 & L4 Preparation and Submit inspection report and associated document to LD	40	40	0%	31-Oct-25	09-Dec-25	28-May-25	06-Jul-25	-156		L3 & L4 Preparation and Submit inspection report and associated document to LD			
03-1970(M83)	L3 & L4 Issuance of all Boiler License	21	21	0%	10-Dec-25	30-Dec-25	07-Jul-25	27-Jul-25	-156		L3 & L4 Issuance of all Boiler License			
03-1980(M83)10	L5 & L6 Preparation and Submit inspection report and associated document to LD	42	42	0%	31-Oct-25	11-Dec-25	29-May-25	09-Jul-25	-155		L5 & L6 Preparation and Submit inspection report and associated document to LD			
03-1980(M83)20	L5 & L6 Issuance of all Boiler License	21	21	0%	12-Dec-25	01-Jan-26	10-Jul-25	30-Jul-25	-155		L5 & L6 Issuance of all Boiler License			
Lifts or Escalators														
03-1060-1(7C)	Application for a Use Permit for Lifts at Administration Building	30	30	0%	07-Jan-26	06-Feb-26	28-Sep-25	27-Oct-25	-102		Application for a Use Permit for Lifts at Administration Building			
03-1060-1(7C)30	Application for a Use Permit for Lifts at MTP & WTP	30	30	0%	30-Nov-25	29-Dec-25	29-Aug-25	27-Sep-25	-93		Application for a Use Permit for Lifts at MTP & WTP			
Design Submissions														
AIP Design Package Submissions														
AIP Miscellaneous Works (2.14)														
05-2710	Existing onshore crane replacement works at Portion 2	221	15	93.21%	30-Apr-24 A	14-Nov-25	22-Aug-25	05-Sep-25	-70		Existing onshore crane replacement works at Portion 2			
DDA Design Package Submissions														
DDA Ground Treatment, Reclamation, Seawall, Breakwater, Berth (2.2)														
05-3450	Seawall design (2.2.20)	60	2	97%	20-Jan-19 A	01-Nov-25	25-Jun-25	27-Jun-25	-127		Seawall design (2.2.20)			
05-3470	Berth design (2.2.22)	60	1	98%	30-Jan-19 A	01-Nov-25	26-Jun-25	27-Jun-25	-127		Berth design (2.2.22)			
05-3480	Onshore crane Facility (2.2.23)	60	3	95%	01-Feb-24 A	02-Nov-25	24-Jun-25	27-Jun-25	-129		Onshore crane Facility (2.2.23)			
05-3490	Onshore vessel power supply system (2.2.24)	90	29	67.78%	29-Feb-24 A	28-Nov-25	24-Jul-25	21-Aug-25	-99		Onshore vessel power supply system (2.2.24)			
05-3500(M90)	Vehicle Ferry Ramp System (2.2.34)	90	29	67.78%	16-Feb-23 A	28-Nov-25	29-Jun-25	27-Jul-25	-124		Vehicle Ferry Ramp System (2.2.34)			
05-3510(7J)	Storm Gate System (2.2.39)	90	29	67.78%	05-Jul-25 A	28-Nov-25	25-May-25	22-Jun-25	-159		Storm Gate System (2.2.39)			
DDA Mechanical Treatment Plant Building (2.4)														
05-5190	Electrical and instrumentation works design	121	30	75.21%	18-Nov-24 A	29-Nov-25	30-May-25	28-Jun-25	-154		Electrical and instrumentation works design			
DDA IWMF Substation (2.8)														
Electrical and instrumentation works design (2.8.15)														
2.8.15.06														
05-4320	Electrical and instrumentation works design (2.8.15.06.01 to 43)	90	2	93.33%	16-Oct-21 A	01-Nov-25	27-Jun-25	29-Jun-25	-126		Electrical and instrumentation works design (2.8.15.06.01 to 43)			
DDA Chimney														
05-5540-3(7C)	BMU Design	90	14	84.44%	07-Nov-24 A	13-Nov-25	29-Jun-25	12-Jul-25	-124		BMU Design			
DDA Roads and Utilities (2.10)														
Permanent road works layout on the Artificial Island (2.10.13)														
05-4480	Road signage and markings	90	16	82%	08-Aug-22 A	16-Nov-25	12-Jun-25	28-Jun-25	-140		Road signage and markings			
05-5400	Roads and hardstandings layout	90	16	82%	08-Aug-22 A	16-Nov-25	27-May-25	12-Jun-25	-156		Roads and hardstandings layout			
Sewerage design on the Artificial Island (2.10.14)														

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											Oct 95	Nov 96	Dec 97	Jan 98	
05-4430	Foul Sewerage	60	6	90%	14-Mar-23 A	05-Nov-25	17-Jul-25	23-Jul-25	-106						
05-4440	Contaminated Sewerage (Site Wide Sewerage System)	60	6	90%	14-Mar-23 A	05-Nov-25	17-Jul-25	23-Jul-25	-106						
05-4440-2(M55)	Ship-to-shore Sewage Transfer System for Passenger Ferry	90	5	95%	13-Jan-21 A	04-Nov-25	20-May-25	24-May-25	-164						
Drainage system design on the Artificial Island (2.10.15)															
05-5310	Surface water Drainage System	90	2	98%	22-Feb-23 A	01-Nov-25	21-Jul-25	23-Jul-25	-101						
DDA Miscellaneous Works (2.14)															
05-4870	Process Related CCTV and Existing onshore crane replacement works at Portion 2 (2.14.05)	106	106	0%	15-Nov-25	28-Feb-26	06-Sep-25	20-Dec-25	-70						
05-4880	Design of visitors and environmental education facilities (2.14.06)	123	16	86.99%	02-Jun-25 A	15-Nov-25	21-Sep-25	06-Oct-25	-40						
DDA Miscellaneous Detailing (2.15)															
05-4890	Covered walkway at passenger berth (2.15.09)	70	21	70%	06-Sep-23 A	20-Nov-25	01-Aug-25	21-Aug-25	-91						
05-4900	Gatehouses (2.15.09)	60	18	70%	06-Sep-23 A	17-Nov-25	26-May-25	12-Jun-25	-158						
05-4910	Weighbridge office (2.15.08)	32	2	95%	01-Nov-24 A	01-Nov-25	29-Sep-25	30-Sep-25	-32						
System Commissioning Plan															
05-4830	System Commissioning Test Plan	90	16	60%	08-Jan-25 A	15-Nov-25	20-May-25	04-Jun-25	-164						
Procurement of Major Equipment															
Off-site Fabrication of Incineration Modules															
Fabrication of Module (TPU)															
PFab 1- Line 6															
Precommissioning															
06-TPU-6-1020	PFab 1-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	30-Nov-25	07-May-25	06-Jun-25	-177						
Fabrication of Module (FGC)															
PFab 2 - Line 6															
Precommissioning															
06-FGC-6-1030	PFab 2-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	30-Nov-25	05-May-25	04-Jun-25	-179						
Procurement for Mechanical Treatment Plant Building Plant Equipment															
06-1180	Delivery to Site	61	62	0%	15-Jan-25 A	31-Dec-25	28-Apr-25	28-Jun-25	-186						
Procurement for HV Transformers and Associated Equipment															
Procurement of IS Limiter															
06-1300(7)	Delivery to Site	31	8	74.19%	01-Oct-25 A	07-Nov-25	20-Jul-25	27-Jul-25	-103	Update Actual Start Date					
Procurement for Soft Landscape Materials															
06-1790	Material Submission and Approval	46	46	0%	31-Oct-25	15-Dec-25	19-Apr-25	03-Jun-25	-195						
06-1800	Material Procurement & Nursery	79	79	0%	16-Dec-25	04-Mar-26	04-Jun-25	21-Aug-25	-195	Update Original Duration from 94d to 79d					
Procurement for Truck Wash System															
06-2320(1)	Delivery to Site	20	8	60%	16-Jun-25 A	07-Nov-25	16-Jun-25	23-Jun-25	-137	Remove Actual Finish Date					
Procurement for Hard Landscape Materials (Paving, Greening, Furniture and Lighting)															
06-7000(6)	Material Submission and Approval	60	21	65%	20-Sep-23 A	20-Nov-25	04-Aug-25	24-Aug-25	-88						
06-7010(6)	Material Procurement	30	30	0%	14-Nov-25	13-Dec-25	18-Aug-25	16-Sep-25	-88						
06-7030(6)	Delivery to Site	21	21	0%	07-Dec-25	27-Dec-25	10-Sep-25	30-Sep-25	-88						
Procurement for Curtain Wall Materials															
06-8200(6D)	Material Submission and Approval	60	1	98.33%	30-Apr-24 A	31-Oct-25	20-Jun-25	20-Jun-25	-133						
06-8210(6D)	Material & Equipment Procurement	90	1	15%	18-Oct-24 A	31-Oct-25	20-Jun-25	20-Jun-25	-133						
06-8220(6D)	Factory Acceptance Test (FAT)	60	29	51.67%	30-Jun-25 A	28-Nov-25	07-Jun-25	05-Jul-25	-146						
06-8230(6D)	Delivery to Site	70	39	44.29%	30-Jun-25 A	08-Dec-25	28-May-25	05-Jul-25	-156						
Off-site Precasting of Facade Panels															
06-8040(6D)	Procurement of Precast Concrete Wall Panel Moulding & Fabrication	205	15	92.68%	14-Feb-23 A	14-Nov-25	15-Jun-25	30-Jun-25	-137						
Administration Building															
06-8260	Factory Acceptance Test (FAT)	21	21	0%	31-Oct-25	20-Nov-25	18-Jun-25	08-Jul-25	-135						
06-8270	Delivery to Site	14	14	0%	21-Nov-25	04-Dec-25	09-Jul-25	22-Jul-25	-135						
Chimney															
06-8280	Steel Claddings Fabrication	67	27	60%	30-Jun-25 A	26-Nov-25	28-Jun-25	24-Jul-25	-125						
06-8290	Factory Acceptance Test (FAT)	60	24	60%	22-Jul-25 A	26-Nov-25	01-Jul-25	24-Jul-25	-125						
06-8300	Delivery to Site	30	30	0%	26-Nov-25	26-Dec-25	25-Jul-25	23-Aug-25	-125						
Procurement for O&M															
Procurement for MSW Vehicle and Ash & Residues Delivery															
06-1030(7I)	Delivery to Site	154	7	95.45%	25-May-25 A	06-Nov-25	27-Jul-25	02-Aug-25	-96						
Procurement for Employer Vessel															
06-1070(7I)	Delivery to Site	31	16	48.39%	15-Oct-25 A	15-Nov-25	18-Jul-25	02-Aug-25	-105	Update Actual Start Date					
Procurement for Mobile Plant															
06-1080(7I)	Material Submission and Approval	60	26	56.67%	30-Jun-20 A	25-Nov-25	03-Jul-25	28-Jul-25	-120						
06-1090(7I)	Procurement	90	39	56.67%	02-Jun-25 A	08-Dec-25	20-Jun-25	28-Jul-25	-133						
06-1100(7I)	Factory Acceptance Test (FAT)	120	118	1.67%	28-Sep-25 A	25-Feb-26	01-Jun-25	26-Sep-25	-152	Update Actual Start Date					
Procurement for Pilot Electric Vehicle															
06-1130(7I)	Procurement	66	31	53.03%	26-Sep-25 A	30-Nov-25	30-Sep-25	30-Oct-25	-31	Update Actual Start Date					
06-1140(7I)	Factory Acceptance Test (FAT)	42	42	0%	01-Dec-25	11-Jan-26	31-Oct-25	11-Dec-25	-31						
06-1150(7I)	Delivery to Site	9	9	0%	12-Jan-26	20-Jan-26	12-Dec-25	20-Dec-25	-31						
Procurement for Mobile Equipment for MT Plant															
06-1180(7I)	Factory Acceptance Test (FAT)	8	8	0%	10-Dec-25	17-Dec-25	13-Jul-25	20-Jul-25	-150						
06-1190(7I)	Delivery to Site	13	13	0%	18-Dec-25	30-Dec-25	21-Jul-25	02-Aug-25	-150						
Procurement for Vehicles for Passenger															
06-1200(7I)	Material Submission and Approval	50	21	58%	13-Aug-25 A	20-Nov-25	11-Sep-25	01-Oct-25	-50						
06-1210(7I)	Procurement	10	10	0%	21-Nov-25	30-Nov-25	02-Oct-25	11-Oct-25	-50	Update Original Duration from 27d to 10d					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025											
											Oct 95	Nov 96	Dec 97	Jan 98								
Procurement for BMU for Chimney																						
06-1280(J)	Material Submission and Approval	30	30	0%	14-Nov-25	13-Dec-25	13-Jul-25	11-Aug-25	-124													
06-1290(J)	Procurement	30	30	0%	14-Dec-25	12-Jan-26	12-Aug-25	10-Sep-25	-124													
06-1300(J)	Factory Acceptance Test (FAT)	20	20	0%	13-Jan-26	01-Feb-26	11-Sep-25	30-Sep-25	-124													
Procurement for Storm Gate System																						
06-1320(J)	Material Submission and Approval	30	30	0%	29-Nov-25	28-Dec-25	23-Jun-25	22-Jul-25	-159													
06-1330(J)	Procurement	30	30	0%	29-Dec-25	27-Jan-26	23-Jul-25	21-Aug-25	-159													
06-1340(J)	Factory Acceptance Test (FAT)	20	20	0%	28-Jan-26	16-Feb-26	22-Aug-25	10-Sep-25	-159													
Maritime Works																						
Marine Construction																						
Phase I - Construction of Perimeter Seawalls																						
Seawall and Berth at DCM Area																						
Seawall Structural Works																						
Remain Works																						
08-1120-4(M55)	Construction of Seawall and Wave Wall Extension from +3mPD to Deck Level for Seawall B No. C73 & C734	60	3	94.51%	01-Dec-23 A	28-Mar-26	20-Apr-25	20-Oct-25	-159													
08-1175-2(M90)	Construction of Crane Rails for On-Shore Cranes	445	62	86.07%	12-Sep-24 A	31-Dec-25	02-Jun-25	02-Aug-25	-151													
08-1320(6)	Construction of Rear Wall Buttress & Panel for Seawall A	150	26	82.6%	10-Feb-25 A	26-Nov-25	01-Jun-25	27-Jun-25	-152													
08-1325-2(M90)	Installation of Rubber Fenders at Berth Caissons	30	5	85%	08-Aug-25 A	04-Nov-25	22-Aug-25	26-Aug-25	-70													
08-1325-4(M90)	Construction of Viewing Deck at +13mPD at Caissons No. 30 to 34	60	60	0%	28-Jan-26	28-Mar-26	22-Aug-25	20-Oct-25	-159													
Phase II - Reclamation, Breakwater and Berth Construction																						
Breakwater																						
Remain Works																						
08-1310(7)	Breakwater Profile Barrier and Pavement Road	90	90	0%	03-Nov-25	31-Jan-26	10-Jun-25	07-Sep-25	-146	Update Original Duration from 120d to 90d												
08-1320-1(M90)	Construction of Landing Steps	30	30	0%	14-Jan-26	12-Feb-26	21-Aug-25	19-Sep-25	-146													
08-1320-2(M90)	Construction of Landing Steps and Covered Walkway at Breakwater K	47	47	0%	28-Jan-26	15-Mar-26	04-Sep-25	20-Oct-25	-146													
Seawall and Berth at Marine Access																						
Fire Boat Access																						
08-2500(6D)	Construction of Fire Boat Access	90	5	95%	31-Mar-25 A	04-Nov-25	09-May-25	13-May-25	-175													
Foundation Works																						
Sky Deck Foundation																						
Sky Deck Pile Caps Construction																						
09-2750(M62)	Pile Caps Construction	30	8	75%	27-Aug-24 A	07-Nov-25	24-May-25	31-May-25	-160													
ACC Equipment Foundation																						
ACC Pile Cap Construction																						
09-1720-1(M58)	On-grade Slab Construction Grid ACA-ACG, AC3-AC4	22	22	0%	31-Oct-25	21-Nov-25	09-Sep-25	30-Sep-25	-52													
Reception Pavilion Foundation																						
09-2100	Formation, Compaction & Raft Foundation Construction	10	8	20%	26-Aug-25 A	11-Nov-25	07-May-25	14-May-25	-180	Update Actual Start Date												
Superstructure Works																						
Administration & Viewing Gallery Bld Structure																						
10-1080(M63)	Facade Structural Frame Installation	50	50	0%	31-Oct-25	19-Dec-25	12-May-25	30-Jun-25	-172													
Sky Deck Structure																						
10-2310(M55)	Construction of RC Column (16nr, 0.9m Dia x 11m, 3 pours @ 5d/pour with 4 formwork sets)	32	31	3%	15-Sep-25 A	01-Dec-25	30-Apr-25	31-May-25	-184	Update Actual Start Date												
10-2315(7)	Beam & Slab to Deck Level app.+18mPD (appx. 600m3)	30	30	0%	01-Nov-25	01-Dec-25	01-May-25	31-May-25	-184													
10-2320(M55)	Sky Deck Steel Structure Erection	30	30	0%	08-Nov-25	08-Dec-25	08-May-25	07-Jun-25	-184													
Process Building - Boiler & Flue Gas Treatment Bld Structure																						
Process Building Internal Partition Wall and Staircase																						
10-1850	RC Partition and Staircase at Module 1	90	4	96%	09-Nov-24 A	03-Nov-25	20-Apr-25	23-Apr-25	-194													
10-1860	RC Partition and Staircase at Module 2	69	7	90%	08-Mar-25 A	06-Nov-25	29-May-25	04-Jun-25	-155													
10-1870	RC Partition and Staircase at Module 3	69	35	50%	31-Mar-25 A	04-Dec-25	19-May-25	22-Jun-25	-165													
Mechanical Treatment Plant Bld Structure																						
10-2170-1(7K)	Decking Between MT Plant Building and Rear Wavewall	90	90	0%	26-Nov-25	24-Feb-26	21-Sep-25	19-Dec-25	-66	New Activity												
Elevated Drive Way and Associated Structures																						
Elevated Drive Way RSX to RSAB																						
10-2440(M81)	Wall & Column to +17.5 Ramp Level	14	2	85%	28-Jan-25 A	02-Nov-25	07-Jul-25	09-Jul-25	-115													
Reception Pavilion Structure																						
10-2280	Reception Pavilion RC Structure Construction	24	24	0%	11-Nov-25	05-Dec-25	15-May-25	07-Jun-25	-180													
10-2290	Roof	24	24	0%	18-Nov-25	12-Dec-25	22-May-25	14-Jun-25	-180													
Vessel Offloading Point																						
08-2410(6D)	Construction of Passenger Vessel Berth	120	120	0%	03-Nov-25	03-Mar-26	24-Apr-25	21-Aug-25	-193													
Architectural Builders Works & Finishes																						
Administration & Viewing Gallery Bld ABWF Works																						
11-1010	External Door and Windows	90	87	3%	01-Aug-25 A	26-Jan-26	26-May-25	21-Aug-25	-157													
11-1020	Metal Railings, Platforms and Misc. Metal Works Installations	90	87	3%	01-Aug-25 A	26-Jan-26	28-May-25	23-Aug-25	-155													
11-1030	Internal Wall, Door and Floor Finishes	150	74	51%	12-Feb-25 A	12-Jan-26	14-May-25	26-Jul-25	-170													
11-1040	False ceiling and Raise Floor Installation	100	100	0%	31-Oct-25	07-Feb-26	14-May-25	21-Aug-25	-170													
11-1050	Roof Waterproofing	30	30	0%	31-Oct-25	29-Nov-25	25-Jul-25	23-Aug-25	-98													
11-1050-1(7C)	External Louver Wall, Window Wall, Curtain Wall and Cladding Wall Erection	90	84	7%	05-Jun-25 A	22-Jan-26	05-Aug-25	27-Oct-25	-87													
11-1050-1(M63)	Facade Panels Erection (130pcs. @4pc/day)	30	30	0%	20-Dec-25	18-Jan-26	23-Jul-25	21-Aug-25	-150													
11-1060-1(J)	Link Bridge Between Administration Building and MT Plant Building	60	60	0%	31-Oct-25	29-Dec-25	25-Jun-25	23-Aug-25	-128													
11-1070-1(7K)	Visitors and Environmental Education Facilities	60	60	0%	16-Nov-25	14-Jan-26	07-Oct-25	05-Dec-25	-40	New Activity												

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025			
											Oct 95	Nov 96	Dec 97	Jan 98
Sky Deck ABWF Works														
11-1540(M62)	Metal Railings, Platforms and Misc. Metal Works Installations	70	70	0%	08-Dec-25	16-Feb-26	15-Jun-25	23-Aug-25	-176					
11-1570(M62)	External Finishes, Roof Waterproofing	70	70	0%	08-Dec-25	16-Feb-26	15-Jun-25	23-Aug-25	-176					
Process Building - Waste Bunker & Tipping Hall Bld ABWF Works														
11-1060	Door, Roller Shutter, Windows and Louvers Installation	180	26	85.44%	02-Nov-24 A	26-Nov-25	27-Jun-25	23-Jul-25	-126					
11-1070	Metal Railings, Staircase, Platforms, Gratings, Cable trench covers Installations	90	66	27%	10-May-25 A	04-Jan-26	19-Jun-25	23-Aug-25	-134					
11-1080	Internal Wall and Floor Finishes	230	53	77%	20-Nov-23 A	22-Dec-25	04-Jun-25	26-Jul-25	-149					
11-1100	External Finishes, Curtain Walls and Roof Waterproofing	90	15	83%	20-Feb-24 A	15-Nov-25	27-Jun-25	12-Jul-25	-126	Remove Successor 16-1660 FFO				
Process Building - Boiler & Flue Gas Bld ABWF Works														
11-1110	Door, Roller Shutter, Windows and Louvers Installation (Module 1)	60	3	95%	25-Feb-25 A	03-Nov-25	30-Jun-25	03-Jul-25	-123					
11-1110-1(7C)	Door, Roller Shutter, Windows and Louvers Installation (Module 2 & 3)	90	28	68.86%	05-May-25 A	28-Nov-25	24-Jul-25	21-Aug-25	-98					
11-1120	Metal Railings, Staircase Access Platforms & Gratings Installations (ST-5 to ST-9)	60	60	0%	03-Nov-25	02-Jan-26	24-Apr-25	22-Jun-25	-194					
11-1120-1(7C)	Metal Railings, Staircase Access Platforms & Gratings Installations (ST-1 to ST-4)	60	60	0%	02-Jan-26	03-Mar-26	23-Jun-25	21-Aug-25	-194					
11-1130	Wall and Floor Finishes (Module 1)	180	37	79.67%	01-Aug-24 A	06-Dec-25	23-May-25	28-Jun-25	-161					
11-1130-1(7C)	Wall and Floor Finishes (Module 2&3)	60	54	10%	01-Jun-25 A	29-Jan-26	29-Jun-25	21-Aug-25	-161					
11-1140	Curtain Walls and Roof at Viewing Gallery	35	32	8%	02-Jul-25 A	02-Dec-25	22-Jul-25	23-Aug-25	-100					
11-1550 (M63)	Facade Panels Erection for Module 3 (658pcs. @8pcs/d)	83	6	93%	23-Mar-25 A	05-Nov-25	16-Aug-25	21-Aug-25	-76					
11-1590-2(7K)	Fire Protection Coating Application (Module 2)	90	45	50%	01-Mar-25 A	14-Dec-25	08-Jul-25	21-Aug-25	-115	New Activity				
11-1590-3(7K)	Fire Protection Coating Application (Module 3)	90	81	10%	01-Apr-25 A	19-Jan-26	02-Jun-25	21-Aug-25	-151	New Activity				
Turbine Hall Bld ABWF Works														
Electrical Bld ABWF Works														
11-1160	Metal Railings, Platforms, Gratings, Cable trench covers Installations	90	1	98.78%	15-Apr-24 A	29-Nov-25	26-May-25	27-May-25	-157					
11-1190	Roof Waterproofing	60	30	50%	17-Jan-25 A	29-Nov-25	25-Jul-25	23-Aug-25	-98					
Turbine Hall ABWF Works														
11-1200	Door, Roller Shutter, Windows and Louvers Installation	60	6	90%	07-Mar-25 A	05-Nov-25	17-May-25	22-May-25	-167					
11-1240	Roof Waterproofing	60	42	30%	22-May-25 A	11-Dec-25	13-Jul-25	23-Aug-25	-110					
Compressor & CCCV Bld ABWF Works														
11-1260	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	40	0%	31-Oct-25	09-Dec-25	15-Jul-25	23-Aug-25	-108					
11-1270	Internal Wall and Floor Finishes	90	18	80%	01-Jul-25 A	17-Nov-25	04-Aug-25	21-Aug-25	-88					
11-1290	External Finishes and Roof Waterproofing	40	38	5%	14-Oct-25 A	07-Dec-25	17-Jul-25	23-Aug-25	-106	Update Actual Start Date				
Chimney ABWF Works														
11-1000	Installation of Metal Staircase, Railings, Lift Shaft	26	1	95%	13-Jan-25 A	01-Nov-25	20-Aug-25	21-Aug-25	-71	Remove Successor 16-1970(6G) FSO				
11-1490	Door and Windows Installation	30	30	0%	31-Oct-25	29-Nov-25	14-Jul-25	12-Aug-25	-109					
11-1500	Internal Wall and Floor Finishes	30	30	0%	31-Oct-25	29-Nov-25	19-Jun-25	18-Jul-25	-134	Remove Successor 12-1550 FSO				
11-1520	External Steel Cladding and Waterproofing	83	75	10%	25-Aug-25 A	13-Jan-26	10-Jun-25	23-Aug-25	-143					
Mechanical Treatment Plant & Water Treatment Plant Bld ABWF Works														
Mechanical Treatment Plant ABWF Works														
11-1300	Door, Roller Shutter, Windows and Louvers Installation	90	42	53%	27-Feb-25 A	12-Dec-25	24-May-25	05-Jul-25	-159					
11-1310	Metal Railings, Platforms, Gratings, Cable trench covers Installations	120	62	25%	28-Jun-25 A	31-Dec-25	05-May-25	05-Jul-25	-179					
11-1320	Internal Wall and Floor Finishes	120	48	60%	26-Feb-25 A	17-Dec-25	25-Apr-25	11-Jun-25	-189					
11-1330	External Finishes, Curtain Walls and Roof Waterproofing	90	73	19%	06-Jan-25 A	11-Jan-26	24-Apr-25	05-Jul-25	-190					
11-1330-1(M63)	Facade Structural Frame Erection	136	94	31%	06-Aug-25 A	01-Feb-26	22-May-25	23-Aug-25	-162					
11-1330-2(M63)	Facade Panels Erection (272pcs. @8pcs/d)	90	49	46%	25-Aug-25 A	01-Feb-26	06-Jul-25	23-Aug-25	-162					
Water Treatment Plant ABWF Works														
11-1600(7)	Door, Roller Shutter, Windows and Louvers Installation	60	10	81%	27-Feb-25 A	27-Nov-25	02-Jul-25	12-Jul-25	-137					
11-1610(7)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	26	25%	02-Oct-25 A	25-Nov-25	17-Jun-25	12-Jul-25	-136	Update Actual Start Date				
11-1620(7)	Internal Wall and Floor Finishes	62	26	50%	20-May-25 A	25-Nov-25	17-Jun-25	12-Jul-25	-136					
11-1630(7)	External Finishes, and Roof Waterproofing	40	26	3%	20-Oct-25 A	25-Nov-25	17-Jun-25	12-Jul-25	-136					
11-1640(7)	Facade Structural Frame Erection	40	5	87%	06-Sep-25 A	05-Nov-25	07-Jul-25	12-Jul-25	-115					
11-1650(7)	Facade Panels Erection (272pcs. @8pcs/d)	40	27	32%	30-Oct-25 A	27-Nov-25	15-Jun-25	12-Jul-25	-137	Update Actual Start Date				
IWMF Substation ABWF Works														
11-1380-1(7C)	External Paint Finish	60	60	0%	31-Oct-25	29-Dec-25	26-Apr-25	24-Jun-25	-188					
11-1380-2(7C)	Green Wall Planter Installation	60	60	0%	30-Dec-25	27-Feb-26	25-Jun-25	23-Aug-25	-188					
Elevated Drive Way and Associated Structures ABWF Works														
11-1430	External Finishes and Roof Waterproofing	132	73	45%	01-Aug-25 A	15-Jan-26	12-Jun-25	23-Aug-25	-145					
Elevated Drive Way RSA to RSG														
11-1390	Door, Roller Shutter, Windows and Louvers Installation	30	17	45%	09-Apr-25 A	16-Nov-25	08-Jun-25	24-Jun-25	-145					
11-1400	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	30	0%	31-Oct-25	29-Nov-25	25-Jul-25	23-Aug-25	-98					
11-1410	Internal Wall and Floor Finishes	60	23	62%	08-Mar-25 A	22-Nov-25	20-Jun-25	12-Jul-25	-133					
11-1420	False ceiling and Raise Floor installation	60	60	0%	31-Oct-25	29-Dec-25	23-Jun-25	21-Aug-25	-130					
Elevated Drive Way RSG to RSU														
11-1390-1(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	16	46%	08-Jun-25 A	16-Nov-25	07-Aug-25	23-Aug-25	-84					
11-1400-1(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	60	0%	31-Oct-25	29-Dec-25	25-Jun-25	23-Aug-25	-128					
11-1410-1(M76)	Internal Wall and Floor Finishes	57	29	50%	01-Apr-25 A	28-Nov-25	15-May-25	12-Jun-25	-169					
11-1420-1(M76)	False ceiling and Raise Floor installation	60	60	0%	31-Oct-25	29-Dec-25	23-Jun-25	21-Aug-25	-130					
Elevated Drive Way RSU to RSAF														
11-1390-2(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	22	27%	01-Jul-25 A	21-Nov-25	02-Aug-25	23-Aug-25	-90					
11-1400-2(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	60	0%	31-Oct-25	29-Dec-25	25-Jun-25	23-Aug-25	-128					
11-1410-2(M76)	Internal Wall and Floor Finishes	60	51	15%	08-Mar-25 A	20-Dec-25	11-May-25	30-Jun-25	-173					
11-1420-2(M76)	False ceiling and Raise Floor installation	60	60	0%	05-Nov-25	03-Jan-26	23-Jun-25	21-Aug-25	-135					
Reception Pavilion ABWF Works														
11-1440	Door, Roller Shutter, Windows and Louvers Installation	30	30	0%	12-Nov-25	12-Dec-25	16-May-25	14-Jun-25	-180					
11-1450	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	30	0%	12-Nov-25	12-Dec-25	16-May-25	14-Jun-25	-180					

■ Actual Work ■ Critical Remaining Work ◆ Actual Milestone
■ Remaining Work ◆ Milestone ◆ Critical Milestone

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025							
											Oct 95	Nov 96	Dec 97	Jan 98				
11-1460	Internal Wall and Floor Finishes	30	30	0%	12-Nov-25	12-Dec-25	16-May-25	14-Jun-25	-180									
11-1470	False ceiling and Raise Floor installation	30	30	0%	12-Nov-25	12-Dec-25	16-May-25	14-Jun-25	-180									
11-1480	External Finishes, Curtain Walls and Roof Waterproofing	60	60	0%	12-Nov-25	11-Jan-26	25-Jun-25	23-Aug-25	-140									
Seawater Intake Chamber ABWF Works												189	42	06-May-25 A	11-Dec-25	01-May-25	29-Jun-25	-165
11-1670(7)	Floor, wall and ceiling finishes	26	19	26.92%	24-Jul-25 A	18-Nov-25	01-May-25	19-May-25	-183									
11-1680(7)	Steel platforms, metal covers, cat ladder and staircase	24	7	70%	06-May-25 A	18-Nov-25	12-May-25	19-May-25	-183									
11-1690(7)	Roller Shutter installation	30	30	0%	11-Nov-25	11-Dec-25	31-May-25	29-Jun-25	-165									
Building Services Installation												762	151	20-May-22 A	30-Mar-26	19-Apr-25	12-Nov-26	227
Administration & Viewing Gallery Bld BS Works												486	90	15-Sep-24 A	28-Jan-26	19-Apr-25	19-Dec-25	-40
12-1000	Plumbing & Drainage System	120	60	50%	21-Oct-24 A	29-Dec-25	14-May-25	12-Jul-25	-170									
12-1010	MVAC System	120	73	19%	28-Jan-25 A	11-Jan-26	19-Apr-25	30-Jun-25	-195									
12-1020	Fire Service System (Admin building)	120	41	66%	15-Sep-24 A	19-Dec-25	18-Aug-25	27-Sep-25	-83									
12-1030	Electrical and Lighting System	150	55	47%	15-Sep-24 A	24-Dec-25	23-May-25	16-Jul-25	-161									
12-1040	CCTV & Surveillance System	150	56	63%	05-Nov-24 A	25-Dec-25	18-May-25	12-Jul-25	-166									
12-1050	FS Lift & Escalator Installation	56	55	2%	20-Oct-25 A	24-Dec-25	21-Jul-25	13-Sep-25	-102	Update Actual Start Date								
12-1050-1(5A)	Installation & Commissioning Test of Education facilities	60	60	0%	30-Nov-25	28-Jan-26	21-Oct-25	19-Dec-25	-40									
Sky Deck BS Works												61	61	07-Dec-25	06-Feb-26	07-Jun-25	27-Sep-25	-131
12-1580(M62)	Plumbing & Drainage System	60	60	0%	08-Dec-25	06-Feb-26	07-Jun-25	06-Aug-25	-184	Update Original Duration from 75d to 60d								
12-1600(M62)	Fire Service System (Sky Deck)	30	30	0%	07-Dec-25	06-Jan-26	29-Aug-25	27-Sep-25	-100									
12-1610(M62)	Electrical and Lighting System	30	30	0%	08-Dec-25	07-Jan-26	20-Jun-25	19-Jul-25	-171									
12-1620(M62)	CCTV & Surveillance System	30	30	0%	08-Dec-25	07-Jan-26	20-Jun-25	19-Jul-25	-171									
Process Building - Waste Bunker & Tipping Hall Bld BS Works												497	79	11-Oct-23 A	18-Jan-26	24-Apr-25	13-Oct-25	-96
12-1060	Plumbing & Drainage System	180	79	56%	11-Oct-23 A	18-Jan-26	24-Apr-25	12-Jul-25	-189									
12-1070	MVAC & OCS System	120	16	61%	14-Oct-23 A	15-Nov-25	15-Jun-25	30-Jun-25	-138									
12-1080	Fire Service System (Waste Bunker and Tipping Hall)	180	20	59%	11-Oct-23 A	19-Nov-25	24-Jun-25	13-Jul-25	-129									
12-1090	Electrical and Lighting System	180	50	72%	18-Oct-23 A	20-Dec-25	27-May-25	16-Jul-25	-156									
12-1100	Security, Surveillance & Communication System	180	20	60%	25-Apr-24 A	19-Nov-25	24-Sep-25	13-Oct-25	-37									
12-1680(7C)	FS Lift Installation (VG-L1)	40	36	10%	15-Oct-25 A	05-Dec-25	06-Aug-25	10-Sep-25	-86	Update Actual Start Date								
Process Building - Boiler & Flue Gas Bld BS Works												688	76	20-May-22 A	15-Jan-26	31-May-25	13-Oct-25	-93
12-1110	Plumbing & Drainage System	180	26	84.22%	11-Oct-23 A	25-Nov-25	11-Jun-25	06-Jul-25	-142									
12-1120	MVAC System (Module 1 Area)	180	31	67.56%	14-Oct-23 A	30-Nov-25	31-May-25	30-Jun-25	-153									
12-1120-1(7C)	MVAC System (Module 2 & 3 Area)	60	59	1%	22-Oct-25 A	03-Jan-26	30-Jul-25	27-Sep-25	-98	Update Actual Start Date								
12-1130	Fire Service System (Module 1 Area)	180	8	45%	11-Oct-23 A	03-Dec-25	21-Aug-25	28-Aug-25	-97									
12-1130-1(7C)	Fire Service System (Module 2 & 3 Areas)	72	72	0%	31-Oct-25	10-Jan-26	18-Jul-25	27-Sep-25	-105									
12-1140	Electrical and Lighting System	180	47	59.22%	18-Oct-23 A	16-Dec-25	31-May-25	16-Jul-25	-153									
12-1150	Security, Surveillance & Communication System	180	20	45.89%	25-Apr-24 A	19-Nov-25	24-Sep-25	13-Oct-25	-37									
12-1160	FS Lift Installation (PB-L1 & L2)	77	76	1%	22-Oct-25 A	15-Jan-26	26-Jun-25	10-Sep-25	-126	Update Actual Start Date								
12-1160-1(7C)	FS Lift Installation (PB-L3, L4, L5)	73	72	1%	22-Oct-25 A	11-Jan-26	30-Jun-25	10-Sep-25	-122	Update Actual Start Date								
12-1580(6E)	Earthing and Lightning Protection System	180	16	21.11%	20-May-22 A	15-Nov-25	27-Jun-25	13-Jul-25	-126									
Turbine Hall Bld BS Works												132	30	11-Oct-23 A	29-Nov-25	10-Jun-25	31-Oct-25	-29
Electrical Bld BS Works												120	14	11-Oct-23 A	14-Nov-25	27-Jun-25	06-Oct-25	-38
12-1270	Plumbing & Drainage System	60	14	76%	11-Oct-23 A	14-Nov-25	27-Jun-25	11-Jul-25	-126									
12-1280	MVAC System	120	4	97%	25-Feb-24 A	03-Nov-25	27-Jun-25	30-Jun-25	-126									
12-1290	Fire Service System (Electrical Building)	120	7	94%	31-Mar-24 A	07-Nov-25	14-Sep-25	21-Sep-25	-46									
12-1300	Electrical and Lighting System	120	6	95%	11-Oct-23 A	05-Nov-25	11-Jul-25	16-Jul-25	-112									
12-1310	Security, Surveillance & Communication System	90	2	98%	25-Feb-24 A	01-Nov-25	05-Oct-25	06-Oct-25	-26									
Turbine Hall BS Works												40	30	01-Oct-25 A	29-Nov-25	10-Jun-25	31-Oct-25	-29
12-1320	Plumbing & Drainage System	30	30	0%	31-Oct-25	29-Nov-25	10-Jun-25	09-Jul-25	-143									
12-1330	MVAC System	40	12	70%	08-Oct-25 A	11-Nov-25	19-Jun-25	30-Jun-25	-134	Update Actual Start Date								
12-1340	Fire Service System (Turbine Hall)	30	12	60%	01-Oct-25 A	11-Nov-25	02-Jul-25	13-Jul-25	-121	Update Actual Start Date								
12-1350	Electrical and Lighting System	30	15	50%	01-Oct-25 A	14-Nov-25	02-Jul-25	16-Jul-25	-121	Update Actual Start Date								
12-1360	Security, Surveillance & Communication System	30	24	20%	15-Oct-25 A	23-Nov-25	08-Oct-25	31-Oct-25	-23	Update Actual Start Date								
Compressor & CCCW Bld BS Works												192	24	20-Mar-24 A	23-Nov-25	23-Jun-25	21-Sep-25	-63
12-1370	Plumbing & Drainage System	60	3	95%	31-Mar-24 A	02-Nov-25	25-Jun-25	27-Jun-25	-128									
12-1380	MVAC System	120	6	95%	15-May-24 A	05-Nov-25	25-Jun-25	30-Jun-25	-128									
12-1390	Fire Service System (CCCW Bld)	120	5	96%	27-Apr-24 A	04-Nov-25	17-Sep-25	21-Sep-25	-44									
12-1400	Electrical and Lighting System	120	24	80%	20-Mar-24 A	23-Nov-25	23-Jun-25	16-Jul-25	-130									
Chimney BS Works												182	151	14-Aug-25 A	30-Mar-26	19-Jun-25	12-Nov-26	227
12-1520	Plumbing & Drainage System	14	13	5%	16-Sep-25 A	13-Nov-25	10-Jul-25	23-Jul-25	-113									
12-1530	MVAC System	12	12	0%	31-Oct-25	11-Nov-25	19-Jun-25	30-Jun-25	-134									
12-1540	Fire Service System (Chimney)	30	12	60%	01-Oct-25 A	11-Nov-25	10-Sep-25	21-Sep-25	-51	Update Actual Start Date								
12-1550	Electrical and Lighting System	30	12	0%	08-Oct-25 A	11-Nov-25	05-Jul-25	16-Jul-25	-118	Update Actual Start Date								
12-1560	Security, Surveillance & Communication System	30	30	0%	31-Oct-25	29-Nov-25	25-Sep-25	24-Oct-25	-36									
12-1570	Lift Installation (Chimney)	182	151	17.03%	14-Aug-25 A	30-Mar-26	15-Jun-26	12-Nov-26	227									
Mechanical Treatment Plant & Water Treatment Plant Bld BS Works												463	66	30-Jun-24 A	04-Jan-26	12-May-25	31-Oct-25	-65
Mechanical Treatment BS Works												190	66	31-Mar-25 A	04-Jan-26	12-May-25	31-Oct-25	-65
12-1420	Plumbing & Drainage System	40	28	14%	31-Mar-25 A	27-Nov-25	09-Jun-25	06-Jul-25	-144									
12-1430	MVAC & OCS System	35	16	59%	31-Mar-25 A	15-Nov-25	15-Jun-25	30-Jun-25	-138									
12-1440	Fire Service System	77	20	26%	26-May-25 A	19-Nov-25	24-Jun-25	13-Jul-25	-129									
12-1450	Electrical and Lighting System	120	66	22%	26-May-25 A	04-Jan-26	12-May-25	16-Jul-25	-172									
12-1460	Security, Surveillance & Communication System	80	33	21%	31-Mar-25 A	02-Dec-25	29-Sep-25	31-Oct-25	-32									
12-1460-1(6C)	Lift Installation (LT-1 - 4)	30	24	20%	07-Sep-25 A	23-Nov-25	30-Jul-25	22-Aug-25	-93									
Water Treatment Plant BS Works												151	31	30-Jun-24 A	30-Nov-25	09-Jun-25	13-Oct-25	-48

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025					
											Oct 95	Nov 96	Dec 97	Jan 98		
12-1580(7)	Plumbing & Drainage System	120	28	56%	30-Jun-24 A	27-Nov-25	09-Jun-25	06-Jul-25	-144							
12-1590(7)	MVAC & OCS System	120	16	82%	27-Jul-24 A	15-Nov-25	15-Jun-25	30-Jun-25	-138							
12-1600(7)	Fire Service System	107	31	75%	28-Jul-24 A	30-Nov-25	29-Jul-25	28-Aug-25	-94							
12-1610(7)	Electrical and Lighting System	120	31	83%	15-Aug-24 A	30-Nov-25	16-Jun-25	16-Jul-25	-137							
12-1620(7)	Security, Surveillance & Communication System	90	29	67.78%	30-Jul-24 A	28-Nov-25	15-Sep-25	13-Oct-25	-46							
IWMF Substation BS Works																
12-1470	Plumbing & Drainage System	90	6	93%	10-Oct-23 A	06-Nov-25	27-Jun-25	03-Jul-25	-126							
12-1480	MVAC System	90	2	98%	11-Oct-23 A	01-Nov-25	27-Jun-25	29-Jun-25	-126							
12-1490	Fire Service System (IWMF Substation)	90	2	98%	12-Oct-23 A	01-Nov-25	27-Jun-25	29-Jun-25	-126							
12-1500	Electrical and Lighting System	90	2	98%	10-Oct-23 A	01-Nov-25	15-Jul-25	16-Jul-25	-108							
12-1510	Security, Surveillance & Communication System	90	2	98%	20-Nov-23 A	01-Nov-25	05-Oct-25	06-Oct-25	-26							
Elevated Drive Way and Associated Structures Bld BS Works																
Elevated Drive Way RSA to RSG																
12-1170	Plumbing & Drainage System	60	26	30%	10-Apr-25 A	25-Nov-25	11-Jun-25	06-Jul-25	-142							
12-1180	MVAC System	60	11	81.67%	31-May-25 A	10-Nov-25	20-Jun-25	30-Jun-25	-133							
12-1190	Fire Service System (Elevated Driveway)	60	2	60%	10-Apr-25 A	01-Nov-25	25-Jun-25	27-Jun-25	-128							
12-1200	Electrical and Lighting System	60	33	45%	10-Apr-25 A	02-Dec-25	14-Jun-25	16-Jul-25	-139							
12-1210	CCTV & Surveillance System	60	34	44%	31-May-25 A	03-Dec-25	03-Oct-25	05-Nov-25	-28							
Elevated Drive Way RSG to RSU																
12-1580	Plumbing & Drainage System	60	45	25%	15-May-25 A	28-Dec-25	29-May-25	12-Jul-25	-169							
12-1590	MVAC System	60	37	31%	23-Jun-25 A	06-Dec-25	25-May-25	30-Jun-25	-159							
12-1600	Fire Service System (Elevated Driveway)	60	27	55%	15-May-25 A	28-Dec-25	01-Sep-25	27-Sep-25	-92							
12-1610	Electrical and Lighting System	60	37	39%	15-May-25 A	28-Dec-25	10-Jun-25	16-Jul-25	-165							
12-1620	CCTV & Surveillance System	54	20	42%	31-May-25 A	28-Nov-25	24-Sep-25	13-Oct-25	-46							
Elevated Drive Way RSU to RSAF																
12-1630	Plumbing & Drainage System	60	46	23%	01-May-25 A	20-Dec-25	27-May-25	27-Sep-25	-84							
12-1640	MVAC System	60	35	31%	07-Jun-25 A	20-Dec-25	27-May-25	30-Jun-25	-173							
12-1650	Fire Service System (Elevated Driveway)	60	37	38%	01-May-25 A	20-Dec-25	21-Aug-25	27-Sep-25	-84							
12-1660	Electrical and Lighting System	60	41	32%	01-May-25 A	20-Dec-25	06-Jun-25	16-Jul-25	-157							
12-1670	CCTV & Surveillance System	60	35	42%	07-Jun-25 A	20-Dec-25	08-Jun-25	12-Jul-25	-161							
Reception Pavilion BS Works																
12-1220	Plumbing & Drainage System	30	30	0%	12-Dec-25	11-Jan-26	15-Jun-25	14-Jul-25	-180							
12-1230	MVAC System	30	30	0%	12-Dec-25	11-Jan-26	15-Jun-25	14-Jul-25	-180							
12-1240	Fire Service System (Reception Pavilion)	30	29	2%	30-Oct-25 A	10-Jan-26	18-Jun-25	17-Jul-25	-177	Update Actual Start Date						
12-1250	Electrical and Lighting System	30	30	0%	12-Dec-25	11-Jan-26	18-Jun-25	17-Jul-25	-177							
12-1260	Security, Surveillance & Communication System	30	30	0%	12-Dec-25	11-Jan-26	20-Jun-25	19-Jul-25	-175							
ACC Equipment Structure BS Works																
12-1580(5a)	Plumbing & Drainage System	40	40	0%	31-Oct-25	09-Dec-25	03-Jun-25	12-Jul-25	-150							
12-1590(5a)	MVAC System	40	40	0%	31-Oct-25	09-Dec-25	22-May-25	30-Jun-25	-162							
12-1600(5a)	Fire Service System (Equipment/Appliance)	40	40	0%	31-Oct-25	09-Dec-25	23-Aug-25	01-Oct-25	-69							
12-1610(5a)	Electrical and Lighting System	35	33	5%	17-Oct-25 A	03-Dec-25	09-Aug-25	11-Sep-25	-82	Update Actual Start Date						
12-1620(5a)	Security, Surveillance & Communication System	40	38	5%	17-Oct-25 A	07-Dec-25	29-Sep-25	05-Nov-25	-32	Update Actual Start Date						
Fire Boat Access BS System																
12-2100(6D)	Plumbing System (Berth)	60	60	0%	04-Nov-25	03-Jan-26	14-May-25	12-Jul-25	-175							
12-2120(6D)	Fire Service System (Berth)	60	30	50%	09-Oct-25 A	03-Jan-26	02-Sep-25	01-Oct-25	-94	Update Actual Start Date						
12-2130(6D)	Diesel Generator & Electrical System (Berth)	60	60	0%	31-Oct-25	29-Dec-25	03-Aug-25	01-Oct-25	-89							
Seawater Intake Chamber BS Works																
12-1630(7)	Plumbing & Drainage System	40	40	0%	31-Oct-25	09-Dec-25	22-May-25	30-Jun-25	-162							
12-1640(7)	MVAC System	40	40	0%	31-Oct-25	09-Dec-25	22-May-25	30-Jun-25	-162							
12-1650(7)	Fire Service System (Equipment/Appliance)	40	40	0%	31-Oct-25	09-Dec-25	23-Aug-25	01-Oct-25	-69							
12-1660(7)	Electrical and Lighting System	30	30	0%	31-Oct-25	29-Nov-25	25-Sep-25	24-Oct-25	-36							
12-1670(7)	Security, Surveillance & Communication System	30	30	0%	31-Oct-25	29-Nov-25	25-Sep-25	24-Oct-25	-36							
Process Equipment Installation																
Process Building - Waste Bunker & Tipping Hall Bld Process Equipment Installation																
Equipment, Piping and Instrument Installation and Connection Works																
Process Building (Module 2)																
12-3050(6F)	Piping Installation Works	45	1	98%	10-Jul-25 A	31-Oct-25	26-May-25	27-May-25	-158							
12-3060(6F)	Pipe Testing	16	1	95%	20-Jul-25 A	31-Oct-25	26-May-25	27-May-25	-158							
12-3070(6F)	Piping Insulation Works	32	10	70%	20-Jul-25 A	09-Nov-25	26-May-25	04-Jun-25	-158							
Process Building (Module 3)																
12-3090(6F)	Piping Installation Works	60	21	35%	20-Mar-25 A	20-Nov-25	01-May-25	21-May-25	-183							
12-3100(6F)	Pipe Testing	50	50	0%	31-Oct-25	19-Dec-25	28-Apr-25	16-Jun-25	-186	Update Original Duration from 60d to 50d						
12-3110(6F)	Piping Insulation Works	50	50	0%	31-Oct-25	19-Dec-25	28-Apr-25	16-Jun-25	-186	Update Original Duration from 60d to 50d						
Process Building (Cranes and Shredder)																
Process Building (Module 1)																
13-1000-8(6B)	Monorail Hoist System installation in CCR Electrical Switch room +13.75mPD	8	27	10%	29-May-25 A	26-Nov-25	08-May-25	03-Jun-25	-176							
13-1000-9(6B)	Monorail Hoist System installation in CCR Electrical Switch room +23mPD	8	32	10%	21-May-25 A	01-Dec-25	03-May-25	03-Jun-25	-181							
Process Building (Module 2)																
13-1008-5(M71)	Waste Crane Control Room 2 Equipment	31	2	92%	25-Jul-25 A	02-Nov-25	04-May-25	06-May-25	-179							
13-1008-8(M81)	Ash Control Room 2 Equipment	31	2	95%	25-Jul-25 A	01-Nov-25	19-Jun-25	20-Jun-25	-134							
Process Building (WWTP Equipment Installation)																
Stage 2 (WWTP Remaining)																

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025			
											Oct 95	Nov 96	Dec 97	Jan 98
13-1010-1(6)	WWTP Piping and instrument installation	120	12	90%	01-Mar-23 A	11-Nov-25	04-Jun-25	15-Jun-25	-149					
13-1010-11(M63)	Cooling Tower installation @+17.5 mPd	48	31	20.83%	21-Jul-25 A	30-Nov-25	16-Jun-25	16-Jul-25	-137					
13-1010-13(M63)	Equipments for Centrate Area, Inlet Sump & EQ Tank Area @+2.0mPd	60	3	95%	02-Jan-25 A	02-Nov-25	13-Jun-25	15-Jun-25	-140					
13-1010-2(6)	WWTP Electrical Equipment installation & Cable pulling and termination	54	8	85%	02-Apr-25 A	08-Nov-25	07-Jun-25	15-Jun-25	-145	Remove Actual Finish Date				
13-1020(6F)	Equipment Installation for Equipment Rm, Sludge Dewatering Rm & Chemical Rm Area @+6.5mPd	90	3	97%	21-Aug-24 A	02-Nov-25	13-Jun-25	15-Jun-25	-140					
13-1030(6F)	Equipment Installation for MBR Tank, DAF & Chemical Tank Area @+10.0mPd	60	2	97%	02-Dec-24 A	01-Nov-25	14-Jun-25	15-Jun-25	-139					
13-1040(6F)	Equipment for Pretreatment, Chemical Tank, RO, MBR, AQP, MCC & Control Area @+12.5mPd	60	2	97%	20-Aug-24 A	01-Nov-25	14-Jun-25	15-Jun-25	-139					
Process Building (Waste Tipping Door)		60	18		15-Aug-25 A	17-Nov-25	22-May-25	16-Jun-25	-154					
13-2290-2(7J)	Installation of Waste Tipping Door (Module 2)	45	14	70%	15-Aug-25 A	13-Nov-25	22-May-25	04-Jun-25	-162	Update Actual Start Date				
13-2290-3(7J)	Installation of Waste Tipping Door (Module 3)	45	18	60%	15-Aug-25 A	17-Nov-25	30-May-25	16-Jun-25	-154	Update Actual Start Date				
Process Building - Boiler House & Flue Gas Treatment Bld Process Equipment Installation		123	31		30-Jul-25 A	30-Nov-25	19-Apr-25	16-Jun-25	-167					
Process Building (Installation TPU Module)		123	31		30-Jul-25 A	30-Nov-25	19-Apr-25	16-Jun-25	-167					
TPU Train 3		46	3		30-Jul-25 A	03-Nov-25	18-May-25	04-Jun-25	-151					
13-1250	Pipe Insulation Works	46	2	95%	30-Jul-25 A	02-Nov-25	02-Jun-25	04-Jun-25	-150					
13-1260	Electrical instrument and Cabling Works	31	3	90%	30-Jul-25 A	03-Nov-25	18-May-25	21-May-25	-165					
TPU Train 4		46	18		30-Jul-25 A	18-Nov-25	06-May-25	04-Jun-25	-166					
13-1340	Pipe Insulation Works	46	18	60%	30-Jul-25 A	18-Nov-25	17-May-25	04-Jun-25	-166					
13-1350	Electrical instrument and Cabling Works	31	16	50%	30-Jul-25 A	15-Nov-25	06-May-25	21-May-25	-178					
TPU Train 5		80	31		12-Aug-25 A	30-Nov-25	26-Apr-25	16-Jun-25	-167					
13-1520	Pipe Insulation Works	30	30	0%	31-Oct-25	29-Nov-25	18-May-25	16-Jun-25	-166	Update Original Duration from 33d to 30d				
13-1530	Electrical instrument and Cabling Works	31	31	0%	31-Oct-25*	30-Nov-25	26-Apr-25	26-May-25	-188					
13-1550	Boiler Refractory works	50	16	68%	12-Aug-25 A	15-Nov-25	01-May-25	16-May-25	-183					
TPU Train 6		58	31		11-Sep-25 A	30-Nov-25	19-Apr-25	16-Jun-25	-167					
13-1430	Pipe Insulation Works	30	30	0%	31-Oct-25	29-Nov-25	18-May-25	16-Jun-25	-166	Update Original Duration from 33d to 30d				
13-1440	Electrical instrument and Cabling Works	31	31	0%	31-Oct-25	30-Nov-25	26-Apr-25	26-May-25	-188					
13-1460	Boiler Refractory works	50	31	38%	11-Sep-25 A	30-Nov-25	19-Apr-25	19-May-25	-195					
Process Building (Installation of Flue Gas Module)		123	31		30-Jul-25 A	30-Nov-25	03-May-25	16-Jun-25	-167					
FGC Train 3		31	3		30-Jul-25 A	03-Nov-25	18-May-25	04-Jun-25	-151					
13-1750	Pipe Insulation Works	31	3	90%	30-Jul-25 A	03-Nov-25	01-Jun-25	04-Jun-25	-151					
13-1760	Electrical instrument and Cabling Works	31	3	90%	30-Jul-25 A	03-Nov-25	18-May-25	21-May-25	-165					
FGC Train 4		31	6		30-Jul-25 A	06-Nov-25	15-May-25	04-Jun-25	-154					
13-1820	Pipe Insulation Works	31	6	80%	30-Jul-25 A	06-Nov-25	29-May-25	04-Jun-25	-154					
13-1830	Electrical instrument and Cabling Works	31	6	80%	30-Jul-25 A	06-Nov-25	15-May-25	21-May-25	-168					
FGC Train 5		31	31		31-Oct-25	30-Nov-25	03-May-25	16-Jun-25	-167					
13-1890	Pipe Insulation Works	31	31	0%	31-Oct-25	30-Nov-25	17-May-25	16-Jun-25	-167					
13-1900	Electrical instrument and Cabling Works	24	24	0%	31-Oct-25	23-Nov-25	03-May-25	26-May-25	-181					
FGC Train 6		31	31		31-Oct-25	30-Nov-25	03-May-25	16-Jun-25	-167					
13-1960	Pipe Insulation Works	31	31	0%	31-Oct-25	30-Nov-25	17-May-25	16-Jun-25	-167					
13-1970	Electrical instrument and Cabling Works	24	24	0%	31-Oct-25	23-Nov-25	03-May-25	26-May-25	-181					
ACC Equipment Installation		175	52		02-Jun-25 A	21-Dec-25	02-May-25	25-Jun-25	-179					
ACC Equipment 2 Installation		153	30		02-Jun-25 A	29-Nov-25	06-May-25	22-Jun-25	-160					
13-2050	Piping and Instrument Installation and Connection Works	30	12	60%	02-Jun-25 A	11-Nov-25	24-May-25	04-Jun-25	-160					
13-2050-1(6E)	Air Tight Test	14	14	0%	31-Oct-25	13-Nov-25	22-May-25	04-Jun-25	-162					
13-2060	Pipe Insulation Works	30	30	0%	31-Oct-25	29-Nov-25	06-May-25	04-Jun-25	-178					
13-2070	Cable Laying and Termination Works	30	21	30%	06-Sep-25 A	20-Nov-25	02-Jun-25	22-Jun-25	-151					
ACC Equipment 3 Installation		144	52		20-Jul-25 A	21-Dec-25	02-May-25	25-Jun-25	-179					
13-2090	Piping and Instrument Installation and Connection Works	37	31	15%	20-Jul-25 A	01-Dec-25	02-May-25	02-Jun-25	-181					
13-2090-1(6E)	Air Tight Test	14	14	0%	01-Dec-25	15-Dec-25	03-Jun-25	16-Jun-25	-181					
13-2100	Pipe Insulation Works	52	52	0%	31-Oct-25	21-Dec-25	05-May-25	25-Jun-25	-179					
13-2110	Cable Laying and Termination Works	52	52	0%	31-Oct-25	21-Dec-25	05-May-25	25-Jun-25	-179					
Turbine Hall Bld Equipment Installation		415	50		15-Sep-24 A	19-Dec-25	19-Apr-25	23-Jun-25	-179					
Turbine Hall Module 2 Installation		273	16		07-Oct-24 A	15-Nov-25	05-May-25	24-May-25	-175					
13-2180	Equipment, Piping and Instrument Installation and Connection Works	60	3	95%	07-Oct-24 A	02-Nov-25	09-May-25	11-May-25	-175					
13-2190	Turbine Hall Piping Insulation Works	31	16	50%	02-Jun-25 A	15-Nov-25	09-May-25	24-May-25	-175					
13-2200	Turbine Electrical installation and instrumentation Works	46	16	40%	02-Jan-25 A	15-Nov-25	05-May-25	20-May-25	-179					
Turbine Hall Module 3 Installation		365	24		13-Nov-24 A	23-Nov-25	19-Apr-25	14-May-25	-193					
13-2230	Equipment, Piping and Instrument Installation and Connection Works	60	12	80%	13-Nov-24 A	11-Nov-25	21-Apr-25	02-May-25	-193					
13-2230-1(6E)	STG & TBS Piping hydrostatic test	7	6	20%	18-Oct-25 A	11-Nov-25	09-May-25	14-May-25	-181	Update Actual Start Date				
13-2240	Turbine Hall Piping Insulation Works	30	24	20%	01-Oct-25 A	23-Nov-25	21-Apr-25	14-May-25	-193	Update Actual Start Date				
13-2250	Turbine Electrical installation and instrumentation Works	77	18	20%	31-Dec-24 A	17-Nov-25	19-Apr-25	06-May-25	-195					
Turbine Hall Electrical Room Equipment Installation		381	18		15-Sep-24 A	17-Nov-25	22-Apr-25	03-Jun-25	-167					
13-2310	Cable Laying and Termination for Module 1	79	2	97%	15-Sep-24 A	02-Nov-25	17-May-25	19-May-25	-166					
13-2730(7)	Cable Laying and Termination for Module 2	32	18	40%	06-Sep-25 A	17-Nov-25	07-May-25	24-May-25	-177					
13-2740(7)	Cable Laying and Termination for Module 3	32	15	20%	06-Sep-25 A	17-Nov-25	22-Apr-25	06-May-25	-195					
Turbine Hall Electrical Room @+15.00mPD		16	16		31-Oct-25	15-Nov-25	19-May-25	03-Jun-25	-165					
13-2290-5(6B)	Monorail Hoist System installation in Turbine Hall (1st Floor @+15)	16	16	0%	31-Oct-25*	15-Nov-25	19-May-25	03-Jun-25	-165					
Turbine Hall Electrical Room @+23.50mPD		16	16		31-Oct-25	15-Nov-25	19-May-25	03-Jun-25	-165					
13-2290-6(6B)	Monorail Hoist System installation in Turbine Hall (3rd Floor @+23.5)	16	16	0%	31-Oct-25	15-Nov-25	19-May-25	03-Jun-25	-165					
Independent Redundancy Electrical System (IRES)		30	30		20-Nov-25	19-Dec-25	25-May-25	23-Jun-25	-179					
13-2300-1(7K)	Installation of Independent Redundancy Electrical System (IRES)	30	30	0%	20-Nov-25*	19-Dec-25	25-May-25	23-Jun-25	-179	New Activity				
Mechanical Treatment Plant Bld Process Equipment Installation		154	62		30-Jun-25 A	31-Dec-25	30-Apr-25	28-Jun-25	-186					
13-2370	MT Plant Process Mechanical Equipment Installation	60	60	0%	02-Nov-25	31-Dec-25	30-Apr-25	28-Jun-25	-186	Update Original Duration from 77d to 60d				

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025				
											Oct 95	Nov 96	Dec 97	Jan 98	
13-2370-1(6A)	Installation 5 nos. of Transformers @+6.5mPD	50	19	62%	30-Jun-25 A	18-Nov-25	10-Jun-25	28-Jun-25	-143						
13-2380	MT Plant Process Electrical Installation	60	60	0%	02-Nov-25	31-Dec-25	30-Apr-25	28-Jun-25	-186						
13-2650(6D)	Transformers & MT Plant Bldg. Switchroom+6.5mPD	80	49	38.75%	30-Jun-25 A	18-Dec-25	11-May-25	28-Jun-25	-173						
Water Treatment Bld Process Equipment Installation															
Stage 2 (WTP Remaining)															
13-2410-2(6D)	Laboratory furniture installation @ WTP Bldg @+13.5mPD	120	120	0%	31-Oct-25	27-Feb-26	25-Apr-25	22-Aug-25	-189						
13-2410-3(6E)	Laboratory Equipment installation @ WTP Bldg @+13.5mPD	100	100	0%	31-Oct-25	07-Feb-26	25-Apr-25	02-Aug-25	-189						
IWMF Substation Bld Equipment Installation															
13-2470(7C)	IS Limiter Delivery and Installation (include cable termination)	30	46	0%	15-Apr-25 A	15-Dec-25	12-Jun-25	27-Jul-25	-141						
13-2650-1(7K)	Installation of Power Management and Control System (PMCS)	60	60	0%	31-Oct-25	29-Dec-25	04-Jun-25	02-Aug-25	-149						
Elevated Drive Way & Storage Bld Equipment Installation															
13-2490	Vehicle Washing Facilities	21	21	0%	08-Nov-25	28-Nov-25	24-Jun-25	14-Jul-25	-137	Update Original Duration from 28d to 21d					
13-2500	Workshop Equipment	21	21	0%	31-Oct-25	20-Nov-25	24-Jun-25	14-Jul-25	-129						
13-2630(7)	Electrical Cable laying and termination	30	30	0%	31-Oct-25	29-Nov-25	13-Aug-25	11-Sep-25	-79						
13-2630-2(6D)	EOTC Hoist System installation in Vehicle Workshop +6.5mPD	30	30	0%	31-Oct-25	29-Nov-25	29-May-25	27-Jun-25	-155						
Seawater Intake Chamber															
13-2540-1(6B)	Monorail Hoist System installation in Sea Water Intake Pump Area	15	15	0%	19-Nov-25	03-Dec-25	20-May-25	03-Jun-25	-183						
Equipment Installation at External Area															
13-2525	Weighbridge Equipment Installation (Inside Kiosk)	21	6	70%	05-Jun-25 A	07-Nov-25	30-Sep-25	06-Oct-25	-32						
13-2530	Weighbridge System & Equipment Installation (External)	14	6	60%	21-Jun-25 A	07-Nov-25	01-Oct-25	06-Oct-25	-31						
13-2540	Traffic Control System Installation & Testing	59	42	15%	15-Sep-25 A	11-Dec-25	30-Sep-25	10-Nov-25	-31						
External Process Pipe Works															
Process and Non-process Piping Works															
Pipe Bridge C Piping from Turbine Bld to ACC 2															
13-2700(M64)	Piping Installation Works	32	3	90%	20-Jul-25 A	03-Nov-25	19-Jun-25	22-Jun-25	-133						
13-2710(M64)	Piping Pressure Test	30	21	30%	01-Oct-25 A	20-Nov-25	02-Jun-25	22-Jun-25	-151	Update Actual Start Date					
13-2720(M64)	Piping Insulation Works	30	24	20%	01-Oct-25 A	23-Nov-25	30-May-25	22-Jun-25	-154	Update Actual Start Date					
Pipe Bridge C Piping from Turbine Bld to ACC 3															
13-2730(M64)	Piping Installation Works	37	30	20%	25-Jul-25 A	01-Dec-25	27-May-25	25-Jun-25	-158						
13-2740(M64)	Piping Pressure Test	30	27	10%	19-Oct-25 A	01-Dec-25	30-May-25	25-Jun-25	-158	Update Actual Start Date					
13-2750(M64)	Piping Insulation Works	30	27	10%	25-Oct-25 A	01-Dec-25	30-May-25	25-Jun-25	-158	Update Actual Start Date					
Chimney Flue Gas Ducting Works															
13-2610-2(6F)	Line 4, 5 & 6 North Side Pipe connection between pipe bridge and chimney	9	9	0%	31-Oct-25	08-Nov-25	06-May-25	14-May-25	-178						
13-2620	Line 1 & 2 Flue Gas Duct Insulation Works	12	2	85%	22-Jan-25 A	01-Nov-25	27-Jun-25	29-Jun-25	-126						
13-2625-0(M81)	Line 3 & 4 Flue Gas Duct Insulation Works	12	4	70%	01-May-25 A	08-Nov-25	11-May-25	14-May-25	-178						
13-2625-1(M81)	Line 5 & 6 Flue Gas Duct Insulation Works	14	4	70%	30-Jul-25 A	30-Nov-25	12-Jun-25	16-Jun-25	-167						
13-2700 (6F)	Flue Gas Duct Instrumentation Works	30	6	80%	06-May-25 A	08-Nov-25	28-May-25	02-Jun-25	-159						
13-2710 (6F)	Equipment installation	26	18	30%	06-Sep-25 A	18-Nov-25	15-May-25	02-Jun-25	-168						
Landscape, External Road and Drains Works															
Site Wide/External BS System															
14-1000(7J)	ABWF Works for Weighbridge	38	38	0%	01-Nov-25	09-Dec-25	04-Oct-25	10-Nov-25	-29						
14-1000(M81)	BS Works for Weighbridge	38	38	0%	01-Nov-25	09-Dec-25	04-Oct-25	10-Nov-25	-29						
14-1100(6D)	Site Wide and External BS System	109	109	0%	31-Oct-25	16-Feb-26	20-Jun-25	06-Oct-25	-133						
14-3030(7)	Electrical Services Installation at Berth Area	40	16	60%	15-Aug-25 A	15-Nov-25	28-Jun-25	13-Jul-25	-125						
External Utilities Works															
External Utilities C&S Works															
14-1055(7)	Cable Duct and Drawpit	250	250	0%	31-Oct-25	07-Jul-26	04-Jun-25	09-Feb-26	-149						
14-4060(7)	Utility Trench Construction Section UT7	62	12	80%	08-Oct-24 A	12-Nov-25	01-May-25	13-May-25	-182						
External Power & Signal Cable Laying in Utility Trench															
14-4100(7)	External Power & Signal Cable Laying - Substation to Electrical Building and ACC	30	14	55%	15-Jul-25 A	13-Nov-25	21-May-25	03-Jun-25	-163						
14-4110(7)	External Power & Signal Cable - Electrical Building to PB Module 1 & 2 and CCCW	30	2	60%	10-Jun-25 A	01-Nov-25	10-May-25	12-May-25	-174	Remove Successor 16-1970(6G) FF-7					
14-4120(7)	External Power & Signal Cable Laying - Electrical Building to PB Module 3	30	17	45%	15-Jun-25 A	16-Nov-25	10-May-25	26-May-25	-174						
14-4130(7)	External Power & Signal Cable Laying - Electrical Building to MT & WTP, Process Building Module 1	30	1	98%	31-May-25 A	31-Oct-25	03-Jun-25	03-Jun-25	-150						
14-4160(7)	External Power & Signal Cable Laying - Electrical Building to Reception Pavilion	30	30	0%	31-Oct-25	29-Nov-25	19-Apr-25	18-May-25	-195						
14-4170(7)	External Power & Signal Cable Laying - Elevated Driveway to Berth Area	30	30	0%	31-Oct-25	29-Nov-25	29-Jun-25	28-Jul-25	-124						
External Watermains Laying															
14-4200(7)	Watermain Laying - WTP to Water Tanks adj to Elevated Driveway (Appx. 190m @6m/3d)	30	5	85%	30-Jun-25 A	04-Nov-25	25-Jun-25	29-Jun-25	-128						
Drainage Works															
Overtopping Drain System															
East Culvert (3.5m x 2.5m x 118m)															
14-2020	Rectangular Section (69m @10m/5d)	80	75	5%	03-Jun-25 A	14-Jan-26	17-Jul-25	05-Oct-25	-101						
14-2030	Trapezoidal Section (159m @10m/5d)	80	75	6%	10-Jun-25 A	14-Jan-26	17-Jul-25	30-Sep-25	-105						
West Culvert (2.5m x 2.5m x 102m)															
14-3010	Pipe Section (69m @5m/d)	32	79	15%	17-Feb-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						
14-3020	Rectangular Section (184m @10m/5d)	100	79	5%	27-Jun-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						
U/G Drainage System (Storm & Sewerage)															
14-1000(6D)	External Drainage System Construction Works (Zone OF1)	220	79	40%	23-Dec-24 A	17-Jan-26	05-May-25	23-Jul-25	-179						
14-1000(7J)10	External Drainage System Construction Works (Zone OF2)	220	79	20%	17-Apr-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						
14-1000(7J)20	External Drainage System Construction Works (Zone OF3)	220	79	10%	14-Aug-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						
14-1000(7J)30	External Drainage System Construction Works (Zone OF4)	220	79	25%	07-Jan-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						
14-1000(7J)40	External Drainage System Construction Works (Zone OF5)	220	79	30%	18-Mar-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						
14-1000(7J)50	External Drainage System Construction Works (Zone VSW)	200	79	5%	24-Sep-25 A	17-Jan-26	05-May-25	23-Jul-25	-179						

■ Actual Work ■ Critical Remaining Work ◆ Actual Milestone
■ Remaining Work ◆ Milestone ◆ Critical Milestone

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025			
											Oct 95	Nov 96	Dec 97	2026 Jan 98
U/G Storm Drainage System														
14-1020(M81)	Construction of Outfall-02	60	11	81%	30-Dec-24 A	11-Nov-25	12-Jul-25	23-Jul-25	-111					
14-1030(M81)	Construction of Outfall-03	60	42	30%	01-Dec-24 A	11-Dec-25	11-Jun-25	23-Jul-25	-142					
14-1050(7C)	Construction of Outfall-05	60	45	25%	10-Jun-25 A	14-Dec-25	08-Jun-25	23-Jul-25	-145					
U/G Wastewater Drainage System														
14-1000-1(M55)	Sewage Transfer System for WMF Vessels (Caisson 13)	60	60	0%	04-Nov-25	03-Jan-26	24-May-25	23-Jul-25	-164	Add Predecessor 05-4440-1(M55) F50				
Earthing System														
16-1900-2(6)	Installation of Ground Earthing Mesh	180	16	61.74%	28-Apr-22 A	15-Nov-25	13-May-25	28-May-25	-171					
External Road Works														
14-1010-2(6D)	Road Works (including high mast lighting)	152	122	19.67%	03-Oct-25 A	04-Mar-26	01-Jun-25	30-Sep-25	-155	Update Actual Start Date				
14-1020	Road Paving and Hard Landscape Works	110	110	0%	18-Nov-25	07-Mar-26	13-Jun-25	30-Sep-25	-158					
14-1030	Street Furniture	110	110	0%	18-Nov-25	07-Mar-26	29-Jun-25	16-Oct-25	-142					
14-1040-1(7K)	East Overlapping Channel Bridge	120	120	0%	16-Nov-25	16-Mar-26	23-Jun-25	20-Oct-25	-146	New Activity				
14-1040-2(7K)	Retaining Wall (Southwest of Vehicle Ferry Ramp)	90	90	0%	16-Nov-25	14-Feb-26	23-Jul-25	20-Oct-25	-116	New Activity				
Works By CLP														
Remaining Installation Works by CLP														
15-1007	Telecom / Digital / Security / Metering Equipment Installation	210	19	90.95%	20-Jul-24 A	18-Nov-25	07-Jul-25	25-Jul-25	-116					
Metering & Energization														
Energization of WMF Substation														
15-1035(7)	Connection to Grid for STG testing	0	0	0%		15-Dec-25		27-Jul-25	-141	Remove Successor 16-1670 F50; Add Successor 16-1730 F50				
15-1050	Export Power System Final Inspection and Metering works	30	30	0%	21-Nov-25	20-Dec-25	21-Oct-25	19-Nov-25	-31					
Energization of Submain														
15-1040-9(7)	Energization of Incoming Power Supply Sub System - Administration Building Area	4	4	0%	31-Oct-25	03-Nov-25	13-Aug-25	16-Aug-25	-79					
15-1042-11(7)	Energization of Incoming Power Supply Sub System - Berth Area	4	4	0%	16-Dec-25	19-Dec-25	13-Aug-25	16-Aug-25	-125					
Testing & Commissioning														
SAT & System Commissioning Tests														
11kV Electrical System T&C														
Process Building Module 2 11kV T&C														
16-1880(1)	Systemwise Construction Completion Inspection	14	16	0%	22-Aug-25 A	15-Nov-25	05-May-25	20-May-25	-179					
16-1880(7)	Conduct Site Acceptance Tests (SAT)	15	16	0%	01-Oct-25 A	15-Nov-25	05-May-25	20-May-25	-179					
16-1890(7)	Conduct System Commissioning Tests	15	15	0%	16-Nov-25	30-Nov-25	21-May-25	04-Jun-25	-179					
Process Building Module 3 11kV T&C														
16-1910(1)	Systemwise Construction Completion Inspection	7	7	0%	01-Dec-25	07-Dec-25	27-May-25	02-Jun-25	-188					
16-1910(7)	Conduct Site Acceptance Tests (SAT)	7	7	0%	08-Dec-25	14-Dec-25	03-Jun-25	09-Jun-25	-188	Update Original Duration from 15d to 7d				
16-2000(7)	Conduct System Commissioning Tests	7	7	0%	15-Dec-25	21-Dec-25	10-Jun-25	16-Jun-25	-188					
Elevated Driveway and WWTP 11kV T&C														
16-2230(7)	Systemwise Construction Completion Inspection and T&C	30	30	0%	31-Oct-25	29-Nov-25	13-Aug-25	11-Sep-25	-79					
Berth Area														
16-2240(7)	Systemwise Construction Completion Inspection and T&C	30	30	0%	16-Nov-25	15-Dec-25	14-Jul-25	12-Aug-25	-125					
Power Management and Control System (PMCS)														
16-2240	Conduct Site Acceptance Tests	14	14	0%	30-Dec-25	12-Jan-26	03-Aug-25	16-Aug-25	-149					
Building Services Electrical System T&C														
16-1030	Systemwise Construction Completion Inspection	7	7	0%	05-Jan-26	11-Jan-26	17-Jul-25	20-Aug-25	-172					
16-1040	Conduct Site Acceptance Tests	7	7	0%	12-Jan-26	18-Jan-26	24-Jul-25	30-Jul-25	-172					
16-1050	Conduct System Commissioning Tests	21	21	0%	19-Jan-26	08-Feb-26	31-Jul-25	20-Aug-25	-172					
Water Supply System T&C														
Process Water Supply Pipe System T&C														
16-1060	Systemwise Construction Completion Inspection	7	7	0%	21-Nov-25	18-Dec-25	30-Jun-25	27-Jul-25	-144					
16-1070	Conduct Site Acceptance Tests	7	7	0%	28-Nov-25	04-Dec-25	07-Jul-25	13-Jul-25	-144					
16-1080	Conduct System Commissioning Tests	14	14	0%	05-Dec-25	18-Dec-25	14-Jul-25	27-Jul-25	-144					
Building Services Water Supply Pipe System T&C														
16-1090	Systemwise Construction Completion Inspection	7	7	0%	18-Jan-26	08-Feb-26	13-Jul-25	02-Aug-25	-189					
16-1100	Conduct Site Acceptance Tests	14	14	0%	25-Jan-26	08-Feb-26	20-Jul-25	02-Aug-25	-189					
MVAC & OCS System T&C														
Building Service AC System T&C (Excluded FS MVAC)														
16-1120	Systemwise Construction Completion Inspection	14	14	0%	12-Jan-26	25-Jan-26	01-Jul-25	14-Jul-25	-195					
16-1130	Conduct Site Acceptance Tests	21	21	0%	26-Jan-26	15-Feb-26	15-Jul-25	04-Aug-25	-195					
OCS System T&C														
16-1150	Systemwise Construction Completion Inspection	7	7	0%	09-Nov-25	15-Nov-25	07-Jul-25	13-Jul-25	-125					
16-1160	Conduct Site Acceptance Tests	14	14	0%	16-Nov-25	29-Nov-25	21-Oct-25	03-Nov-25	-26					
16-1170	Conduct System Commissioning Tests	7	7	0%	30-Nov-25	06-Dec-25	04-Nov-25	10-Nov-25	-26					
Security, Surveillance & Communication System T&C														
Process related CCTV & Communication System T&C														
16-1180	Systemwise Construction Completion Inspection	7	7	0%	22-Nov-25	28-Nov-25	07-Oct-25	13-Oct-25	-46					
16-1190	Conduct Site Acceptance Tests	14	14	0%	29-Nov-25	12-Dec-25	14-Oct-25	27-Oct-25	-46					
16-1200	Conduct System Commissioning Tests	14	14	0%	13-Dec-25	26-Dec-25	28-Oct-25	10-Nov-25	-46					
Non Process related Security, Surveillance & Communication System T&C														
16-2060	Systemwise Construction Completion Inspection	7	7	0%	04-Jan-26	11-Jan-26	13-Jul-25	19-Jul-25	-175					
16-2070	Conduct Site Acceptance Tests	7	7	0%	11-Jan-26	18-Jan-26	20-Jul-25	26-Jul-25	-175					
16-2080	Conduct System Commissioning Tests	21	21	0%	18-Jan-26	08-Feb-26	27-Jul-25	16-Aug-25	-175					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025											
											Oct 95	Nov 96	Dec 97	Jan 98								
ACC Equipment T&C																						
ACC Equipment 1 T&C																						
16-2020(7)	Conduct System Commissioning Tests	21	21	0%	13-Oct-25 A	20-Nov-25	23-Jul-25	12-Aug-25	-100													
ACC Equipment 2 T&C																						
16-2030(M62)	Systemwise Construction Completion Inspection	14	14	0%	16-Nov-25	29-Nov-25	09-Jun-25	22-Jun-25	-160													
16-2040(7)	Conduct Site Acceptance Tests	14	14	0%	30-Nov-25	13-Dec-25	23-Jun-25	06-Jul-25	-160													
16-2050(7)	Conduct System Commissioning Tests	21	21	0%	14-Dec-25	03-Jan-26	07-Jul-25	27-Jul-25	-160													
ACC Equipment 3 T&C																						
16-2060(M62)	Systemwise Construction Completion Inspection	14	14	0%	08-Dec-25	21-Dec-25	12-Jun-25	25-Jun-25	-179													
16-2070(7)	Conduct Site Acceptance Tests	14	14	0%	22-Dec-25	04-Jan-26	26-Jun-25	09-Jul-25	-179													
16-2080(7)	Conduct System Commissioning Tests	21	21	0%	05-Jan-26	25-Jan-26	10-Jul-25	30-Jul-25	-179													
Lift System T&C																						
Administration Building Lift T&C																						
16-2090	Systemwise Construction Completion Inspection	3	3	0%	21-Dec-25	24-Dec-25	11-Sep-25	13-Sep-25	-102													
16-2100	Conduct Site Acceptance Tests	7	7	0%	24-Dec-25	31-Dec-25	14-Sep-25	20-Sep-25	-102													
16-2110	Conduct System Commissioning Tests	7	7	0%	31-Dec-25	07-Jan-26	21-Sep-25	27-Sep-25	-102													
Process Building Lift T&C																						
Process Building Lift T&C Stage 1																						
16-2120	Systemwise Construction Completion Inspection	3	3	0%	15-Jan-26	18-Jan-26	11-Sep-25	13-Sep-25	-126													
16-2130	Conduct Site Acceptance Tests	7	7	0%	18-Jan-26	25-Jan-26	14-Sep-25	20-Sep-25	-126													
16-2140	Conduct System Commissioning Tests Stage 1	7	7	0%	25-Jan-26	01-Feb-26	21-Sep-25	27-Sep-25	-126													
Process Building Lift T&C Stage 2																						
16-2210	Systemwise Construction Completion Inspection	3	3	0%	11-Jan-26	14-Jan-26	11-Sep-25	13-Sep-25	-122													
16-2220	Conduct Site Acceptance Tests	7	7	0%	14-Jan-26	21-Jan-26	14-Sep-25	20-Sep-25	-122													
16-2230	Conduct System Commissioning Tests Stage 2	7	7	0%	21-Jan-26	28-Jan-26	21-Sep-25	27-Sep-25	-122													
MT & WTP Lift T&C																						
16-2150	Systemwise Construction Completion Inspection	3	3	0%	24-Nov-25	26-Nov-25	23-Aug-25	25-Aug-25	-93													
16-2160	Conduct Site Acceptance Tests	7	7	0%	27-Nov-25	03-Dec-25	26-Aug-25	01-Sep-25	-93													
16-2170	Conduct System Commissioning Tests	7	7	0%	04-Dec-25	10-Dec-25	02-Sep-25	08-Sep-25	-93													
FS & FS MVAC System T&C																						
16-1510	FS System T&C for Stage 2 FS Inspection	30	12	60%	10-Oct-25 A	11-Nov-25	10-Sep-25	21-Sep-25	-51	Update Actual Start Date												
16-1520	FS System T&C for Stage 3 FS Inspection	30	30	0%	21-Dec-25	19-Jan-26	29-Aug-25	27-Sep-25	-114													
16-1530	FS System T&C for Stage 4 FS Inspection	30	30	0%	12-Jan-26	10-Feb-26	28-Sep-25	27-Oct-25	-106													
16-1630	FS System T&C for Stage 5 FS Inspection	30	30	0%	11-Jan-26	10-Feb-26	02-Oct-25	31-Oct-25	-101													
Turbine Hall Process T&C																						
Turbine Hall Module 1																						
16-1300(7)	Turbine Module 1 Systemwise Construction Completion Inspection	20	3	85%	20-Aug-25 A	02-Nov-25	17-May-25	19-May-25	-167													
16-1310(7)	Turbine Module 1 Conduct Site Acceptance Tests	40	6	85%	20-Aug-25 A	05-Nov-25	17-May-25	22-May-25	-167													
16-1320(7)	Turbine Module 1 Conduct System Commissioning Tests	19	19	0%	31-Oct-25	18-Nov-25	25-Jun-25	13-Jul-25	-128	Update Original Duration from 27d to 19d												
Turbine Hall Module 2																						
16-1330(7)	Turbine Module 2 Systemwise Construction Completion Inspection	20	20	0%	31-Oct-25	19-Nov-25	05-May-25	24-May-25	-179													
16-1340(7)	Turbine Module 2 Conduct Site Acceptance Tests	40	40	0%	12-Nov-25	21-Dec-25	17-May-25	25-Jun-25	-179													
16-1350(7)	Turbine Module 2 Conduct System Commissioning Tests	40	40	0%	14-Dec-25	22-Jan-26	18-Jun-25	27-Jul-25	-179													
Turbine Hall Module 3																						
16-1360(7)	Turbine Module 3 Systemwise Construction Completion Inspection	20	20	0%	18-Nov-25	07-Dec-25	07-May-25	26-May-25	-195													
16-1370(7)	Turbine Module 3 Conduct Site Acceptance Tests	40	40	0%	01-Dec-25	09-Jan-26	20-May-25	28-Jun-25	-195													
16-1380(7)	Turbine Module 3 Conduct System Commissioning Tests	40	40	0%	02-Jan-26	10-Feb-26	21-Jun-25	30-Jul-25	-195													
Independent Redundancy Electrical System (IRES)																						
16-1390(7K)	Conduct Site Acceptance Tests	40	40	0%	20-Dec-25	28-Jan-26	24-Jun-25	02-Aug-25	-179	New Activity												
Desalination & Demineralization Process T&C																						
Stage 2 (WTP Remaining)																						
16-1300	Systemwise Construction Completion Inspection	13	3	80.03%	27-Apr-25 A	02-Nov-25	25-Jul-25	27-Jul-25	-98													
16-1310	Conduct Site Acceptance Tests	30	12	60%	01-May-25 A	11-Nov-25	01-Jul-25	12-Jul-25	-122													
16-1320	Conduct System Commissioning Tests	21	19	10%	19-Oct-25 A	27-Nov-25	24-Jun-25	12-Jul-25	-137	Update Actual Start Date												
WWTP Process T&C																						
Stage 1 (WWTP Seeding)																						
16-1640	WWTP 1st Waste Water In for T&C	5	5	10%	08-Oct-25 A	04-Nov-25	09-Jul-25	13-Jul-25	-114													
16-1650	Conduct System Commissioning Tests	32	24	25%	08-Oct-25 A	23-Nov-25	17-Jul-25	09-Aug-25	-106	Update Actual Start Date												
Stage 2 (WWTP Remaining)																						
16-1330	Systemwise Construction Completion Inspection	32	31	3.13%	30-Oct-25 A	30-Nov-25	16-May-25	15-Jun-25	-168													
16-1340	Conduct Site Acceptance Tests (SAT)	31	31	0%	07-Nov-25	07-Dec-25	23-May-25	22-Jun-25	-168	Remove Actual Start Date: Update Original Duration from 110d to 31d												
16-1350	Conduct System Commissioning Tests	47	47	0%	15-Nov-25	31-Dec-25	31-May-25	16-Jul-25	-168	Update Original Duration from 60d to 47d												
16-1690	WWTP System Commissioning (Phase 2)	14	14	0%	01-Jan-26	14-Jan-26	17-Jul-25	30-Jul-25	-168	Update Original Duration from 60d to 14d												
16-1700	WWTP Performance Test	17	17	0%	15-Jan-26	31-Jan-26	31-Jul-25	16-Aug-25	-168	Update Original Duration from 30d to 17d												
Mechanical Treatment Plant Process T&C																						
16-1360	Systemwise Construction Completion Inspection	7	7	0%	01-Jan-26	07-Jan-26	29-Jun-25	05-Jul-25	-186	Update Original Duration from 12d to 7d												
16-1370	Conduct Site Acceptance Tests	21	21	0%	11-Jan-26	01-Feb-26	06-Jul-25	26-Jul-25	-190													
Crane System T&C																						
Crane System T&C for Module 1 Hot Commissioning																						
Ash Crane System T&C																						
16-1990	Conduct System Commissioning Tests	15	15	0%	31-Oct-25	14-Nov-25	29-Jun-25	13-Jul-25	-124													

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M95 Remarks	2025			
											Oct 95	Nov 96	Dec 97	Jan 98
Crane System T&C for Module 2 & 3 Hot Commissioning														
Waste Crane System T&C														
16-2010	Conduct Site Acceptance Tests	14	14	0%	02-Nov-25	16-Nov-25	07-May-25	20-May-25	-179	Update Original Duration from 15d to 14d				
16-2020	Conduct System Commissioning Tests	15	15	0%	16-Nov-25	01-Dec-25	21-May-25	04-Jun-25	-179					
Ash Crane System T&C														
16-2030	Systemwise Construction Completion Inspection	7	7	0%	23-Nov-25	29-Nov-25	21-Jun-25	27-Jul-25	-155					
16-2040	Conduct Site Acceptance Tests	15	15	0%	30-Nov-25	14-Dec-25	28-Jun-25	12-Jul-25	-155					
16-2050	Conduct System Commissioning Tests	15	15	0%	15-Dec-25	29-Dec-25	13-Jul-25	27-Jul-25	-155					
Weighbridge System T&C														
16-1420	Systemwise Construction Completion Inspection	7	7	0%	07-Nov-25	14-Nov-25	07-Oct-25	13-Oct-25	-32					
16-1430	Conduct Site Acceptance Tests	7	7	0%	14-Nov-25	21-Nov-25	14-Oct-25	20-Oct-25	-32					
16-1440	Conduct System Commissioning Tests	21	21	0%	21-Nov-25	12-Dec-25	21-Oct-25	10-Nov-25	-32					
Truck Washing System T&C														
16-1450	Systemwise Construction Completion Inspection	7	7	0%	22-Nov-25	28-Nov-25	08-Jul-25	14-Jul-25	-137					
16-1460	Conduct Site Acceptance Tests	7	7	0%	22-Nov-25	28-Nov-25	08-Jul-25	14-Jul-25	-137					
16-1470	Conduct System Commissioning Tests	13	13	0%	29-Nov-25	11-Dec-25	15-Jul-25	27-Jul-25	-137	Remove Successors 16-1670 FSO and 16-1680 FSO; Add Successor 16-1730 FSO				
CEMS Systems T&C														
Module 2														
16-1970-1(7H)	Systemwise Construction Completion Inspection	3	3	0%	31-Oct-25	02-Nov-25	22-May-25	24-May-25	-162					
16-1980-2(7H)	Conduct Site Acceptance Tests	7	7	0%	31-Oct-25	06-Nov-25	22-May-25	28-May-25	-162					
16-1990-3(7H)	Conduct System Commissioning Tests	7	7	0%	07-Nov-25	13-Nov-25	29-May-25	04-Jun-25	-162					
Module 3														
16-1970-4(7H)	Systemwise Construction Completion Inspection	3	3	0%	18-Nov-25	21-Nov-25	03-Jun-25	05-Jun-25	-168					
16-1980-5(7H)	Conduct Site Acceptance Tests	7	7	0%	18-Nov-25	25-Nov-25	03-Jun-25	09-Jun-25	-168					
16-1990-6(7H)	Conduct System Commissioning Tests	7	7	0%	25-Nov-25	02-Dec-25	10-Jun-25	16-Jun-25	-168					
Drainage Systems T&C														
16-1910	Systemwise Construction Completion Inspection	14	14	0%	23-Jan-26	06-Feb-26	23-Jul-25	06-Aug-25	-184					
Monorail Hoist System T&C														
16-2030(M61)	Systemwise Construction Completion Inspection	14	14	0%	04-Dec-25	17-Dec-25	04-Jun-25	17-Jun-25	-183					
16-2040(M61)	Conduct Site Acceptance Tests	30	30	0%	18-Dec-25	16-Jan-26	18-Jun-25	17-Jul-25	-183					
16-2050(M61)	Conduct System Commissioning Tests	30	30	0%	17-Jan-26	15-Feb-26	18-Jul-25	16-Aug-25	-183					
Earthing & Lightning Protection System T&C														
16-1970(6D)	Systemwise Construction Completion Inspection	10	10	0%	31-Oct-25	09-Nov-25	05-May-25	14-May-25	-179					
16-1980(6D)	Conduct Site Acceptance Tests (SAT)	14	14	0%	10-Nov-25	23-Nov-25	15-May-25	28-May-25	-179					
16-1990(6D)	Conduct System Commissioning Tests	7	7	0%	24-Nov-25	30-Nov-25	29-May-25	04-Jun-25	-179					
Vehicle Ferry Ramp T&C														
16-1560(7)	Conduct System Commissioning Tests	15	15	0%	31-Oct-25	14-Nov-25	29-Jun-25	13-Jul-25	-124					
Civil and Builder Works Completion Inspections														
16-1880	Windows, Louvers, Doors and Roller Shutters inspections	120	120	0%	26-Jan-26	26-May-26	22-Aug-25	19-Dec-25	-157					
Incineration Processing T&C														
Module 1 & Equipments (Train 1 & 2)														
16-1665(5a)	System Commissioning Test (Hot Commissioning Phase 2)	32	17	47.79%	19-Oct-25 A	19-Nov-25	27-Jun-25	13-Jul-25	-129	Update Actual Start Date				
16-1670	Module Function and Operation Test	14	14	0%	20-Nov-25	03-Dec-25	14-Jul-25	27-Jul-25	-129					
16-1680	72 Hrs Test	3	3	0%	04-Dec-25	06-Dec-25	08-Aug-25	10-Aug-25	-118					
Module 2 & Equipments (Train 3 & 4)														
16-1560	Site Acceptance Test (Systemwise Construction Completion Inspection)	120	16	86.67%	30-Oct-24 A	15-Nov-25	20-May-25	04-Jun-25	-164					
16-1570	Site Acceptance Test (Pre-commissioning Test)	90	21	76.67%	17-Feb-25 A	20-Nov-25	15-May-25	04-Jun-25	-169					
16-1720	System Commissioning Test (Hot Commissioning Phase 1)	71	31	56.34%	08-Aug-25 A	30-Nov-25	05-May-25	04-Jun-25	-179					
16-1725(5a)	System Commissioning Test (Hot Commissioning Phase 2)	53	53	0%	01-Dec-25	23-Jan-26	05-Jun-25	27-Jul-25	-179					
16-1730	Module Function and Operation Test	14	14	0%	23-Jan-26	06-Feb-26	28-Jul-25	10-Aug-25	-179					
Module 3 & Equipments (Train 5 & 6)														
16-1580	Site Acceptance Test (Systemwise Construction Completion Inspection)	92	31	66.3%	01-Mar-25 A	30-Nov-25	17-May-25	16-Jun-25	-167					
16-1590	Site Acceptance Test (Pre-commissioning Test)	90	36	60%	23-Mar-25 A	05-Dec-25	12-May-25	16-Jun-25	-172					
16-1750	System Commissioning Test (Hot Commissioning Phase 1)	59	59	0%	31-Oct-25	28-Dec-25	19-Apr-25	16-Jun-25	-195					
16-1755(5a)	System Commissioning Test (Hot Commissioning Phase 2)	44	44	0%	29-Dec-25	10-Feb-26	17-Jun-25	30-Jul-25	-195					